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FINANCIAL TIMES

TECHNOLOGY

Electric engine systems rev up

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World News

Business Summary

South Africa removes last obstacles to exiles' return

South Africa removed the last obstacles to the return of as many as 20,000 exiles and opened the way for a large-scale amnesty for political offences.

The move was announced as President F. W. de Klerk held a further meeting with Mr Nelson Mandela, deputy president of the African National Congress, on Sunday.

Two American pilots died when their reconnaissance plane crashed in Saudi Arabia and eight marines were feared dead after their helicopters disappeared on a night training mission over the northern Arabian Sea off Oman.

Eurotunnel seals deal for additional \$1.8bn funds

Eurotunnel got the green light from its bankers for its much-needed refinancing. Leaders of the company's £100-million consortium have informed the board that they expect to raise an additional £1.8bn (\$3.4bn).

Although this is short of the £2.5bn Eurotunnel needs, the group will be made up by drawing on a previously arranged £300m loan from the European Investment Bank.

US pilots die in Gulf

Two American pilots died when their reconnaissance plane crashed in Saudi Arabia and eight marines were feared dead after their helicopters disappeared on a night training mission over the northern Arabian Sea off Oman.

Kohl plans ministry

Bonn's Ministry for Inner German Relations said that Helmut Kohl, the German chancellor, was planning to create a reconstruction ministry for the former East Germany.

Curfew relaxed

Rwanda's government lifted a ban on civilians leaving their houses during the daytime, but maintained a night-time curfew imposed last week after rebels invaded the small Central African state.

Soviet denial

The Soviet Foreign Ministry denied that Moscow was ready to return two of the four disputed Kuril islands to Japan.

Libyan poll

The Libyan parliament elected a government with a new prime minister Abu Zaid Omar Dourda.

Gas weapons claim

A Belgian expert on chemical warfare accused the Angolan government of using chemical weapons against the civilian population in south-eastern Angola two weeks ago.

Caution replaces euphoria on UK financial markets

By Peter Norman and Rachel Johnson in London

EMS euphoria proved short-lived on UK financial markets yesterday. A spectacular start to trading, marking the first full session after Britain's entry into the exchange rate mechanism of the European Monetary System, gave way to caution yesterday as markets reassessed the effect of entry on economic fundamentals in the UK.

Although sterling and equities closed up on Friday's closing levels, early sharp gains were eroded during the day. In the market for gilt-edged securities, long-dated stocks closed lower - a sign that traders and investors were sceptical about the government's ability to reduce inflation despite participation in the ERM.

The slide in equity prices and sterling from early morning highs partly reflected profit taking. But the decision of Mr John Major, chancellor of the exchequer, to cut bank base rates by one percentage point to 14 per cent at the same time as taking the pound into the ERM with the wider 6 per cent fluctuation margins spawned doubts about the government's counter-inflationary resolve.

The financial markets' anxieties were not eased by news of mortgage rate cuts that promised to fuel a revival in consumer spending. The Halifax Building Society, the UK's largest mortgage lender, cut its basic home loan rate by 0.5 percentage points to 14.5 per cent with immediate effect for new borrowers and from November 1 for its 1.8m existing borrowers.

However, 1.3m Halifax borrowers have their monthly payments reviewed only once a year on April 1. Because of the incidence of earlier rises in rates, they will pay more from next spring, unless Mr Major cuts interest rates again by the end of January.

Yesterday's trading on financial markets began with fireworks. The start of frenetic trading saw the FT-SE 100 share index surge 134.7 points, or more than 6 per cent, above its previous close to 2,278.6 as the full extent of last Friday's after-hours gains were added to the index.

The pound opened at about DM3.05 in hectic activity, reflecting early gains in the Far East after its pre-weekend jump to DM3.0125 from DM2.93 during Friday.

However, the honeymoon did not last the day.

The FT-SE closed just above the day's lows, up 57.7 at 2,201.6, although turnover, at 1.08m shares, was the highest daily volume since the 1987 stock market crash.

The pound closed at DM3.03 in London, about 2 pence below its early highs. The Bank of England's trade-weighted sterling index, which Continued on Page 20

Israeli police shoot dead 21 Palestinians in Jerusalem

By Judy Maltz in Jerusalem and Tony Walker in Cairo

SHOOTING by Israeli police yesterday during demonstrations near Jerusalem's Dome of the Rock mosque left 21 Palestinians dead, the largest death toll in a single incident since the intifada (uprising) against Israeli rule in the occupied territories erupted in 1987.

The deaths bring the unresolved Palestinian issue back into the Middle East spotlight. Since Iraq's invasion of Kuwait on August 2, Israel has attempted to keep a low profile and has resisted any linkage between a resolution of the Gulf crisis and the Palestinian problem.

President François Mitterrand of France condemned yesterday's killings as "a grave event" which highlighted the need for Arab-Israeli negotiations.

The Palestine Liberation Organisation reacted angrily to the shooting, calling on residents of the occupied West Bank and Gaza Strip to step up resistance against Israel.

Mr Bassem Abu Sharif, senior adviser to Mr Yasser Arafat, the PLO chairman, said the organisation would also demand an immediate United Nations Security Council debate on what he described as the "massacre" of civilians.

The deaths were lamented by Mr Javier Pérez de Cuellar, the UN secretary-general.

The deaths occurred when Israeli border police fired live ammunition, rubber bullets and teargas to disperse protesters, some of whom had begun burning stones and from bars down on to several thousand Jewish worshippers gathered in front of the Western Wall.

At least 115 Arabs and seven Jews, mainly policemen, were injured.

FLO officials in Cairo said the killings strengthened the case for UN-ordered protection for Palestinians living under Israeli occupation. "The PLO has repeatedly demanded UN protection."

The Palestinian demonstration yesterday was prompted by reports that a group of Jewish extremists intended to reclaim the Temple Mount, the site of the biblical Jewish temple which is also home to the Dome of the Rock. Israeli police and Mr Teddy Kollek, Jerusalem's mayor, later insisted that the group, known as the Temple Mount Faithful, had been forbidden to enter the site.

"The Temple Mount Faithful submitted a request to lay a cornerstone at the site about two to three weeks ago," said Police Chief Ya'acov Turner.

He rejected the request. They then appealed to the Supreme Court and that was rejected too.

He added: "There was no justification for this type of riot and for the stone-throwing, which forced the police to take extreme measures, including shooting in order to save lives." He said he had set up a special investigation committee to examine the incident.

According to various reports, the police were caught unprepared by the Palestinian stone-throwers and very limited forces had been stationed around the Temple Mount, which has been a frequent site of Arab-Jewish clashes.

Police forces, however, denied these reports, saying Continued on Page 20

Radical Soviet reform package could trigger rise in jobless

By Quentin Peel in Moscow

MORE than one in five Soviet workers - 35m out of 180m - will have to find new jobs if President Mikhail Gorbachev approves radical economic reforms next week.

The shake-out will be caused by the bankruptcies of state enterprises forced to operate without subsidies, combined with the long-delayed restructuring of Soviet heavy industry.

The figure is the official estimate of Goskomstat, the state labour committee, which also believes that it will be possible to create new employment for only 30m to 35m, leaving a hardcore of up to 15m unemployed.

At the same time, between 2m and 3m Soviet workers are expected to leave the country in search of jobs in the west, primarily in western Europe. Contracts for foreign labourers in the Soviet Union, mainly from Vietnam, China and North Korea, are being reviewed.

The details were given yesterday by Mr Vladimir Shcherbakov, chairman of the labour committee, who said that his organisation was embarking on a programme to set up 7,000 job placement centres. These would provide retraining as well as employment.

Speaking at the start of a visit by Mr Michel Hansenne, director-general of the International Labour Organisation, Mr Shcherbakov said it was hoped to establish 100 to 150 such centres by the end of the year.

He admitted, however, that the full force of the Soviet jobs crisis would strike over the next two years, creating "a very tense period."

"We have come to the conclusion that roughly 35m will be freed from the existing production lines. The 500-day programme [for economic reconstruction] envisages this due mainly to bankruptcy. How many will become truly unemployed is a different matter," Mr Shcherbakov said.

Some 6m people could be rapidly absorbed in the new service sector - currently "almost non-existent" - while 7m could take shifts in factories and 3m could take existing vacant jobs.

However, the state would have to establish a huge retraining programme, in addition to the existing employment service.

He said the state employment services - which merely matches jobs to people - currently had barely one seventh or one eighth of the staff needed for such a programme and that he was seeking western assistance in training the workforce.

France and Germany have offered help.

Mr Hansenne said that the ILO hoped to provide assistance in three ways: in the design and establishment of job placement centres; in advice on the whole mechanism of social security; and in training and retraining administrative personnel "for them to adapt as quickly as possible to the changes."

Mr Shcherbakov said that the entry of foreign workers into the Soviet Union from Asia "needs to be regulated".

Gorbachev tackles critics, Page 20; Moscow learns ABC of capitalism, Page 20

US budget deal raises hopes for end to disruption

By Peter Riddell, US Editor, in Washington

THE US Senate last night looked likely to approve a new outline budget deal, raising hopes that the US government might resume normal operations this morning after three days of disruption.

The new proposal, approved by 250 votes to 154 early yesterday by the US House of Representatives, leaves many of the key decisions on tax and spending measures to congressional committees over the next 10 days.

It lacks many of the unpopular elements which led to the overwhelming defeat of the original agreement by the House last Friday.

The omnibus raise questions about whether the final plan, due to be confirmed by Congress in two weeks, will achieve the aim of cutting the deficit by \$40bn in fiscal 1991 and by \$500bn over five years.

House Republicans from President Bush's own party were strongly opposed to the new package, by a margin of 136 votes to 32. However, Republican leaders in the Senate, which was due to consider the plan late yesterday, were more favourably disposed.

Senator Robert Dole, the Republican minority leader, said he wanted "the process to move ahead". He described the revised plan as "a very small departure" from the original package.

The Senate was yesterday also due to consider a resolution, approved in the House by 302 votes to 108, temporarily financing the government and allowing new borrowing until October 20. President Bush vetoed a similar resolution on Saturday, with the result that

only essential government services have been operating since midnight Friday.

In the absence of a budget agreement, Mr Bush will only approve a resolution temporarily financing the government which includes a share of the proposed savings contained in the budget agreement defeated last Friday.

However, a key Democrat, House Speaker Thomas Foley, predicted that Mr Bush would accept the budget compromise and sign into law the stop-gap spending bill.

The continuing budget crisis has caused a furious political row, both between the Democrat and Republican parties and within the Republican Party, as well as widespread public criticism.

Mr Bush is eager to retake the political initiative which he lost last week when his televised appeal to the American public to support the original budget package was brushed aside and a majority of his own party voted against him.

He has sought to keep up the pressure on Congress by ordering the partial shutdown of government, which has so far mainly affected visitors to Washington museums. But his handling of the budget has undermined his overall political authority.

The White House has accepted some of the changes made by the House Democrats, notably limiting increases in the cost of the Medicare health programme and dropping a planned rise in the tax on home heating oil.

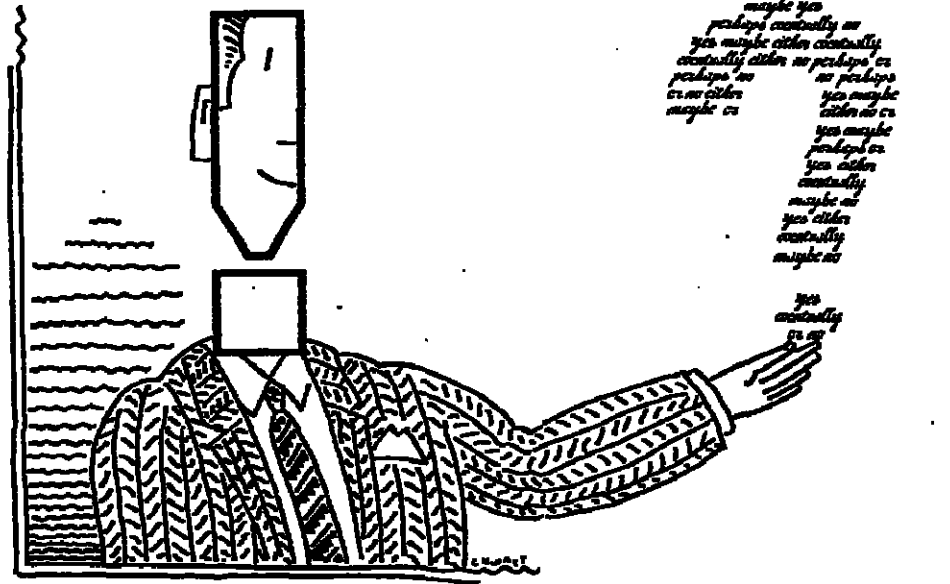
Resolution that resolves Little, Page 6; Editorial Comment, Page 18; Lex, Page 20



An Israeli border policeman arrests a Palestinian following rioting in Jerusalem yesterday

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Privatisation fails to fix Togo's economic malaise

In the 1970s, Togo President Gnassingbe Eyadema (left) poured millions of dollars into developing an array of state-owned enterprises. Only 10 years later, he was trying to sell them off.

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STERLING	DOLLAR	STOCK INDICES
New York: \$1.9745 (1.9325)	New York: DM1.5317 (1.5475)	FT-SE 100: 2,201.6 (+57.7)
London: \$1.9740 (1.9480)	FRMOT available	FT Ordinary: 1,705.7 (+50.1)
DM3.030 (3.0125)	SFR1.2785 (1.2930)	FT-A All-Share: 1,058.54 (+3.2%)
FF10.1425 (10.085)	Y130.625 (132.15)	New York: DJ Ind. Av. 2,523.76 (+13.12)
SFR2.5350 (2.510)	London: DM1.5345 (1.5470)	S&P Comp 319.44 (+1.94)
Y258.0 (257.75)	FF15.1375 (5.1825)	Tokyo Nikkei 2,630.33 (+802.35)
S Index 98.5 (94.1)	SFR1.2840 (1.2880)	3-month Interbank: closing 15% (13%)
Gold: New York: Comex Dec 399.3 (398.0)	Y130.65 (132.30)	US bond markets: closed for the Little long gilt future: Columbus Day holiday, 85% (85%)
London: \$302.25 (304.25)	\$ Index 61.0 (61.4)	
IN SEA OIL (Argus)	Tokyo close: Y130.05	
Brent 15-day Nov 588.225 (57.35)	US launchline rates	
	Chief price changes yesterday: Page 21	

EC ministers refuse to back farm support cuts

This has already been the subject of fierce internal debate within the European Commission, which recognises that the EC is under intense pressure from trading partners such as the US to cut back and modify its system of agricultural support.

Mr Ray MacSharry, the EC's farm commissioner, specifically stated that the final text of the Commission's proposal provided no "hidden agenda" on this issue.



The plans would not apply to existing aircraft, as it is felt impractical to involve all European airlines in costly conversion projects.

of the exchange, on sterling's entry into the exchange rate mechanism. Mr Major nevertheless said the Spanish and Dutch plans deserved careful study. **By Mr Gordon-Sol**

criteria as simple and verifiable. Mr. Justice Delaney noted

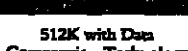
Reuter reports from Luxembourg.

"It's in everyone's interest... that sterling settles down within the six per cent band and then, in due course, we will move to the 2.25 per cent band."

day, says the newspaper association. The Saturday editions, says Mr Storms, are stuffed with advertisements and features but are thin on real

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women to allow employers to make women between 60 and 65 redundant on much less generous terms than those granted to men, the Commission says.

Highly pollutant industries in Czechoslovakia and what was East Germany dumped 100 tonnes of mercury, cadmium and lead into the river each

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Draft laws call for central Soviet bank

By Quentin Peel in Moscow

TWO draft laws to lay the foundation for a new system of Soviet banking were presented to the Supreme Soviet in Moscow, providing for an independent, federally-based central bank.

The law on the new state bank says it will be regarded as the system of central banking for the republics, voluntarily delegating their rights to issue money and conduct monetary policy on the territory of all the republics, according to Mr Viktor Geraschenko, the current chairman of Gosbank.

He said the state bank would no longer be subordinate to the Soviet government, but operate an independent policy on money emission and bank credit regulation, responsible only to the Supreme Soviet.

The second law would classify all other banks as commercial banks - there are already more than 400 in existence without any legal basis.

Despite the obvious concessions by the central government to the republics, members of the Supreme Soviet said they did not go far enough.

They also said it was impossible to debate the new law until the adoption of a national economic reform programme - due to be submitted by President Mikhail Gorbachev next Monday.

Conoco and its parent company, Du Pont, are pushing ahead with three projects for development of oil and natural gas reserves in the Soviet Union, Reuter reports from Houston.

The latest initiative involved a protocol on a feasibility study and joint ventures in the Timan-Pechora basin of the Soviet Union, as well as a feasibility study in west Siberia.

Under an earlier agreement with Moscow, Du Pont Services, a Dutch affiliate of Conoco, will join Norwegian and Finnish companies in evaluating a gas field in the Barents Sea.

Hungary's crude oil stocks have gone and the country is being forced to process supplies as they arrive daily from the Soviet Union, the official MTI news agency said yesterday. Reuter reports from Budapest.

Reservoirs at the Szazhalombatta plant, the country's biggest refinery, have run dry. The plant, which can process 150,000 tonnes of crude oil a day, is being forced to rely on daily deliveries of 14,000 tonnes through a Soviet pipeline, MTI added.

Hungary contracted to buy 6,480 tonnes of Soviet crude oil this year, but will get less than 500 tonnes.



Lyons riots expose racial tinderbox

CALM returned to a bleak, working-class suburb of France's second biggest city yesterday after a weekend of rioting that shocked the nation and laid bare an undercurrent of racial tension, Reuter reports from Lyons.

More than 500 teenagers, many of them children of immigrants, ran amok on Saturday and Sunday, hurling petrol bombs and setting fire to a shopping centre that was left a smouldering ruin.

Hooded riot police (see above) made a number of arrests. Seven firefighters and two riot policemen were injured during the rioting, which erupted after a 21-year-old man from Vanx on Vellin suburb died when the motorcycle on which he was riding as a passenger crashed into a police car.

Local youths accused police of causing the accident. Prime minister Michel Rocard said the root cause lay in social problems.

Solidarity signs deal with Chase

By Christopher Bobinski in Warsaw

SOLIDARITY'S Economic Fund, the business arm of the Polish trade union, has signed an agreement with Chase International Corporation of the US to set up a bank and several insurance companies.

Chase International, whose interests range from property development to broadcasting and financial services, is already committed to a cable television venture in Poland.

Under the agreement, a holding company called Financial Enterprises will be established with an initial capitalisation of \$12m (\$3.3m), of which 51 per cent will be owned by Solidarity.

This company will in turn create a Solidarnosc-Chase Bank in Poland, headquartered

in Gdansk but with a US affiliate. Another holding company will set up a life insurance company and a property and casualty insurance firm in conjunction with other as yet undisclosed western insurance groups.

Poland's insurance market was liberalised on October 1, when foreign companies were permitted to participate in joint ventures with Polish partners. After 1993, a full foreign presence will be allowed.

The first public opinion poll of Poland's presidential campaign, yesterday showed Mr Lech Walesa, the Solidarity leader, with a slight lead over his former adviser, Prime Minister Tadeusz Mazowiecki, AP reports from Warsaw.

Asked who they intended to vote for, 36.9 per cent of those polled said Mr Walesa and 31.9 per cent said Mr Mazowiecki. Other candidates were named by 19.5 per cent, and 11.8 per cent were undecided.

Seventy-two per cent of those polled said they planned to vote, 9 per cent did not and 18 per cent were unsure.

Mr Mazowiecki announced his candidacy for president on Thursday, saying he sought to protect the reform policies of his government.

Mr Walesa declared his bid on Sept 17, arguing that economic and political change must move more quickly.

The vote is scheduled for November 25.

Kohl plans reconstruction ministry

By David Goodhart in Bonn

MR Helmut Kohl, the German chancellor, is planning to create a reconstruction ministry for the former East Germany, according to a senior official in Bonn's Ministry for Inner German Relations.

The official said a departmental power struggle was under way in Bonn, with existing ministries trying to protect as much of their influence as possible from the potential "super ministry".

Head of the new ministry is likely to be Mr Günther Krause, a Christian Democrat and former adviser to Mr Lothar de Maizière, ex-prime minister of East Germany.

Existing ministries look at East Germany only from their sectoral point of view; we need an authority with an overall look," said the official. "It will also be an important signal to people of the former East German state that their interests are not being relegated to an afterthought in Bonn."

The new ministry will not be created until after the all-German election on December 2. If, as is expected, Mr Kohl's centre-right coalition wins, a reshuffle of existing ministers is likely.

Meanwhile, Mr Theo Waigel, the Bonn finance minister, has called for private capital to be given a larger role in infrastructure projects for east Germany in order to keep the public costs of unifying down.

Benetton to manufacture clothes in Soviet Union

By Haig Simonian in Milan

BENETTON, the Italian clothing group, has signed a joint venture agreement to begin production in the Soviet Union with the aim of making three million articles of clothing a year within the next three years.

The deal, which follows months of negotiations between the company and the Soviet authorities, is with Ayaz, part of the Armenian Ministry for Light Industry.

The transaction initially involves sweatshirts, jerseys, interlock and pique cotton goods, which will be produced by the joint venture, Benetton-Ayaz, at the Ayaz plant in

Yerevan, the Armenian capital. As part of the transaction, Benetton will also be transferring high technology production know-how.

The goods will be sold in boutiques at a chain of Benetton shops to be established in the Soviet Union.

The first two outlets, which will be in Yerevan, should be open by the end of this year, and will be followed by further units in other Soviet cities.

Benetton already operates some hard-currency shops in eastern Europe.

The joint venture, should employ around 800 people within three years.



Highly prized, but is it a national treasure?

EC in a quandary on national treasures

By Lucy Kellaway in Brussels

IF YOU wish to adorn your Paris flat with a 19th century vase bought for \$5,000 in a Madrid antique shop, the chances are you will get stopped and turned back as you try to take it through Spanish customs. If you wish to buy a Fabergé treasure worth 100 times as much in London, you should be able to get a British export licence without difficulty and will sail through customs.

There is no single market in art and antiques in Europe, and there is unlikely ever to be one. The Treaty of Rome itself makes special mention of "national treasures possessing artistic, historic or archaeological value" and says that member states can restrict imports and exports as they see fit.

The question is not whether

individual countries should continue to be able to protect their national heritage by preventing export of certain goods. It is how to allow them to go on doing so once frontier controls have gone.

Industry ministers will launch the subject for the first time in Luxembourg today, looking for solutions to two related problems. The first to decide on what may legitimately be considered national treasures; the second is how to control their export.

Both areas are fraught with difficulties. There is nothing resembling a consensus between member states; and existing systems of control range from restrictive to liberal. For example

the UK's approach is coloured by its habitual free market line and shaped by the special inter-

ests of Sotheby's and Christie's, the art auctioneers.

Spain and other relatively poor southern countries, by contrast, are seriously worried that to allow freer exports of art and antiques would mean the valuable contents of their old palaces would be lost to richer nations overnight.

Ministers are not expecting the same policy will be adopted by all, but are hoping for some general guidelines. Everyone agrees that a Benetton or a Van Gogh is a national treasure; the argument is going to be over whether a Chippendale chair or a porcelain rooster is also one. One approach, favoured by the free trade camp, would be to set a value limit of perhaps \$500,000 to \$1m below which all antiques and art work could be freely

exported from one country to another. Goods above this threshold would then need a special licence to allow them to go to another country.

Poorer countries would see any such limit as far too high - making it very unlikely that a single value will be arrived at. Spain would prefer a system of lists that would name all items that were "treasures", and in which trade would be restricted. The UK flatly rejects any such idea, arguing that the number of goods that are potentially national treasures are so many as to make any such detailed arrangement unworkable.

Member states have got until the end of 1992 to resolve their differences. They are likely to need every minute of that time.

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WORLD TRADE NEWS

Piaggio takes 25% stake in Indian scooter maker

By David Housego in New Delhi

PIAGGIO, the Italian scooter and engineering group has taken a 25.8 per cent stake in LML, the Indian two-wheeler producer, in a move aimed primarily at strengthening Piaggio's presence in the Indian domestic market.

But Dr Gustavo Denegri, chairman of the Piaggio group, left open the possibility of Piaggio exporting back to Europe components or finished products from the Indian operations if quality reached the necessary international standards.

Piaggio has put up fresh capital of \$5m (£2.6m) to acquire its stake in LML, which has suffered losses in recent years. In 1986, Piaggio waived Rs40m (£1.8m) in royalties because of the difficulties of LML with which it has had a licensing agreement since 1982.

Under the new joint venture arrangements, Piaggio will

assume joint management control with the Indian partners and provide Piaggio personnel in key areas such as production and quality control.

LML expects output will rise from 200,000 vehicles this year to 300,000 by end-1991. India is the largest single market for scooters in the world. As part of Piaggio's taking a stake in the company, LML is to introduce new models including a 50 cc moped and new scooters of 150cc and 200cc.

Mr Deepak Kumar Singhania, who becomes joint managing director, said LML would return to profit in 1991/92. The tie-up is a blow for Bajaj Auto, India's largest scooter manufacturer, which believed it was near signing an agreement with Piaggio to manufacture in India components and finished models for distribution in Europe.

UK companies return to Tehran trade fair

BRITAIN has been exhibiting at Tehran's annual trade fair after a year's absence following the Rushdie affair, Seheers-zadeh Damashki reports.

Permission for the 34 British companies to exhibit at the fair, which ends tomorrow, was granted in July, before diplomatic relations were renewed. UK groups hope this means an easing in trade conditions which have caused them to lose out to the former West Germany and Italy, Iran's main trading partners in Europe.

Despite the Salman Rushdie affair, British-Iranian trade in 1989 showed a 4 per cent rise on the previous year. British exports to Iran amounted to \$252m, and imports, mostly oil, \$250m. Trade for the first eight months of this year has almost matched this. Exports to Iran at the end of August were \$239m, 57 per cent up on the same period last year, while imports amounted to \$225m, up 27 per cent.

Britain's exports to Iran are led by manufactured goods,

including power generation and industrial machinery. Where British companies miss out is in contracting. Iran needs billions of dollars of work in the building of refineries, dams and oil installations, and has given contracts to Italian, German and Japanese companies. West Germany's exports to Iran were worth \$1.3bn (£690m) and Japan's \$820m, in 1989.

Iran wants to buy technology for the growth areas of petrochemicals, power generation, mining and the oil and gas industries. It is seeking security in implementing projects through long-term finance packages. Some \$27bn in foreign exchange has been earmarked in the current 1989-94 plan to finance foreign projects.

Iran has not wanted to borrow money from foreign banks and has been buying up some of its short-term debt, estimated at between \$1.5bn-2bn. It has virtually no long-term debt.

World Bank study vindicates liberalisation strategy

Growth benefits are shown to outweigh unemployment costs of trade reform, writes Peter Montagnon

RAPID dismantling of quantitative restrictions on imports is the key to successful trade liberalisation in developing countries, according to a study published by the World Bank.

The study, which draws on experience from 36 reform programmes in 19 countries between the end of the Second World War and 1984, also suggests that bold programmes that start with a bang are the ones most likely to succeed. History shows that trade reform has resulted in only a small cost in terms of higher unemployment, while economic growth has not generally suffered, even in the short term, it says.

Published at a time when developing countries are being asked to step up their trade liberalisation effort in connection with the Uruguay Round of multilateral trade liberalisation talks, the study vindicates the emphasis being placed by the Bank on trade liberalisation in its adjustment programmes for developing countries.

It is part of a seven-volume series, *Liberalising Foreign Trade*, being published

between now and the end of 1991 through Basil Blackwell. One of its clearest findings is that programmes which decisively reduce direct interventions such as import quotas generally succeed. Those that do not generally fail.

Eliminating quantitative restrictions appears to play a greater role in successful trade liberalisation than cutting tariffs, the study says. Industry can still have access to the imported inputs of its choice under high tariffs even though it will have to pay heavily for them. Under a system of quantitative restrictions the inputs may simply not be available at all.

"This creates bottlenecks - and hence less output - and encourages enterprises to hoard essential supplies which is wasteful and costly," the study says. Tariffs also provide revenue for the importing government, while quantitative restrictions do not.

Quantitative restrictions have none the less been a popular trade policy tool in developing countries as a means of allocating scarce foreign exchange, but, once introduced, they are hard to dis-

A leading US business organisation believes that the outcome of the Uruguay Round of negotiations of the General Agreement on Tariffs and Trade will have a strong impact on the final shape of the European Community's single market exercise, writes Nancy Dunne in Washington.

The international division of the US Chamber of Commerce says the Community has linked a number of single market initiatives - public procurement, subsidies and domestic content rules - to the Gatt.

"The EC strategy has been to use its market liberalising initiatives as negotiating tools to achieve EC objectives at Uruguay Round discussions," the Chamber says in its new guide on Europe 1992. "A failure of the Uruguay Round would mean that ultimate access to the single market would not be governed by multilateral rules but by bilateral agreements or arrangements based upon reciprocal market access and treatment."

Mr William Archey, vice president international, says US-EC bilateral disputes will be left on hold until the Gatt negotiations are finished. Then there will be a US-EC treaty, which may include a bilateral dispute settlement mechanism to cover what is not in the Gatt.

mantia.

The second plank of successful trade reform is usually a lasting real depreciation of the exchange rate, the study adds.

"An early and substantial nominal devaluation greatly enhances a programme's chances of success." Yet it must be accompanied by fiscal and monetary policies designed to keep inflation at bay. Otherwise, as happened in Argentina

in the late 1960s and 1970s, inflation may quickly cancel out the real benefits.

The study says only one trade reform programme, that undertaken by Israel between 1962 and 68, was fully sustained despite being accompanied by an expansionary fiscal policy. Expansionary fiscal and monetary policies are "the single most important cause of a reversal of trade reforms".

Yet the budgetary effect of trade liberalisation is not necessarily one-sided, it adds.

Though reform may involve cutting tariff rates, a source of revenue on which many developing countries are heavily dependent, this can lead to a higher volume of imports. The local currency yield from charging lower tariffs on these imports will increase as a result of devaluation, adding to government revenues.

Moreover, programmes which involve switching away from quantitative import controls to tariffs may actually increase government revenue. In general, it says, the higher the tariffs when reform begins, the better the chance that lower tariffs will mean higher government revenue.

Trade reform usually leads quickly to rising exports and, despite fears to the contrary, rarely produces even a short-run deterioration in the balance of payments, the study says. Its impact on unemployment has also usually been small, partly because it can quickly lead to increased employment in agriculture.

For example, though Chile's unemployment rose steeply from 4.8 per cent to 12.5 per cent - during its second reform programme in the late 1970s, this was due more to its high exchange rate policy than to the reform itself. But for the trade reform there might have been an even greater rise in unemployment, it says.

Chile, alongside Argentina and Uruguay in the late 1970s and Israel in the mid-1970s also provides another lesson - that trade reform should begin well before capital markets are liberalised.

Liberalisation of capital flows produces a much steeper effect on the economy than trade reform. It can cause a heavy inflow of foreign funds which causes the exchange rate to appreciate. Argentina's trade reform collapsed because of this, but Chile opened its capital market later in the reforms.

Liberalising Foreign Trade in Developing Countries: The Lessons of Experience, Demetrios Papageorgiou, Arsenio Choksi and Michael Michaelis, 42 pages, published by the World Bank, 1818 H Street NW, Washington DC 20039

World steel consumption 'to fall'

By Charles Leadbeater, Industrial Editor

WORLD steel consumption peaked last year at about 766m tonnes and is likely to fall by about 1 per cent this year, with a similar drop expected next year, the International Iron and Steel Institute (IISI) said yesterday.

At the opening of the Institute's annual meeting in Sydney, Mr Leonard Holschuh, IISI secretary-general, said steel consumption this year was likely to reach 775m tonnes, about 0.9 per cent down on 1989. Most of the world's steel makers are members of the Institute, which acts as a research body and trade association.

The IISI's forecasts confirm the steel industry has passed the top of the cycle which began in the early 1980s. Growth in the past few years led many producers in the developed world back to financial health after the crises of over-capacity in the 1970s and early 1980s. Falling demand in

the industrialised countries will put steel makers under renewed pressure to cut costs and rationalise capacity.

Most of the fall in consumption is due to a disruption of economic reform programmes in eastern Europe and South America, with slower economic growth in developed economies such as the UK and US.

Steel consumption in centrally planned economies, including China, is expected to be 12m tonnes lower this year - 3.3 per cent down on 1989. Some Latin American markets, especially Argentina and Brazil, have seen sharp falls in consumption.

Japanese consumption is expected to turn out at 95m tonnes, 5m tonnes above 1989's level. Demand has remained firm in the main EC markets, except for the UK, so that consumption will be 122m tonnes, almost unchanged from last year's level. US steel consumption for the year will be marginally above 100m tonnes but demand in Canada has fallen sharply, Mr Holschuh said.

Much of the growth has come from Far Eastern economies such as South Korea, where consumption this year is forecast to be 15.3 per cent above 1989. Developing-country steel consumption is seen at 4.1 per cent up this year, against a 1 per cent fall in the industrialised countries.

Steel consumption next year is forecast to fall by 3.7 per cent to 96m tonnes in Japan, 2.7 per cent in the US to 98m tonnes, and by 1.7 per cent in the EC to 120m tonnes. Industrialised countries' steel consumption in 1991 should be 2 per cent down on this year at 362m tonnes.

Growth in developing countries' consumption is set to speed up, growing by 5.3 per cent next year. World steel consumption would be 775m tonnes in 1991, about 0.8 per cent down on this year.

TNT to invest in Philippine air venture

TNT, the Australian-based international transport group, has agreed to invest \$100m (£53m) in a joint venture aimed at making the Philippines capital its air transportation centre in Asia, Greg Hutchinson reports from Manila.

TNT has been studying the matter for several months. The decision gives it a potential foothold if Clark Air Base, the US facility 60 miles north of Manila, is handed back to the Philippines and turned into an aviation centre, as government officials have suggested.

A statement released by the presidential palace said TNT has agreed to set up 24-hour international air cargo operations in the country under arrangement with Philippine Aerospace Development Corp, a local company. TNT will provide eight Boeing 737 jets to ship cargo. Operations are expected to begin before the end of the year.

House to try to override Bush textile veto today

By Nancy Dunne in Washington

THE US House of Representatives today will try to override President George Bush's veto of protectionist textile legislation passed last month. When the House last month passed the bill, which would curb imports of textiles, apparel and footwear, backers were able to muster only 271 votes, with 149 against the measure.

In the unlikely event the bill garners a two-thirds vote in the override attempt, the legislation will move to the Senate where its chances are seen as better. When the House last month passed the bill, which would curb imports of textiles, apparel and footwear, backers were able to muster only 271 votes, with 149 against the measure.

The legislation was vetoed last Friday by President Bush, who cited costs of protection to US consumers and the industry's increasing profitability. He and Mrs Carla Hills, US Trade Representative, have warned Congress that passage

of the Bill would destroy the Uruguay Round, where textile liberalisation is a goal of the developing countries.

Lobbying in the override battle has been intense. The textile and apparel forces have been supported by labour and farm interests. Wheat producer groups are said to have been told that continued backing for the textile legislation would be punished by a slowdown of export subsidies.

Backers of the protectionist legislation have warned the White House that too much liberalisation could spell tough going for the implementing legislation Mr Bush would have to get through Congress at the end of the month. Anti-Round forces believe they have 85 solid votes against any Gatt agreement among textile supporters in the Senate. They would need just 16 more to defeat it.

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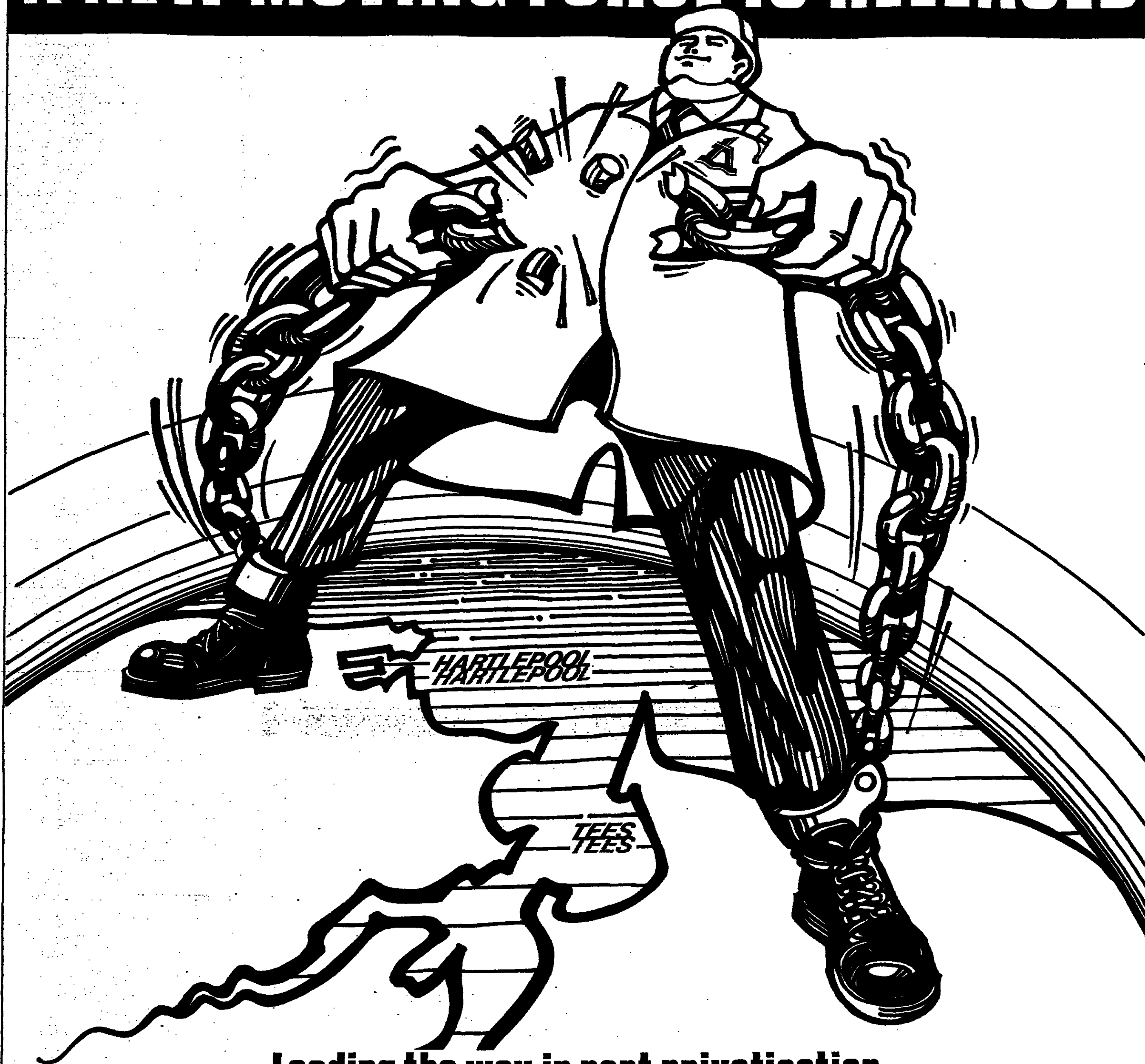


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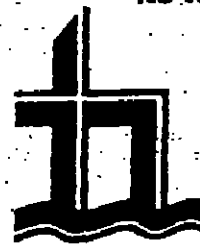
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AMERICAN NEWS

A resolution that resolves little

House takes a step back on budget package, writes Peter Riddell

THE budget resolution passed by the US House of Representatives early yesterday morning is a misnomer. It resolves very little.

The vote – and a later resolution to keep the government going until October 20 – should, if confirmed by the Senate, avert massive layoffs of federal workers when they return to their offices this morning from the long holiday weekend.

But these resolutions postpone the main decisions. The outline agreement pushed through by the House Democrats on a largely party line vote is a step back from the package defeated last Friday morning. It is vaguer about where savings are to be achieved and therefore raises doubts about the credibility of the deficit reduction aim.

In theory the new plan sticks to the original targets of a \$40bn cut in the deficit in fiscal 1991 and a \$500bn reduction over five years. However, big gaps have been created. Highly unpopular savings on Medicare health provision for the elderly have been trimmed from \$60bn to \$42bn, with additional costs to recipients to rise more slowly.

The suggested increase in tax on home heating oil – which provoked opposition among north-eastern Democrats – has been dropped. It would have raised revenue of \$200m. The two-week waiting period for unemployment benefits, which over five years would have saved \$4.6bn, has also been scrapped. About \$400m of the proposed \$1.4bn cut in agricultural subsidies in 1991 has also been cancelled.

On the savings side, the only specific item is \$2.2bn from greater cuts on the defence budget from 1991 to 1993. Other-

wise, it is up to the tax-writing House Ways and Means Committee and Senate Finance Committee to make up the difference. They are being told not only to raise \$134bn in new tax revenue over five years (as in the original plan), but also to find an additional \$22bn in either extra revenue or cuts in benefit programmes (largely to offset the smaller Medicare cuts).

In practice, much more may come unscrambled once the committees and the attendant swarm of lobbyists and special interest groups get down to work – for instance, altering the scope of the proposed 10 per cent tax on high priced luxuries. The "growth incentives" to smaller businesses – seen by some as creating new tax shelters and losing \$12bn in revenue over five years – may also be changed.

The key issue that has been reopened is tax rates. The long-disputed trade-off between a cut in capital gains tax and an increase in top marginal income tax rates is back on the agenda, having been dropped from the original budget deal.

This would eliminate the "bubble" whereby the wealthiest Americans pay a top marginal rate of 28 per cent while upper-middle-income taxpayers pay a 33 per cent top rate. This is based on a formula in the 1986 Tax Act which ensures that no one pays an average tax rate of more than 28 per cent.

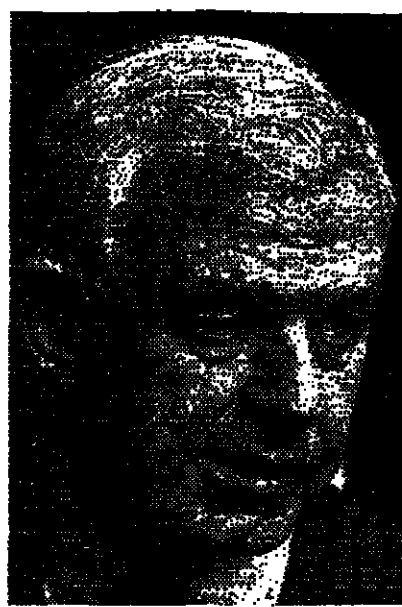
While some administration officials are reluctant to re-open this question for fear of eventually raising all tax rates, even some House Republicans favour such a trade-off, provided the increase in top personal rates is limited.

At present the Democrats have the political initiative. Under the leadership of Speaker Tom Foley and Majority leader Richard Gephardt, they have regrouped more quickly from Friday's debacle. By contrast, the House Republicans remain bitterly divided with the younger, conservative group led by Minority whip Newt Gingrich making the running after opposing last week's agreement. Senior administration officials could barely utter Mr Gingrich's name during Sunday television interviews.

President George Bush may have acted tough on Saturday in order to put pressure on Congress when he vetoed the resolution intended to keep government going this week. But the White House is on the sidelines in determining the shape of the budget package. Its priority is to minimise changes from the original agreement.

The administration has had to accept concessions, largely favouring the Democrats, since the outline budget resolution passed yesterday was primarily aimed at uniting them, even if it means that most House Republicans are opposed. The original idea that any package would have to be approved by a majority of both parties in each house has disappeared. There is still more bipartisanship in the Senate and Senator Robert Dole, the Minority leader, has said he wants to advance the budget process.

So there is the possibility that the final package will be approved mainly on the votes of House Democrats, though possibly a more bipartisan group in the Senate. The prospect of such a coalition – always inherent with



Tom Foley: led Democrats' regrouping

the executive and legislature under different party control – infuriates conservative Republicans.

There is considerable apprehension about the impact on the mid-term elections on November 6 in view of evident public disenchantment with Washington politicians. It was revealing that all 11 House members running for the Senate or governor voted against the original package last Friday, as did all 25 incumbents in tight races. By contrast, those with no major party opposition on balance favoured the deal, as overwhelmingly as did those retiring.

So – four weeks away from polling – congressional committees are unlikely to produce as credible a deficit-cutting package in the next 10 days as did the budget negotiators over five months.

Brazil's state oil company delays local payments

By Simon Fisher
in Rio de Janeiro

PETROBRAS, Brazil's state-owned oil company, has been forced to postpone payments to local distributors and suppliers, alleging cash difficulties resulting from the Gulf crisis.

The company is rolling all payments over for 15 days, with interest, according to Mr Rinaldo Aloy, financial director. He said payment to distributors of a tax on petroleum products worth \$100m (\$53m) a month had been postponed until the government conceded price rises at the pump to compensate for the steep climb of international oil prices. The latter was costing the company an extra \$300m a month.

Petrobras needs a rise of at least 30 per cent to compensate for current losses, but the government has tried to resist putting up prices for fear of fuelling inflation.

However, ministers appear to have accepted the inevitability of an increase, and a rise of at least 30 per cent is expected to become effective soon.

An increase would also be aimed at curbing consumption. This hit record levels in August, pushing imports to 517,000 barrels a day.

Chile plans \$130m fund to cushion oil price volatility

By Leslie Crawford in Santiago

CHILE is to set up a \$130m (\$85m) "oil stabilisation fund" to protect its economy from the volatility of world oil prices, according to Mr Alejandro Foxley, the finance minister.

The fund, to be financed by copper export earnings, is intended to absorb any future increases in world prices. "Further rises will not be passed on to the consumer. Our aim is to make the internal market as stable as possible," Mr Foxley said at the weekend.

For the past five years Chile has set aside part of its copper receipts, most of which come from the state corporation Codelco, for this type of emergency.

The government move came as Enxap, the state oil refinery, asked the price of petrol and other oil derivatives for the second time in two months, aligning domestic and international prices. Chile imports 85 per cent of its oil, and domestic fuel prices are now on average 35 to 40 per cent higher than before the Gulf crisis erupted in early August. This has triggered an outbreak of inflation.

Mr Foxley said electricity tariffs would be cut by 8 per cent for households and 12 per cent for industry to offset higher oil costs. He added 2,600 buses would be taken out of circulation in Santiago, a 20 per cent reduction in the capital's privately run fleet.

The minister is worried that recent oil price rises will lead to a speculative wave of price increases throughout the economy, undermining the government's fight against inflation. He warned Chileans to be wary of speculators and to denounce excessive price increases.

Chile's monthly inflation rate soared in September to 4.9 per cent, the highest monthly figure in six years.

Since the start of the year the central bank has imposed a tight monetary policy to curb inflation, but the external oil shock has caused the rate to climb back to levels reached in the final months of 1989. Chile's year-on-year inflation rate stood at 29.3 per cent in September.

The country's open, export-oriented economy is particularly vulnerable to fluctuations in the price of oil, its main import, and copper, its principal export. These external shocks are everything – from wages to rents – is indexed to the inflation rate.

Several Chilean economists and politicians are now calling on the government to remove the oil component from calculations of the index. Mr Foxley said his economic team had begun to study options for de-indexing the economy, but he stressed this was a medium- to long-term project.

Cuba to streamline party bureaucracy

By Tim Coone

THE ruling Cuban Communist Party (PCC) plans to shed as much as 50 per cent of its bloated bureaucracy under a plan announced in Havana at the weekend.

The number of advisory departments to the party's central committee are to be cut from 19 to nine. The important military department is being dissolved and replaced by an advisory committee under the direct control of the politburo, the party's top decision-making body.

The changes are apparently designed to streamline the party in preparation for next year's party congress, and to confront Cuba's growing economic crisis as preferential trade agreements with the Soviet Union come to an end this year.

While the shake-up signals some flexibility within the PCC's rigid hierarchical structure, which President Fidel Castro has controlled since its foundation in 1953, it also concentrates power within the party in fewer hands and

allows for tighter control of policy decisions.

At local and provincial level, party committees are to be reduced from seven to five members.

Appointments to party posts are for the first time to be made by direct, secret voting of party members from November until next February.

One change that has raised eyebrows within the diplomatic community is the removal of Mr Jorge Risquet from the seven-strong party secretariat, the politburo's executive and advisory arm. He retains his post in the politburo, however.

Mr Risquet headed 1988 negotiations with the US and South Africa over Cuban and South African troop withdrawals from Angola, which led to UN-supervised elections in Namibia.

This diplomatic success earned him respect within the western diplomatic community and suggested he was a rising star within the Cuban political hierarchy.

US doctors to share Nobel Prize

By David Fishlock,
Science Editor

TWO US specialists in organ transplants will share the 1990 Nobel Prize for medicine for discoveries in organ and cell transplantation relating to the treatment of human disease.

Dr Joseph E. Murray, 71, a surgeon with the Brigham and Women's Hospital, Boston, Massachusetts, and Dr E. Donnall Thomas, 70, associate director of the Fred Hutchinson Cancer Research Centre in Seattle, Washington state, will share the \$84m (£267,000) award.

The Karolinska Institute, Stockholm, said yesterday in its citation that Dr Murray had discovered how organ rejection could be overcome when he successfully transplanted a kidney between identical twins for the first time.

Dr Murray also pioneered the use of cadaver kidneys, selected by tissue matching

techniques, to treat people dying from diseased or damaged kidneys.

Dr Thomas's research tackled the rejection reaction that jeopardised many early attempts at transplantation. He succeeded in transplanting bone marrow cells between people, to treat inherited disorders such as thalassemia and disorders of the immune system.

The 1990 awards for physics and chemistry are expected to be announced on October 17.

Ruling party denies claims over aid for Mexico's poor

By Richard Johns in Mexico City

MEXICO'S Institutional Revolutionary Party (PRI) has reacted angrily to allegations by Coparmex, the employers' confederation, that the state anti-poverty programme is being used to further the ruling party's electoral interests.

Mr Jorge Osuna Moreno, Coparmex president, said the National Solidarity Programme (Pronasol) was being used to boost PRI prospects in critical mid-term elections next August, in which the whole of the Chamber of Deputies and half the Senate face voters.

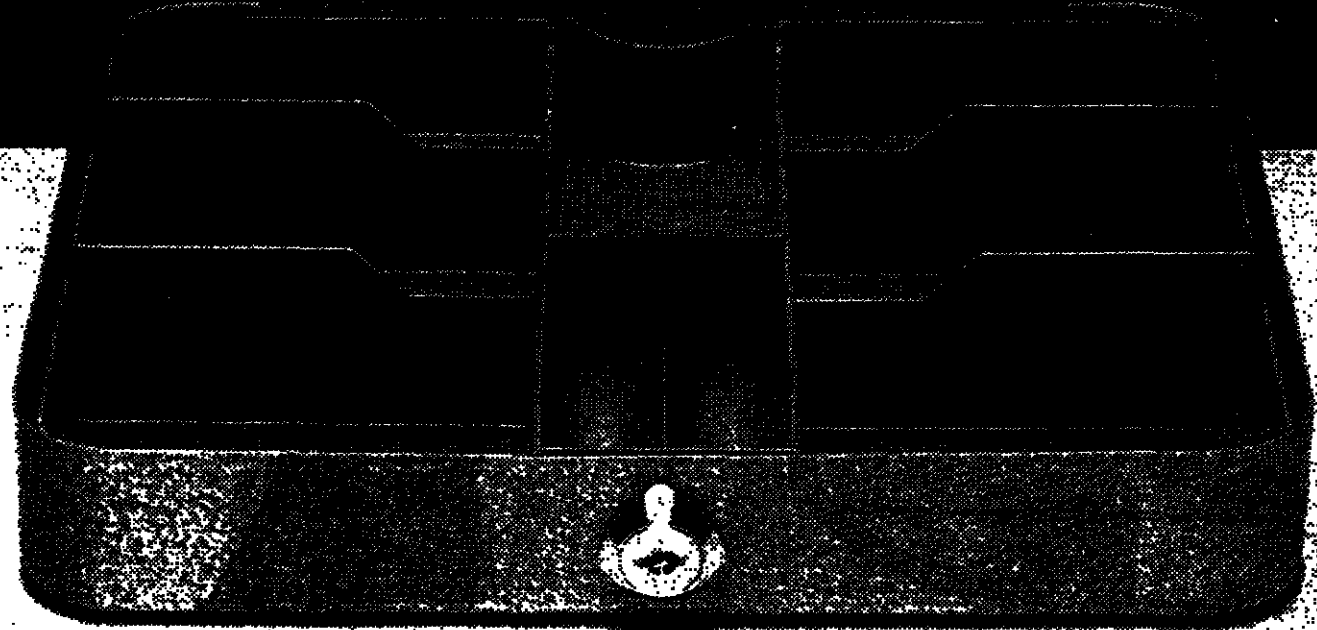
Mr Rafael Osaguna Ramos, a member of the PRI's national executive council, called the attack "politically and socially rash as well as being profoundly undemocratic".

His declaration echoed criticisms from the left-wing opposition and the PRI's "Critical Current", which broke away from the party last month.

They claimed the main beneficiaries of the 1,200bn peso (\$316m) anti-poverty campaign, launched by President Salinas de Gortari at the beginning of August, were the poor people in strongholds of the opposition Party of the Democratic Revolution.

The Coparmex leader also spoke of the need for greater clarity over the Pact for Economic Stability and Growth – between employers, farmers, unions and government – as well as the need for a peaceful, civilised transition towards democracy.

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Rafsanjani squeezes out radical opponents

By Scheherazade Dameshchi

SUPPORTERS of President Ali Akbar Hashemi Rafsanjani looked set to emerge clear victors in elections held throughout Iran, yesterday for the Assembly of Experts.

The 88-man assembly is a religious body set up after the 1979 revolution and elected every eight years with a mandate to select the country's most powerful man, the spiritual leader. It is also responsible for interpreting Iran's constitution.

The run-up to the elections has provoked intense feuding within the Iranian political establishment as opponents of President Rafsanjani and his Ayatollah Ali Khamenei, the spiritual leader and successor to Ayatollah Ruhollah Khomeini, have used the Assembly of Experts as a means of eliminating their political opponents, the so-called radicals.

As a result, Mr Mehdi Karubi, the speaker of the Iranian parliament, and Mr Sadegh Khalkhali, the deputy who displayed the charred bodies of US helicopter pilots during the abortive rescue mission of American diplomats held in Tehran, were not allowed to stand after failing examinations to determine their religious credentials.

The former state prosecutor, Mr Mohammad Khomeini, another radical, was one of a number of prospective candidates who refused to take the examinations set by the 12-man Council of Guardians, which vets parliamentary legislation for its compliance with Islamic law, in protest at the new measure.

In the past, candidates have been approved by a council of three senior clerics in the holy city of Qom. The Assembly of Experts itself changed its own rules in July so that future candidates had to have their credentials approved by the Council of Guardians.

The radicals are opposed to the leadership's policy of improving relations with the west and loosening state control over the economy. They also fear losing political power, a process which began with the death of their patron Ayatollah Khomeini in June 1989. The latter had sought to keep the balance between the two factions.

Mr Ali Akbar Mohtashemi, the former interior minister and leading radical deputy, accused the leadership of trying "to weaken the policy defined by Imam Khomeini", calling them hypocrites and demagogues.

There were reports circulating in Tehran that Mr Mohtashemi's mouthpiece, the monthly magazine, Bayan, founded only two months ago, has been closed. Mr Mohtashemi, who was one of the founders of the Hizbollah party in Lebanon, which is thought to hold western hostages, is also opposed to President Rafsanjani's policy of securing their release.

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Saudi civil defence volunteers, in chemical warfare suits, attend a graduation ceremony yesterday

A British warship yesterday fired warning shots for the first time since an embargo was imposed against Iraq in August, David White reports. The action took place in one of two incidents in the Gulf of Oman in which Royal Marines used helicopters to board Iraqi freighters. The frigates Battler (UK), Reasoner (US) and Adelaide (Australia) fired in succession across the bows of the Bata-registered general cargo freighter Al-Wasit after trailing it through the night and challenging it to stop. US coastguards were later able to search the vessel but found it empty. Another British frigate, the Brazen, the US destroyer Goldsborough

and the Australian frigate Darwin also intercepted a small Iraqi tanker, the Tadmur.

Robert Mauthner adds from London: A convoy of 20 Britons, two Americans and one Frenchman, who were rounded up in Kuwait by Iraqi troops and held in a hotel, arrived in Baghdad at the weekend and were transferred to another hotel there. This brings the number of Britons detained in Iraq to 250, in addition to another 400 residents not in detention, according to figures given by the Foreign Office in London. About 700 British residents remain in Kuwait, out of a total of 4,000 at the time of the Iraqi invasion.

Jerusalem killings raise Gulf fears

Hugh Carnegie reports on fears that Saddam will exploit Arab anger

OF ALL the people hearing the news from Jerusalem yesterday, President George Bush and his small circle of advisers steering US policy in the Gulf must surely have been among those who felt the deepest shock and foreboding.

Israel's much-remarked-upon "low profile" in the Gulf crisis has been somewhat exaggerated, given both sides' acute appreciation of its sensitive - if subdued - presence. But yesterday's killings in Jerusalem abruptly dispelled any chance of Israel and the Palestinian issue remaining out of the Gulf picture.

Mr Teddy Kollek, mayor of Jerusalem since Israel captured the Arab half of the city along with the West Bank and Gaza Strip in 1967, voiced the fear that immediately cracked through the minds of Israeli leaders - and undoubtedly those of both western and Arab leaders aligned against President Saddam Hussein of Iraq. Mr Kollek termed the violence, in which at least 20 Palestinians were shot dead, "a sort of gift" for Mr Saddam. "I'm afraid the Iraqis are going to exploit this," he said.

The greatest fear is that Mr Saddam might choose to use the events as a pretext for carrying out his off-repeated threats to strike Israel. By acting on behalf of the Palestinians in such circumstances - the greatest number of Palestinians killed by Israeli security forces in a day for years - he would confront the Egyptian, Syrian and Saudi Arabian allies of Israel's greatest protector, the US, with an appalling dilemma. They could hardly disagree with punishing the supreme Arab enemy. It is a scenario Mr Saddam has clearly contemplated and one which yesterday's events can only make seem more tempting to invoke.

But even if Mr Saddam holds his fire - mindful of the vastly superior firepower Israel would unleash upon him in retaliation for any attack - the Jerusalem killings provide a great propaganda tool for him to the same end.

It will surely be much more difficult than it already was for President Assad of Syria and King Fahd of Saudi Arabia - and President Mubarak of Egypt - to explain to their people that the issue of Iraq's invasion of Kuwait is not only separate from the issue of Israel's occupation of Arab lands, but more urgent. Avoiding the "linkage" of all Middle East disputes to the Iraq-Kuwait issue will be all the more difficult.

The embarrassment will hardly be less for the US and one result may well be a further distancing of the Bush

administration from the government of Mr Yitzhak Shamir. Before the Gulf crisis erupted, relations between the two - especially between the two leaders - were mired in a trough principally over US objections to Israel's often brutal handling of the intifada, the uprising in the occupied territories that will be three years old in December.

These in both Washington and Israel who have had to come to terms with the fact that, for the time being at least, the close military and political relationship between them had become a complicating factor in a Middle East crisis rather than an asset have had their impression vividly illustrated.

In Israel, such repercussions will be regarded as unwarranted and unjust. The authorities quickly produced evidence yesterday that the riots on and around the Temple Mount that ended in such a scale of violence were carefully planned.

They said barrels of stones, nails and bottles had been stored near the Muslim holy sites of the Dome on the Rock and Al-Aqsa mosque in preparation. Organised attacks, including stoning of Jewish worshippers at the Western, or Wall, began at three places at once.

While this may well be true, it does not explain how the security forces apparently failed to take adequate measures to prevent the incidents. It also proves that the recent lull in the intifada, at least in terms of violent confrontations with the security forces, did not denote the fading of the uprising that many Israeli leaders, including Mr Shamir, have suggested.

Certainly, a combination of lower-profile army tactics and a degree of community exhaustion with the uprising has produced sharply lower casualty tolls in recent months compared to the first two years of the intifada. But the level of frustration and despair simmering beneath the surface has not diminished. In many senses it has increased as anger over the lack of political progress towards even limited Palestinian autonomy, despite the sacrifices of the uprising, has grown.

This frustration received full expression in the now well-chronicled Palestinian support for Mr Saddam in his confrontation with the US - widely seen by Palestinians as being ultimately unwilling to exert any real pressure on Israel. Mr Saddam instilled a feeling that a strong Arab leader still existed capable of resisting by force not only Israel but the US too.

Bank stresses women's role in third world

By Peter Montagnon, World Trade Editor

THE WORLD BANK has started to pay closer attention to the role of women as agents for economic and social advance when extending loans to third world countries, according to a progress report on its 1987 initiative on women in development.

One in five loan operations approved during the financial year to June 30 1989 included specific recommendations about the role of women, compared with only one in 10 the previous year. This proportion rose to more than a third for loans to Africa.

The report said the bank's growing awareness of the importance of the need to improve the lot of women was part of an overall focus on the alleviation of absolute poverty and slowing population growth.

More than half the foot of the developing world, and as much as three-quarters in Africa, is produced by women. They also constitute a quarter of the industrial labour force of the developing world and a higher proportion in many East Asian and Latin American countries, but they still suffer from discrimination.

Long-term efforts to help them should concentrate on education, health and family planning, the report said, but in the short term there was also a case for increasing female access to resources and credit.

One internal study undertaken by the bank in Kenya showed that women given the same access as male farmers to productive inputs, credit and extension could produce about 7 per cent more crops per acre.

Another showed that very poor women in Bangladesh who had been allowed to borrow for the first time at market rates had raised their incomes by half, increased their children's attendance at school and increased their own practice of family planning. They had also repaid all their loans on time.

The report said that the bank was paying more explicit attention to the women's issues in its policy dialogue with developing countries.

Policy-makers need to do more to involve women in the process of development. This would enhance economic performance, and the benefits would improve equity for society as a whole.



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INTERNATIONAL NEWS

S Korean defence minister fired over illegal surveillance

By John Ridding in Seoul

SOUTH KOREA'S president, Mr Roh Tae Woo, yesterday sacked Mr Lee Sang Hoon, his defence minister, in an attempt to defuse a scandal concerning the surveillance of civilians by military intelligence.

Defence Security Command, a military intelligence agency, has allegedly been keeping more than 1,000 politicians, dissidents and religious leaders under watch.

The allegations are a setback to Mr Roh, himself a former general, who has repeatedly promised to prevent military intervention in politics since his inauguration in 1988.

The government's political problems were further compounded when Mr Kim Dae Jung, the leader of the Party for Peace and Democracy, the largest opposition party, announced that he was to start a hunger strike.

His demands are that Mr Roh promises not to revise the constitution in favour of a parliamentary cabinet system, that local autonomy is implemented this year, that problems of inflation and social security be addressed and that military intervention in politics be ended.

The demands, and Mr Kim's hunger strike, are likely to extend the political deadlock between the ruling and opposition camps.

The 70 PPD members of the national assembly, along with the eight members of the Democratic Party, the other opposition group, are boycotting Korea's parliament in protest at legislation passed during the previous session.

"Without the acceptance of our demands we will not nego-



Roh: setback

tiate anything with the ruling camp. Furthermore we will stage a national campaign against Roh's government," Mr Kim said.

Yesterday's announcements by the PPD are an attempt to recapture the political initiative after a series of diplomatic coups by the government, including the establishment of diplomatic relations with the Soviet Union.

The military surveillance came to light last weekend when a deserter from the DSC produced profile cards and computer discs containing information about the activities of about 1,500 civilians.

Mr Roh is to replace Mr Lee Sang Hoon with Mr Lee Jong Koo, a former army chief of staff and close associate of the President. Mr Roh has also dismissed General Cho Nam Pung, head of the DSC.

Hong Kong does U-turn on harbour crossing plan

A HK\$12bn project is now to be financed from reserves, not by the private sector, reports John Elliott

TWO forces - the Chinese government in Peking and a blunt Hong Kong-based construction entrepreneur, Mr Gordon Wu - have forced the Hong Kong government to eat humble pie in the past week over extravagant plans for the private sector to finance, build and operate a cross-harbour suspension bridge and viaducts costing HK\$600m-12bn (\$220m).

Faced with considerable international concern about political and economic risks involved, Hong Kong last week decided to finance the strategically important project out of its own HK\$70bn-plus reserves. Its primary aim was to avoid a collapse of the funding proposals in international markets next year which could have jeopardised confidence in associated plans for the colony's urgently needed new international airport.

The bridges will provide the only access to a new international airport at Chek Lap Kok near Lantau Island. They form part of a 20-year development package costing last year at HK\$127bn which would also provide Hong Kong with container ports and other associated road and rail links - with

the private sector covering up to 60 per cent of the cost.

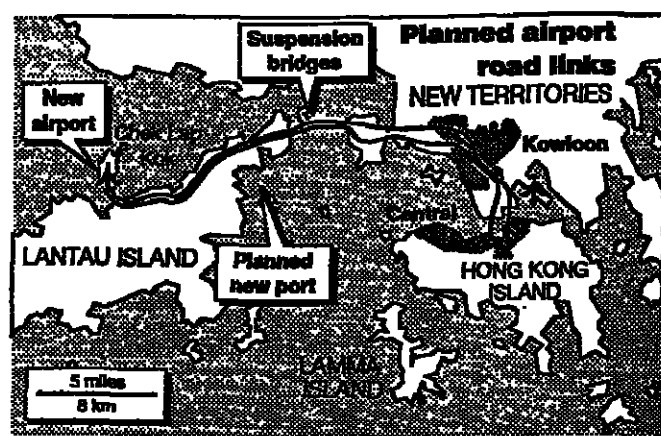
In the 12 months since this was announced, Hong Kong has had to learn its limitations, as it approaches its return in 1997 to Chinese sovereignty.

In particular it has had to accept that it cannot easily take big initiatives which depend on international backing, without China's support.

China objected to the plans initially in an attempt to reassert its authority after the Tiananmen Square crisis. Later it also expressed concern about the debt it will have to pick up in 1997, although it does not dispute the need to replace the existing Kai Tak airport, which will reach saturation point for air traffic around 1994.

But Hong Kong has refused to consult China formally and Sir David Ford, the chief secretary, stressed last week that such projects were "matters for Hong Kong to decide".

In addition to China's non-approval, the project has been dogged by relentless criticism from engineers and builders that the bridges are badly sited and uneconomic. The most public has been Mr Wu, the energetic founder and chairman of Hopewell Holdings,



which is building a highway in southern China. He favours an alternative bridge route somewhat closer to his highway.

He said yesterday he could build all the roads, bridges and other works, plus the container ports, for HK\$30bn, which is HK\$20bn less than the government's plans. But the government, which regards him as an irritating self-publicist, last week rejected his ideas.

The government plan involves a main, but as yet undesignated, suspension bridge with a 1,377m central span. It would be the longest such com-

bined road and rail structure in the world (although railway operations might be deferred at the beginning to cut costs) and could pose construction problems in a typhoon-prone area.

It would form part of 6.5km of bridges, tunnels and viaducts, all of which have to be built, along with several kilometres of feeder highways, in time for the airport to open early in 1997, just before the handover to China. The airport itself, to be sited on reclaimed land, has not yet been through even basic design stages, and there is a continuing debate

about how far apart its twin runways should be.

There are therefore plenty of impediments to increase the business risks involved. In particular, the airport could not function at all without the bridge. But without the airport and nearby container port developments, the bridge would not be self-financing on the toll basis envisaged.

In addition, Hong Kong's economic growth has been floundering not much above zero for much of this year, and the Gulf crisis has weakened prospects for both the economy and international financing. Hong Kong has also discovered that banks are wary of such projects after problems with the channel tunnel.

So consortia lining up to bid were talking in terms of tolls of at least HK\$40 per car, which may be twice as much as the government would consider socially and economically acceptable. (Mr Wu said yesterday that an HK\$90 toll would eventually be needed on a commercial basis.)

Tenders had been expected on a design, finance, build and 25-year operating basis from three big groups: an Anglo-Japanese consortium led by

Tokai House and Mitsui, a European and Asian group led by Dragages de France, and a Japanese-based group led by C. Itoh. Mr Wu also has links with IHI, a Japanese bridge builder, and would also have become involved.

Last week the government decided that the risks perceived by these consortia were considerably greater than its own assessments, partly because it can itself gradually reduce the impediments. So it decided it would be better to spend its own funds, collect its own tolls, and hope later to franchise out the operation of the bridge after 1997, once the risks are reduced.

Hong Kong's government is at its best when facing crises, though not so good at building sound policies that could avoid problems. In this case, it could have bowed to advice about the economic risks involved many months ago and abandoned the private-sector financing idea much earlier.

However, it has characteristically reacted effectively and now expects to have a larger number of contractors tendering, which could produce lower construction prices faster than would have been possible.

Sovereignty over China and Mongolia a 'joke'

Opposition urges Taiwan to drop claim to mainland

By Peter Wickenden in Taipei

TAIWAN'S main opposition group, the Democratic Progressive Party, called on the Nationalist government on Sunday to renounce its claim to sovereignty over mainland China and Mongolia.

Political analysts said the move, made in the DPP's annual congress, would incense both the ruling Nationalists, and the Communist Party in Peking, who would interpret it as a call for Taiwan's indepen-

dence. They also feared that it would trigger further political instability in Taiwan after a full since election violence in May.

Ever since being driven off the Chinese mainland by the communists in 1949, the Kuomintang (Nationalist) government has claimed to be the sole legitimate ruler of China, including Taiwan, Tibet and Mongolia. The DPP calls the claim "a joke" that has led to Taiwan's diplomatic

ostracism by all but a handful of countries.

Despite their ideological differences, both the Chinese Communists and Taiwan's mainland-dominated Kuomintang aim to re-unite Taiwan with China. Native Taiwanese who favour making the island an independent democratic republic face jail for openly saying so.

The DPP, which gained a third of the popular vote in elections last

December has long been split by pro- and anti-independence factions.

Separatist sentiment has gained the upper hand since President Lee Teng-hui decided in July to turn a top-level "National Unification Commission" with himself as head.

Mr Lee said in the commission's first meeting on Sunday that reunifying Taiwan and China under democracy was not a far-fetched dream. Mr Huang Hsin-chieh, the DPP chair-

man, said the goal was impractical and unattainable.

Some DPP supporters suspect the KMT of making a secret deal with the Communists to re-integrate Taiwan into China and themselves stay in power.

Others credit the KMT for its stated commitment to democratising Taiwan, and say the Unification Committee was only formed to placate the Chinese Communists.

Moscow denies offer to return islands to Japan

By Quentin Peel in Moscow and Ian Rodger in Tokyo

THE Soviet Foreign Ministry yesterday denied any suggestion that Moscow was ready to return two of the four disputed Kurile islands to Japan.

Mr Gennady Gerasimov, foreign ministry spokesman, said no draft documents of any sort had been handed to a delegation from the ruling Japanese Liberal Democratic Party on a recent trip to Moscow.

Reports that the two islands, which have been disputed territories since their seizure by the Soviet Union during the Second World War, surfaced this weekend in the Japanese press. They were immediately welcomed by Mr Taro Nakayama, the Japanese foreign minister, as a sign of willingness to improve relations with Japan.

The reports said that the offer had been made privately

last month to Mr Shimizu Abe, the Japanese foreign minister, by a senior Soviet official described by a colleague of Mr Abe as a member of the Soviet presidential council and close aide of Mr Mikhail Gorbachev, the Soviet leader.

Yesterday's denial in Moscow leaves open the possibility that compromise proposals came not from the Foreign Ministry, but from President Gorbachev's team in the Kremlin.

However, Tass also quoted an article published last week by Mr Yevgeny Primakov, a member of Mr Gorbachev's presidential council and a top foreign affairs adviser, saying any hopes that the Soviet leader would solve the problem during his visit to Japan next year were "illusory".

Packer making good recovery

By Kevin Brown in Sydney

MR Kerry Packer, the Australian businessman, is making a good recovery from a heart attack suffered while playing polo, St Vincent's Hospital in Sydney said yesterday. The hospital said Mr Packer had recovered sufficiently to talk to medical staff and his family, but might need heart bypass surgery later.

Consolidated Press Holdings, Mr Packer's private company, said he was expected to return to work next week. Doctors said Mr Packer was fortunate to have been treated shortly after the heart attack by doctors present at the polo ground in western Sydney.

Mr Packer controls Australia's top rated Channel Nine television network, as well as a large stable of magazines, and chemical, engineering and property interests.

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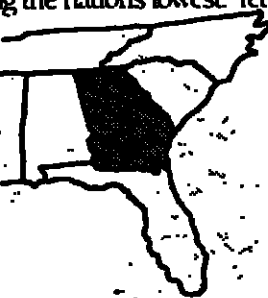
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Liberal steps fall short

Privatising state-owned projects has not resolved Togo's economic problems report William Keeling

AN oil-refinery a few kilometres east of Lomé stands as a forlorn monument both to the failure of state-owned projects, and the fact that problems do not necessarily end when turning them over to the private sector.

Inaugurated in 1978, the refinery has the capacity to satisfy the needs of Togo and much of the sub-region - but it has rarely operated at more than quarter capacity and was closed down in the mid-1980s before being sold to Shell.

The refinery is yet to restart and Shell is simply using the site as a depot.

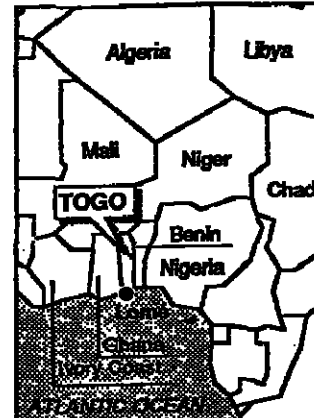
The refinery is the legacy of a government spending boom in the mid-1970s. Buoyed by a sudden rise in the price of phosphate, Togo's main export, the regime of President Gnassingbe Eyadema invested in an array of ill-planned state enterprises.

With the subsequent fall in the price of phosphate, his country of less than 3.5m inhabitants was left with a foreign debt of more than \$1bn. Though Mr Eyadema still leads the government, the policies have undergone a dramatic change. By 1979 measures were being taken to stabilise the economy and in 1982 a rigorous structural adjustment programme, supported by the World Bank and International Monetary Fund, was undertaken. A fourth structural adjustment loan is presently being negotiated with the World Bank.

Central to adjustment has been a programme to rid the state of its loss-making enterprises, either through privatisation or simple liquidation. Of the 73 companies in this position 10 have been liquidated, 14 have been privatised and a further 23 are slated for privatisation. The government has declared a continuing interest in the remaining 26.

Since 1985 the government has recouped CFA21bn (\$77m), but most analysts agree that it has made a substantial loss on its original investment. As one diplomat commented: "These facilities... were overpriced to begin with."

He is not alone in considering that the tied-terms of French assistance allowed French companies in the 1970s



TOGO

to make excessive profits.

Privatisation has not, however, been the rejuvenating force anticipated by the government and many of the companies have struggled to attain profitability. The Industrie Togolaise des Plastiques, which produces mostly pipes and tubing, was privatised in 1987. It made a loss for the first three years and may turn a small profit this year. With as yet no return on investment, the company is noticeably reliant on its main customer, the state-owned water company.

Another struggling company is Nouvelle Industrie des Oleagineux de Togo, a cotton seed oil refining factory. Also privatised in 1987, the new French management have undertaken an ambitious programme of cost-cutting combined with a CFA6bn injection of new investment.

PRODUCTION prior to privatisation had averaged 1,000 tonnes a month with 250 employees; now the factory is producing 340 tonnes a day with just 100 permanent staff. Despite the improved figures the company has yet to break even.

Regarded as the success story of privatisation - not least by its new-owner, the American entrepreneur John Moore - is Togo's steel-mill. Renamed the Societe Togolaise de Siderurgie (STS), the company plans to increase its turnover from CFA4.8bn in 1988 to CFA9.5bn by 1992 and is already declaring a 6 per cent profit on turnover and a 14 per cent return on capital.

But doubt remains as to how reliable a beacon STS is to potential investors in Togo: although the turnaround in the company is impressive, it has been achieved behind a 43 per cent protective tariff barrier. The main constraints for existing companies are the small domestic market in Togo, the overvaluation of the currency and the weakness of the Ecowas tariff-union which, according to John Moore, "offers no local advantage whatsoever".

Privatisation may have stemmed the outpouring of funds from the state budget, but it has failed either to provide job opportunities or to be a catalyst for new industries.

The government has responded by announcing further incentives for private investment with the creation of an Export Processing Zone (EPZ). Similar to that already operating successfully in Mauritius, the EPZ would grant companies who export at least 80 per cent of their production tax exemption for the first 10 years, with a set 15 per cent profit tax thereafter.

There have been 40 applications, of which 10 are said to be definite, including a papaya extract factory, a bus assembly plant and a cocoa processing plant. But just as privatisation has failed to be a panacea for Togo's economic problems, the EPZ is also unlikely to bring instant or long-term relief.

Suggestions that the zone will provide 100,000 jobs within a decade are regarded by observers as wildly optimistic. Western diplomats advising on the EPZ consider that if 10,000 jobs are created then Togo will be doing well.

Despite nine years commitment to structural adjustment, most analysts believe that the problems of the government will continue to mount. Population growth remains high at 3.3 per cent per annum, unemployment in the formal sector is more than 20 per cent and each year several thousand more university graduates enter the labour market. It is difficult to see what further steps the government can take.

As one diplomat put it: "It's hard for them. They've already embraced privatisation and created an EPZ and you can't get much more liberal than that."

Students protest over continuing strike by teachers

By Mike Hall in Lusaka

POLICE wielding batons and riot shields and firing into the air dispersed about 2,000 students protesting in Lusaka yesterday against the Zambian government's failure to end a three-week teachers' strike.

The demonstration by students from at least four large secondary schools in the Zambian capital unfolded as mounting tension caused by a wave of industrial unrest following food riots and anti-government protests in June this year.

Since then more than 23,000 workers have taken part in 32 illegal strikes mostly over pay and working conditions. The government blames political opponents for fanning the unprecedented action.

Mr Luvu Mulimba, minister of labour, said last week it was "transparent" that some strikes had been orchestrated by people who wished to see a breakdown of law and order leading to the downfall of the government.

The government has directed employers not to negotiate with unions who are striking illegally and not to pay workers for the period of the strike.

The Zambian Congress of Trade Unions, a leading force in the campaign for multi-party democracy, denies strikes are politically motivated and has called for a cessation between government, employers and unions.

However, relations between the government and trade unions are at an all time low. Last weekend the congress called on President Kaunda's government to resign before multi-party elections due next year.

A senior official of Zambia's ruling party said on Monday that the banning of an opposition political convention on Saturday was purely a police matter. Reuter reports from Lusaka.

Police in riot gear stopped more than 500 delegates of the Movement for Multi-Party Democracy (MMD) from holding a convention to turn their movement into a political party.



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formance of its 16 valves in, every Primera gasoline engine with your own.

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UK NEWS

Tories strive to halt momentum for early election

By Ivo Dawson, Political Correspondent, in Bournemouth

CONSERVATIVE Party leaders were yesterday trying to slow down the increasing momentum for an early general election as delegates gathered for the annual Tory conference. With speculation mounting that the government may seek a June poll to capitalise on the early benefits of UK entry into the European Exchange Rate Mechanism, ministers underlined the alternative options of an October 1991 or 1992 date.

The Prime Minister added to the newly-buoyant mood within the party, but refused to be drawn on an election date. Arriving at the conference hotel in Bournemouth on the English south coast, Mrs Thatcher told reporters: "It is full steam ahead for a fourth term, whenever that may be."

But it was also clear that the new mood in the party will fuel enthusiasm for the so-called "golden scenario." This envisages an election in June next year after the impact of lower interest rates and an expected fall in inflation are tested in the May local elections.

Many believe that to wait longer would allow the negative effects of ERM entry

— most notably higher unemployment — to damage the Tories' chances. But efforts by reporters to pin down senior Tory officials as to a likely election date were thwarted by a number of conflicting interpretations as to the electoral ramifications of ERM entry.

As Mr Neil Kinnock, the Labour leader, called for a debate on the move, Mr Kenneth Baker, the Conservative party chairman, was yesterday attempting to dampen down the growing election fever. He told an eve-of-conference press briefing that both the 1991 and 1992 options remained open. "It is far too early to decide at this stage — certainly in the immediate aftermath of the statement last Friday — about the date of the next election," he insisted.

Nevertheless, there was little doubt yesterday that the one percentage point cut in interest rates has already shifted the pre-conference mood of the Tory faithful from nervousness to optimism.

The conference opens today and ends on Friday with a rallying call from Mrs Thatcher.

Channel tunnel back on the track

David Lascelles, Banking Editor, looks at the new financial package

It does finally look as if there will be light at the end of the tunnel. The new financial package which Eurotunnel is cobbling together may not be quite what the executives originally had in mind. But it should be enough to enable a rights issue to go ahead and rebuild the company's finances. That, in turn, greatly strengthens the chances of the 50km project being completed on time in mid-1993.

But it is an untidy package. More than a third of Eurotunnel's 210 banks failed to stump up their share of the £2bn extra cash which it needs — despite months of cajoling and negotiation. Only the UK banks, it appears, paid up in full. In Germany and even France several banks fell by the wayside. The Japanese banks, who are the largest country group in the syndicate, originally took a hard line, but eventually came up with close on their commitment. There were many drop-outs among banks from the Third World and east Europe.

The shortfall means that most of the leading banks in the syndicate and many smaller ones will have to increase their share to close the gap. The inclusion of the existing £300m loan from the European Investment Bank is a fudge to complete the total.



Alastair Morton

That money will not actually start to become available until the project's three tunnels are completed later next year.

But yesterday's announcement reflects the decision of Eurotunnel's board in Paris last week to press on even without a signed banking agreement. The alternative would be to lose momentum, and jeopardise the rights issue. With the UK's electricity privatisation due in late November, there is only a relatively narrow window in the market. The pre-underwriting agreement runs out in January.

The point, however, is that the bankers themselves should be satisfied with the package since they are the people who

are demanding that Eurotunnel raise fresh money. They are saying that the project must have at least £7.5bn in place now to cover the total expected cost even if it will not actually be needed for some years. Assuming a successful rights issue, Eurotunnel will have around £8.5bn, giving it an extra cushion.

Mr Alastair Morton, Eurotunnel's chief executive, was claiming yesterday that the reluctance of so many banks to increase their lending did not reflect worries about the tunnel's viability so much as concern about the present economic climate. He said the project was now sufficiently advanced (more than half the tunnelling and terminal work is complete, and 33 out of the 42 equipment contracts have been placed and priced) for the risks to be greatly reduced.

So far, Eurotunnel has spent a total of £38m, consisting of the £1bn of equity which it raised at the launch in 1987, and £28m of bank loans. The high level of UK interest rates this year has been painful, though the company splits its borrowing between sterling and the cheaper French franc. Yesterday's cut in base rates, and the prospect of more later, is a big bonus, and Eurotunnel hopes to keep its average borrowing costs this year below 12 per cent.

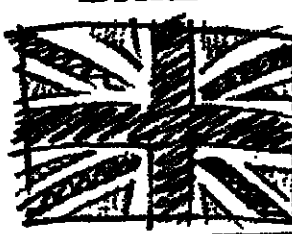
The focus will now switch to the rights issue in the first half of next month. The new bank loans are conditional on that going ahead. The issue will amount to around £500m. It was pre-underwritten by financial institutions last May which greatly increases its chances of succeeding.

Although it will still be some weeks before a prospectus is issued, the selling job gets under way today. As with the original issue, subscribers will qualify for free travel on the Eurotunnel shuttle trains.

The event itself should coincide with some good news when French and British tunnelers, who are now less than a mile apart, pass a 100m probe through to each other early in November. This will be followed by a formal breakthrough of the central service tunnel attended by Margaret Thatcher and President Mitterrand in January.

The brightening prospects for Eurotunnel have been reflected in its share price. From a low of 378p earlier this year — barely above the 350p issue price — they rose to last night's close of 473p. But shareholders will have to be patient. The latest forecast is that they will receive no dividends until 1999, meaning that the founding shareholders will have had to wait 12 years for the pay-off.

BRITAIN IN BRIEF



Power chief outlines cost plan

The electricity industry may be protected from the financial impact of increased environmental demands once it is privatised by being able to boost its prices, the industry's regulator said yesterday.

Professor Stephen Littlechild, director general of electricity regulation, said he would examine the companies' cash flows, as well as their scope for efficiency improvements and would study "where appropriate, any additional costs arising from changes in the environmental or wider regulatory regime."

This was interpreted by participants at the private meeting as a clear signal that the electricity companies would be at least partly protected from the additional costs of having to meet new environmental requirements imposed by the UK Government or the European Commission.

Press body to be set up soon

The newspaper industry is planning to set up a properly financed new Press Complaints Commission to replace the Press Council early next year — much sooner than previously expected.

The industry has taken on board the report of the Calcutt Committee into the Press and Privacy published in June and accepted that the Calcutt proposal for a Press Complaints Commission represents a last chance for self-regulation of the newspaper industry.

The industry has already set up a Press Standards Board of Finance to fund the new commission. It will be chaired by Mr Harry Roche, chairman of The Guardian and Manchester Evening News.

Biotechnology with USSR

A London biotechnology company, Oxford Virality, has negotiated three agreements with Soviet scientists in Novosibirsk to exploit Soviet biotechnology. The agreements cover patenting of the technology, marketing of products and processes, and introductions to joint ventures involving western companies.

The Soviet connection is

Nancho-prokrovdstvamos Objedinenie Vector (NPO Vector), devoted to biotechnology and bioengineering, which includes research laboratories, a pilot plant and two experimental farms.

South Wales wins contract

South Wales Electricity has won a contract to distribute electricity to Cardiff Bay, one of the largest urban development programmes in Europe.

The 15-year contract awarded by the Cardiff Bay Development Corporation will have a sizeable impact on the power company's core distribution business, which represents around 80 per cent of its total earnings.

South Wales Electricity will invest more than £26m over 15 years in a new distribution network which will add around 5 per cent to its system.

Called to account

Chartered accountants will be obliged to "show the whistle" on colleagues who are dishonest or do bad work, according to draft rules published by the Institute of Chartered Accountants in England & Wales, the UK's largest professional accountancy body.

The move, which will have to be voted on by the ICAEW's 90,000-plus members, comes as part of a general overhaul of the ICAEW's disciplinary procedures. The ICAEW envisages appointing an independent ombudsman to review decisions of its investigation committee, and hopes to take on new powers to intervene in members' practices.

Clowes in court

Peter Clowes, the former head of a £190 million investment empire, appeared in court yesterday charged with offences including the theft of nearly £30 million.

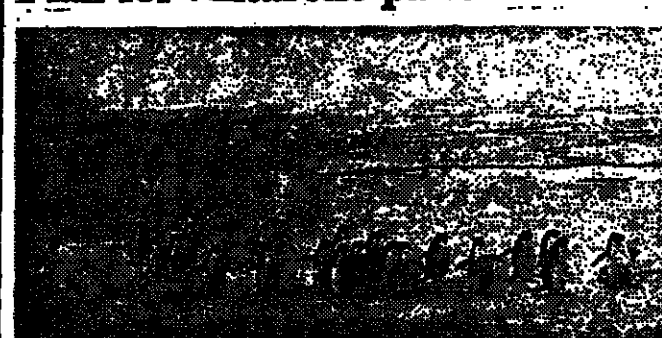
Mr Clowes, 45, founder of Barlow Clowes Gift Managers and the Gibraltar-based Barlow Clowes International, is alleged to have committed 39 offences, including 20 of theft.

Sale of London site fails

The sale of County Hall, the former seat of the Greater London Council, collapsed after the developers, County Hall Development Group went into receivership.

County Hall Development Group, an Anglo-Japanese consortium which had been formed solely for the purpose of developing the building, had incurred costs of £50m which will be shouldered by its 21 shareholders, led by London & Metropolitan, New England Properties, Lazard Brothers and Touche Reunert.

Plan for Antarctic park launched



Mr Jacques Cousteau, the French undersea explorer and environmentalist, said that Mrs Thatcher had twice refused to see him to discuss the environmental protection of Antarctica. He was visiting London to launch a campaign by the World Wide Fund for Nature and Greenpeace to persuade the British Government to drop its support for oil and mineral exploration in the Antarctic. He said the last reply he received from No 10 Downing St was that the Prime Minister did not consider the matter a priority at the moment. Next month the 24 countries which are parties to the Antarctic Treaty will meet in Santiago, Chile, to discuss drawing up a comprehensive environmental protection plan for the region. The environmental campaigning groups want a ban on the mining and exploration which is permitted under the Convention on the Regulation of Antarctic Mineral Resource Activities (Cranra). They want the area declared a world park to be run on the lines of a nature reserve.

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No soft options for hardware producers

Alan Cane hears a gloomy prognosis for the future of Britain's computer industry

COMPUTER manufacturers in the UK, most of them subsidiaries of US parents, are tightening their belts in anticipation of a year or more of slow growth as large companies defer capital spending and the public sector looks for ways to cut data processing budgets.

A combination of the economic climate — which all the manufacturers have no hesitation in calling a recession — and underlying changes in the industry itself, is casting a long shadow.

The announcement of a one-point cut in base rates and Britain's entry into the European Exchange Rate Mechanism (ERM) brings some relief and while hardware manufacturers think lower interest rates will stop things getting worse, the future is far from bright.

Mr John Gardner, managing director of ICL, the UK's largest computer maker which will become part of Fujitsu of Japan in November, said: "It is a step in the right direction. I thought it was going to be a rough ride for at least the next year and a half but now I think we might see some improvement in 12 months."

Mr Ian Reynolds, director of marketing and sales for IBM UK, said before the announcement of the rates cut: "It will be well into 1991 before we

expect to see signs of recovery."

Mr John Perry, managing director of Unisys in the UK, added: "It would be foolhardy to plan for major growth next year."

AB Electronics, a Welsh-based group which among other activities assembles printed circuit boards for many of Europe's leading computer manufacturers, had noticed a slowdown in business as the economic climate worsened.

Sir Peter Phillips, chairman, said the company had to reduce its cost base and look for new business, "which is not easy at present". Managing inventory had become a serious problem with sharp fluctuations in orders.

Although most industrial sectors have been affected, the pattern is uneven. Sales of retail systems for food and drink remain strong, while fashion, footwear and consumer durables show a distinct downturn.

Mr Perry notes that management which understand information technology are still investing strongly but where there is a gap between business management and data processing management — which means most UK companies — investment decisions are increasingly delayed. Over the past two years, data processing budgets are coming

under intense scrutiny from top management.

Mr David Baldwin, managing director of Hewlett Packard, sees strength in telecommunications, pharmaceuticals and the food industries but weakness in the kind of scientific systems used in test and measurement where the momentum on defence procurement is hurting.

Hardware manufacturers have in the past with some justification considered themselves virtually recession-proof, arguing that customers need computers to boost competitiveness in good times and to cut costs in bad.

But the consensus among the industry's top managers is that growth in the UK this year will be between zero and 5 per cent, a far cry from the double digit growth seen in the 1980s.

The beginning of the second quarter, April 1, seems to be the point at which most people

Computer hardware sales in UK				
	1988	1989	Change	1990
	\$m	\$m	%	\$m
Hardware	1,578	1,624	2.9	1,788
Mainframes	1,886	1,447	-13.1	1,439
Minicomputers	1,153	1,132	-1.8	1,453
Small bus. comps	4,256	4,587	8.0	7,017
PCs/workstations	8,622	8,800	1.7	11,587
Total				

1990, expected output; 1989, forecast; 1988-89 growth annualised. Source: International Data

realised the rot had set in.

The computer industry is undergoing structural changes, in particular a move from custom designed systems to commodity equipment, which is producing effects in the market place which for some companies are severe enough to camouflage the results of the downturn.

Mr Gardner at ICL says the company is being affected in a number of ways. First, large companies are tending to defer capital spending decisions. It has become easy to put aside a decision to install a new system or upgrade an old one.

Secondly, large companies are also taking longer to pay, which does not worry ICL unduly but is having a serious effect on many of the small dealers and value added resellers that ICL uses to distribute products to customers. "We are definitely seeing small companies going to the wall," said Mr Gardner.

Thirdly, local authorities having spent heavily on equipment to help in the collection of the community charge are scrutinising their information technology budgets with renewed vigour.

For central government, the cost of maintaining a presence in the Gulf is forcing departments to look closely at their operational budgets with a view to deferring and reducing expenditure.

IBM's business also reveals a complex picture. The company had recently announced a new maintenance facility which had excited interest among its big machine users. These companies — the banks and other financial institutions — had an almost inelastic demand for processing power. "We are finding difficulty in delivering enough systems."

Mr Geoffrey Shingles, managing director of the UK subsidiary of DEC, the world's largest minicomputer manufacturer, said getting the company's cost structure right was proving difficult.

"The market does not believe we are yet in the right shape for the 1990s," he said. Moves to restructure the company had been under way in the UK for more than a year. These are tough problems for us to face but at least we are taking clear, positive steps to deal with them."

Lockerbie police chief tells of 'complex' case

THE CHIEF Constable of Scotland's smallest police force told today how he masterminded the police and emergency plan that swung into action in Lockerbie within moments of the Pan Am flight 103 disaster on December 21 1988. The Press Association reports.

Mr John Boyd, now Her Majesty's Inspector of Constabulary for Scotland but then Chief Constable of Dumfries and Galloway, said he first learned of the disaster at his home from a TV news flash — followed "almost instantaneously" by a call from his force headquarters.

He described how at an early stage that night he established basic ground rules for the investigation on the assumption that it could well become a criminal inquiry.

"The temptation to short-cut the process for short-term expediency was to be resisted," Mr Boyd said at the Lockerbie inquiry, which today entered its second week at Dumfries.

He said no air crash planning exercise could have envisaged the "scale and complexity" of events surrounding the Lockerbie disaster — or the trauma experienced by relatives of the dead, the "carnage" which faced emergency services, or the "political pressures" created by the international scale of the disaster.

"It was obvious that with an air crash of this magnitude and international dimensions, the governments of various countries were immensely inter-

ested to find out the cause of the accident." Mr Boyd said he maintained his own independence during the inquiry. He outlined the pressures placed on his force with only 344 officers and of logistical problems caused by the disaster.

It happened on the longest night of the year, creating a shortage of daylight for searchers, and the search spread out to cover 845 square miles.

In the early stages, continued Mr Boyd, identification was difficult because of a lack of comparative records. Some victims were identified by fingerprints taken from their homes or their workplaces.

Others were identified by other means, including medical records, and because of the severe damage caused to the bodies, relatives were dissuaded from viewing them unless accompanied by doctors.

Other methods included visual identification by investigators based on photographs supplied by relatives, or clothing, or official documents.

From the outset, it had been decided that there must be as complete identification as possible, despite pressure from relatives.

But some bodies were never recovered, including those of some victims sitting in the wing section of the fuselage which crashed on the Sherwood area, and those of some residents of that area, who died in the fireball created by the crash.



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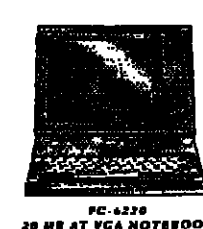
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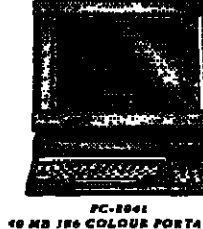
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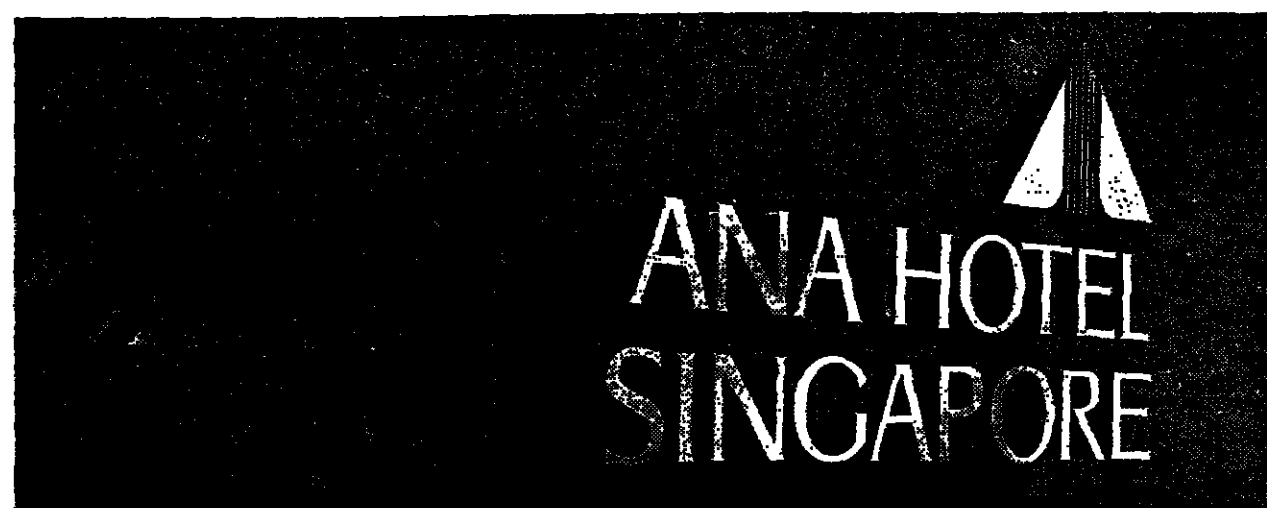


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UK NEWS

UK ECONOMY

Slowdown bites as pay levels drop

THE level of pay settlements in manufacturing has fallen for the first time in over two years as the economic slowdown starts to affect pay negotiations, the Confederation of British Industry, the employers' association said yesterday, writes John Gapper.

The CBI said figures from its pay databank showed signs of pay settlements in both manufacturing and private services starting to ease, although unit labour costs in manufacturing were still rising at an annual rate of 6.5 per cent.

The CBI's survey of settlements in 1,000 manufacturing and 200 service showed a drop in the level of manufacturing pay settlements from 8.9 per cent in the second quarter of this year to 8.5 per cent in the third quarter.

The slowing in manufacturing pay settlements to 8.5 per cent - as yet only an estimate - takes the figure back to the level of the first quarter of this year. It is the first quarterly fall since the start of 1988.

The figures contrast with a continuing rise in Government

estimates for gross earnings increases. The latest figures to July show earnings rising at 10 per cent across the whole economy and 9.75 per cent in manufacturing.

The CBI figures include only pay settlements, and exclude increases in gross earnings due to such factors as longer working hours or improvements in individual bonuses.

The last quarter of the year includes important manufacturing pay negotiations in the car industry at companies such as Jaguar and Rover Group.

Workers at Ford are likely to get increases of over 12 per cent.

INFLATIONARY pressures in the UK economy pushed the cost of materials and fuel for manufacturers up by 2.3 per cent in September, the biggest monthly rise for 14 years - it was announced yesterday.

The Central Statistical Office said the Gulf crisis and higher oil prices accounted for about 70 per cent of the unexpected increase in producers' input prices.

Sterling's movement restricted within 12% band

THE new parity grid of the exchange rate mechanism of the European Monetary System shows the ranges within which sterling may now move against any of the other eight currencies in the system, writes Martin Wolf.

Sterling's upper limits against any one of the other currencies is 6.18 per cent above the central rate and its lower limit 5.82 per cent below, giving a theoretical band width of 12 per cent.

These percentages have been chosen to ensure that the maximum permitted appreciation of sterling against any other currency in the mechanism is equal to the maximum permitted depreciation of the other currency against sterling. Also shown are the central rates of EMS currencies against the Ecu currency basket.

In principle, ERM currencies are limited to a "maximum divergence spread" of either 2.25 per cent or, in the case of sterling and the Spanish peseta, 6 per cent from their central rates against the Ecu.

Before calculating the maximum divergence spread, however, complex adjustments to the Ecu basket have to be made to exclude the effect upon it of the diverging currency itself. Also necessary is adjustment for those currencies that are not within the ERM on narrow bands.

When the "divergence indicator" reaches a threshold, defined as 75 per cent of its maximum divergence spread, there is a presumption that action will be taken by the authorities responsible for the diverging currency.

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NEW CENTRAL RATES units per Ecu

Belgian franc	42.4032
Danish kroner	7.4616
D-Mark	2.0568
Spanish peseta	166.6381
French franc	6.5595
Irish punt	0.787564
Italian lira	2036.268
Luxembourg franc	42.4032
Dutch guilder	2.375637
UK pound	0.696369
Greek drachma	206.486
Portuguese escudo	200.482

BILATERAL CENTRAL RATES AND SELLING AND BUYING RATES IN THE EMS FROM YESTERDAY		Selling rate		Buying rate		Selling rate		Buying rate	
		BF100 =	DM100 =	FF100 =	DM100 =	£1 =	£100 =	FF100 =	£1 =
BELGIUM:	S	553.000	628.970	2109.50	58.5115	28.1930	1872.15	33.6930	64.8050
	C	540.723	614.977	2082.55	55.2545	27.5961	1830.54	31.7316	60.9451
	B	528.700	601.295	2016.55	54.0250	26.9530	1788.85	29.5850	57.3035
DENMARK:	S	16.9143	116.320	390.180	10.4511	5.21400	346.240	6.23100	11.9478
	C	16.4638	113.732	381.443	10.2186	5.09803	338.687	6.08857	11.2526
	B	16.0331	111.200	373.000	9.9813	4.98500	331.020	5.92900	10.5978
FRANCE:	S	16.8310	89.9250	343.050	9.18900	4.58450	304.440	5.47859	10.50550
	C	16.2608	87.3257	335.388	8.98490	4.49247	297.561	5.15961	9.99586
	B	15.8890	85.9700	327.320	8.79500	4.39300	291.040	4.85950	9.51800
GERMANY:	S	4.95900	26.8100	30.4950	2.74000	1.36700	80.7700	1.83500	3.18200
	C	4.84837	26.2162	29.8164	2.67884	1.33851	78.7525	1.59847	2.85000
	B	4.74000	25.6300	29.1500	2.61900	1.30850	76.7800	1.44900	2.77800
IRELAND:	S	1.85100	10.0870	11.3830	38.1825	0.510246	33.8868	0.809772	1.18820
	C	1.80981	9.78804	11.1298	37.3251	0.498985	32.9595	0.774881	1.10118
	B	1.76850	9.58830	10.8825	36.4694	0.487799	32.0308	0.740895	1.05710
ITALY:	S	3710.20	20062.0	22817.0	76540.0	2080.03	67912.0	1222.30	2343.82
	C	3627.84	19615.4	22300.1	74821.7	2004.43	66408.3	1151.11	2207.25
	B	3546.90	19179.0	21613.0	73257.0	1959.84	64928.0	1084.10	2078.78
NLands:	S	5.68700	30.2100	34.3800	116.2350	3.06700	1.54000	1.84080	3.32880
	C	5.48288	29.5389	33.5953	112.6790	3.01848	1.50590	1.73945	3.23888
	B	5.34150	28.8825	32.9475	110.1675	2.95100	1.47250	1.63250	3.13050
SPAIN:	S	394.619	1809.40	2057.80	8901.70	184.892	92.2400	6125.30	203.600
	C	315.143	1704.05	1838.08	6900.00	174.191	88.6725	5768.55	181.750
	B	295.802	1604.90	1825.30	6121.70	163.997	81.3200	5435.10	160.600
UK:	S	1.74510	9.43610	10.7320	35.9870	0.584240	0.481050	51.9480	0.553740
	C	1.64352	8.93970	10.1073	33.8887	0.560718	0.463053	50.0853	0.521514
	B	1.54790	8.39970	9.5190	31.9290	0.535260	0.426550	48.3940	0.491180

* Exchange rate at which the central bank of the country in the left hand column will sell the currency specified in the right hand column. * Exchange rate at which the central bank of the country in the left hand column will buy the currency specified in the right hand column. * Exchange rate at which the central bank of the country in the left hand column will sell the currency specified in the right hand column.

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Economic and Financial Prospects
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- * Chief Dr Mangosuthu Buthelezi, Minister of Economic Affairs and Chief Minister of KwaZulu
- * Tito Mboweni, Head of the Economic and Policy Department, African National Congress
- * Dr Simon Brand, Chief Executive and Chairman of the Board, Development Bank of Southern Africa

The conference is targeted at senior executives from financial institutions and corporations and participation is on an invitation only basis.

All inquiries to Bonnie Bristow, Euromoney Publications Plc (UK). Tel: 071 236 3288 Fax: 071 248 1265 Telex: 8814985.

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ARTS

Jacqueline's choice

William Packer in Paris views the pictures Picasso's widow kept to herself

Picasso: une nouvelle donation, now at the Grand Palais in Paris (until January 14), puts on show the work accepted from the family by the French Government in settlement of the estate of Jacqueline Roque, Picasso's last wife, who died in 1986. Unlike the previous donation, which now furnishes the Musée Picasso, this will not be kept together but distributed among museums throughout France, to flesh out and balance the existing collections. This, therefore, is the only chance to see the mass of what the long-reclusive Jacqueline kept to herself of the work of her husband.

Yet more Picasso for France? What with the holdings in Paris alone, and the Musée Picasso itself full of the stuff, surely enough is enough? But the truth there remains to be discovered in his work, not only in the circumstances of his life and in the development of his ideas and practice, but in the experience it offers, quite beyond and independent of his intentions, directly to anyone prepared to come back to his work again, and again.

It is the more astonishing in this present situation to be reminded that even so late as 1945 there were but three of Picasso's works in public collections in the whole of France — Paris. That such an emphasis on the richness should now be effective tribute to the policy instituted in 1968 by André Malraux, which looked to the *enrichissement du patrimoine* by the generous acceptance of material in kind in settlement of an estate. What our Treasury seems only to see as a barely legitimate mechanism of tax avoidance, the French openly welcome as something clearly to the public good.

After Picasso's death in 1973, it took six years to agree upon the substance of the donation or gift. But it proved spectacular, and within another six

years funds had been found and the Hotel Salé in the Marais magnificently converted to house it in its entirety. Now, some four years after the death of Jacqueline, Picasso's last model, mistress and wife, comes a second tranche, not so large, perhaps, but spectacular enough and in its way no less comprehensive.

It comprises 47 paintings, two sculptures, 40 drawings, 24 sketchbooks, 19 ceramics and 245 prints, of which last only a selection can be shown, with the bonus of a major late cubist still life by Braque, a collage painting of 1913. The real excitement is in being shown so many works familiar enough in kind but, in the particular example, at best only rarely seen, more often quite unknown. All periods of Picasso are covered, but not evenly. The sketches are chosen from the early woodcutting, the other the cast of a war-time assemblage, while the prints cover only the two great periods of activity as a print-maker, the 1930s and the last decade of his life. The sketchbooks follow a steady chronology but the drawings stop at 1965. And the paintings, that make up the commanding contribution to this exhibition, fall emphatically in two, as it were before and after Jacqueline.

Given her jealousy and possessiveness of Picasso once she displaced Françoise Gilot as the dominant woman in his life, we might have expected this collection to be very much a celebration of *les années Jacqueline*. They indeed are given their full place, but not quite in the way we might have expected. The earlier periods account for nearly half the paintings, and the women who occupied them are properly acknowledged by images, among others, of Françoise Gilot as a kind of flower, and of Olga, his first wife, in a lovely grisaille of 1920.

Jacqueline had met Picasso in the summer of 1953 and within a year was



'Bacchanale', drawing, by Pablo Picasso

living with him, yet the earlier years of their relationship are quickly passed over, represented here by but two paintings of the mid 1950s for which she was the model — a portrait and a splendid large collage of reclining nude. Two panels of 1958 for a UNESCO mural and a study for the great sequence after Manet's *Déjeuner sur l'herbe* and we are into the mid 1960s and a run of some 20 paintings that takes us through to the death. Taken with the bulk of the sketches and engravings shown, they place the overall emphasis very firmly on the product of Picasso's extreme old age. And if, in their loose and open handling, we may think to read into them hints of fading powers and lost control, we have only to look at the graphic work for a corrective, seeing a desperate,

creative vitality sustaining him almost to the last.

But desperate is the right word, for if our admiration and astonishment are rightly won by the sheer physical energy and undiminished formal inventiveness of the old man, our humane sympathy cannot but be engaged by the images of which they express. The paintings mitigate the desperation, perhaps, with a certain humour, the women idealised still, the men gently burlesqued beneath grotesque, but the sketches tell darker and unmistakable a story of a man at once obsessed and terrified by human sexuality. The subject is as old as art but here is taken quite beyond the erotic into the borderlands of the obscene.

But how can the truth ever be obscene? And here there is a dark

beauty to be found in the anguished truthfulness of this old and great artist. The artist and his model, the Bull confronted by his executioner, the Minotaur frustrated of his sacrifice, Picasso mythologised his private obsession throughout his life. Man, gross and bestial, condemned for ever to be tormented and at last destroyed by Woman. Even in these late images of the *bordello*, there is still to these self-flaming women a saving vestige of the ideal, for ever just out of reach. But the more haunting statement of this great theme, the more so for being as yet spared of its direct horror, comes somewhat earlier, from 1934, in one of the most lovely of the drawings in the show, of the blind Minotaur being led through the maze by a little girl.

The Clandestine Marriage

THEATRE ROYAL, BRISTOL

Garrick and Colman's play first opened the same year as this theatre, in 1766, and the Bristol Old Vic has moved the action to Bristol instead of London. Thirty-odd years before, the Lord Chamberlain had been given his powers over the theatre, and comedy had lost some of the zing it had in Restoration times. *The Clandestine Marriage* is a parade of current clichés, and the public would no more have had it otherwise than the audience of *Yes, Minister*. They wanted to laugh at people they reckoned they knew.

The plot at least begins in a new way. Fanny, younger daughter of rich, common City man Sterling (Patrick Malahide), has already been secretly married to Lovewell (David Acton) for four months, and their determination not to tell anyone is threatened by her increasing waistline. Sackie Wickham, a charmingly guileless Fanny, has a way of lacing her fingers across the top of her skirt that would have given things away to her mother if she had one, but now she has only her father, who thinks of money alone, and his widowed sister Mrs Hedges (Carol Gillies), not much better.

Fanny's elder sister (Caroline Harding), properly known only as Miss Sterling, is pledged to Sir John Melville, nephew of the rich and lecherous Lord Ogleby — a union that will bring Sterling a big profit. Melville is a wealthy home and Miss Sterling a great packet of jewellery. But Sir John changes his mind and falls for Fanny. Among other complications, Fanny tries to explain to Ogleby why this won't do, and Ogleby assumes that she means that she is in love with him. As My Lord is

played by Timothy West as a kind of sentimental Falstaff, such a misunderstanding deceives the Sterlings and the Melvils no more than us.

But belief is not a serious factor of the plot, which needs only to let the comic characters show how comic they are. Timothy West is very comic indeed, both by his own efforts and those of the director, Paul Urwin, who first shows him being raised from his four-poster with a kind of domestic tripod.

The others are mostly cartoon characters. Fanny and Lovewell are young lovers from 18th-century stock. Malahide's Cockney Sterling (why not a Bristol accent?) cares less for love than for money, and is happy to see his younger daughter married before his eldest if the financial details are successfully adjusted. Mark Tandy's Melville is curiously sinister as well as handsomely romantic, and we can see that, as with everyone except the young couple, his feelings are less than devoted. "I love you, most passionately," he tells Fanny, looking in another direction.

Paul Urwin has devised some attractive scenes, culminating in a really pretty candlelit ensemble. There is 18th-century music (Claude Daquin, is it?) orchestrated in a 20th-century way. The designer, Tim Reed, has parcelled the interiors of the Sterling house mostly with navy-blue planking, but this gives way as required to more romantic scenes, including the garden, planted with a mass of hedges that need careful exploring, and backed with a steeple — Sterling's "improvements".

B.A. Young

Chick Corea Elektric Band

ROYAL FESTIVAL HALL

Pianist Chick Corea is the definitive jazz fusionist and the aficionados were out in strength for this rare UK outing with his Elektric ensemble: John Patitucci on bass, Frank Gambale on guitar, Dave Weckl on drums, and saxophonist Eric Marienthal. Supergroup of fusion virtuosi, the Quintet has been together for over five years and it shows. Working through a long set, the numbers coming in chronological order starting in the 1970s when Corea was a Miles Davis sideman, the band is effortlessly and telepathically tuned.

For many people, fusion is the sound you hear at music fairs being used to demonstrate the latest in Japanese hi-tech instruments. For others it is the record which people who take it to a party. Being part dance and part modern jazz and consisting of short, often complicated solos, numbers have structure but can lack in soulfulness.

What Corea's compositions lack in melody and warmth, the technique and technology involved more than compensates and the RFI performance was a showcase of his best. "Sidekick" from the first Elektric band album is typical. With Corea up front, the keyboard on a shoulder strap, exchanging tough percussive solos in a seemingly perfunctory way with bass, sax and

guitar, the playing is dazzling. The speed and clarity of Corea's playing is extraordinary. His chopstick fingers work six string instruments to produce chops that Joe Pass would envy. Gambale, on the other hand, provides the rock part of the fusion which means leather trousers and heavy fuzz guitar breaks. The sax meets them somewhere between Corea's hard precise technique puts the edge on the sound. Corea himself, alternating between the Elektric grand and one-handed on the portable is modest in his playing by comparison, more often tinkering with intent.

By the middle of the second set, with material from the most recent album, *Inside Out*, the band stretches out and some embarrassed dancing even breaks out amongst them. Fortunately this doesn't last long enough to forestall a yet harder collection of solos followed by a call and answer piece with an audience of what I suspect were predominantly young secondary school music teachers.

They might not have come away from the performance humming tunes from *Inside Out*, but music department in the music department, they could stretch to a Kurzweil MIDI board or a six string electric bass.

Garry Booth

Rembrandt comes to NG

"This is the most ambitious exhibition in our history," said Mr Neil Macgregor, director of the National Gallery in London yesterday, when revealing details of the major Rembrandt show which reaches the NG on March 28, 1992 on the third leg of a tour which will have taken in Berlin and Amsterdam. American Express is making the event possible with a donation of £2m, plus promotional expenses.

It will consist of 50 paintings by the Dutch 17th century artist, plus other works by his pupils, some of which until recently have been attributed to the Master. At the same time the British Museum in London will be exhibiting its unrivalled collection of eighty drawings by Rembrandt for the first time since 1938.

This important Rembrandt show is most timely, in recent years the experts have been closely examining the works attributed to Rembrandt and found many wanting. Already the 650 paintings once considered to be in his hand have been whittled down to 400, and when the investigation is completed only 300 paintings may be confidently assigned to Rembrandt.

As Mr Martin Roylton, Kitch of the British Museum pointed out yesterday a similar exercise was taking place over the "Rembrandt" drawings and around a third had now been discarded. The BM was resigned to having 20 per cent

of its "Rembrandt" drawings de-attributed.

Dr Christopher Brown, the Chief Curator at the National Gallery, does not agree with every decision by the panel working its way in Amsterdam through the Rembrandt oeuvre, but he is taking a positive line on holding a Rembrandt exhibition at a time when the artist is up for serious re-assessment, both in terms of his output and his contribution to art history.

The National Gallery will also be exhibiting 20 works which have traditionally been attributed to Rembrandt and which are now considered to be by his followers. To help explain how art historians have arrived at their re-appraisals the 20 former "Rembrandt" paintings will hang alongside autograph works by the artists, such as you, now credited with the paintings. In effect the NG is letting the public make up its own mind.

The importance of the exhibition has been intensified in the last month by the decision to hold the Berlin display in the Altes Museum what was formerly East Berlin. The three participating museums will each contribute six major Rembrandts from their own collections, with the rest of the works, all of which are accepted as genuine, coming from other public and private collections.

Antony Thornicroft

A Gala and a Défilé

OPERA GARNIER, PARIS

There are few sights more exhilarating in the theatre than a *défilé* at the Paris Opéra. The back of the Palais Garnier stage is opened up to the furthest recesses of the Foyer de la Danse. Down the 45 metres of this depth (doubled for the spectator by the mirrored back wall of the Foyer) process the 150 dancers of the ballet preceded by 100 students from the School.

The youngest children come first, counting steps as they interminably walk, spaghetti limbs carefully placed, heads high, conscious already of the glory that imbues the school, the company, the occasion. Then the ranks of the ballet troupe, each section led by an *écuyer*, the men following the women, as the march from *Les Troyens* rings out, until the ritual is complete.

There, fanned out for us, are the heirs of Louis XIV's first *Académie d'Opéra*, proud representatives of their school and theatre, and — 24 venture boys, as the march from *Les Troyens* rings out, until the ritual is complete.

Last Wednesday, to inaugurate a new season and the start of Patrick Dupond's directorship of the ballet, we had a *défilé*, and at Dupond's initiative it was made a tribute to the former *études* of the house. So, after the school and company were in place, there arrived the great names, starting with recently retired stars and graduating to the most senior

divinities: Yvette Chauviré, Nina Vyrubova, Lyette Darsonval, Michel Renaiti and Serge Peretti.

Here indeed was much of the illustrious present and recent past of French ballet, greeted with a shower of rose petals as we cheered and cheered. The *défilé* came at the end of an evening which showed the exceptional strength of the company today, and served to mark the first imprint of Dupond's personality on the troupe he has inherited after Nureyev's seven splendid years in command.

The other dominant presence of the evening (and of the first programme of the new season on the next night) was that of Serge Lifar. Lifar rescued French ballet from stagnation in 1930, encouraged many of the illustrious names we saw returned to their home stage, shaped their talents in his repertoire, and it was fitting that both evenings should begin with his *Suite en Blanc*. This is an unmissable piece of technical flag-waving, created in 1943, a significant work, as under the Occupation, Lifar kept his company and the idea of French ballet defiantly alive.

The Lalo score is an excerpt from one of the supreme examples of French ballet music; the bright flash of technique is everywhere sparked off by the tremendous challenges of the choreography. This enshrines Lifar's neo-classic inventions — feet in parallel positions, arms held in curves that form complementary arcs — which give savour to the dance's

naked demands for academic assurance.

It must be said, though, that at these two performances Lifar's style appeared homogenised, insufficiently nuanced. Watching the former stars in the *défilé*, it was impossible not to recall Chauviré's grace in the *Flute variée*, Vyrubova's wit in *La Cigogne* and Yonally Algorotti's dashing way with the Mazurka. But I salute the best cast I ever recall seeing in the trio — Elisabeth Platel, Manuel Legris and Kader Belarbi, who were grand and transcendently elegant on Thursday night.

The gala also brought its share of sweetmeats, and the return of certain well-loved artists who had left the troupe. Eric Vu An created a world of feeling in a section from Béjart's *Kabuki*; Noella Pontois and Manuel Legris coruscated in Balanchine's *Chaconne pas de deux*; Robbins' *In the Night* was given a luscious interpretation by Monique Loubières and Jean-Yves Lormeau; Elisabeth Platel and Laurent Hilaire; Isabelle Guérin and Jean Guisard — now there's a cast — and Dominique Khalouf and Patrick Dupond were all supreme in the culminating scene of Roland Petit's *L'Arlesienne*.

The Lifar tribute on Thursday was rather like time-travelling. As the perspective of the years lengthens, the significance of Lifar's work becomes clearer. Director for nearly 30 years, he gave the Opéra ballet

renewed life and dignity, and his choreographic procedures — so different in their classic ideals from the Petipa/Balanchine/Ashton manner which has dominated much of our comprehension — retain a fascinating potency. This is a style of grandiloquence, of bold plastic forms — very like Lifar's own dancing — and in *Les Mirages*, *Istar*, and even in the romantic *Variations* for six ballerinas, which completed the programme with *Suite en Blanc*, it held the stage.

Both *Istar* and *Mirages* now look period pieces (one might expect to find them in the Art Deco treasures in the Louvre des Antiquaires), yet there is a vision which colours every moment of dancing, so that it seems heroic and at the same time dogmatic in its insistence upon certain rules of movement. Given, however, with the imaginative and technical power that Manuel Legris and Monique Loubières lavish on their roles of the Young Man and his Shadow in *Mirages*, Lifar's style commands the stage.

Thus the Opéra Ballet, poised on the brink of a new season, a new directorate, a new decade. On Wednesday night the company could see many of the reasons for its present excellence, and every reason to hope for excellence in the future.

Clement Crisp

ARTS GUIDE

OPERA AND BALLET

London

Royal Opera, Covent Garden. Further performances of the new production of *Die Walküre*, latest instalment in the Götz Friedrich "time-turner" production of Wagner's Ring. *Die Walküre* conducted by René Kollo takes the title role, and the cast also includes James Morris, Alexander Oliver, Gwyneth Jones and Richard Wlaschko. Final performances of the *Therese* revival, one of the company's most colourful and imaginative efforts of the last decade. Galina Savova, Nicole Martinucci, Lucia Maccaria and Robert Lloyd take leading roles, and Colin Davis is the conductor.

English National Opera, Coliseum. Final showing of *Great*, the sensational and brilliant opera by the young English composer Mark-Anthony Turnage based on Steven Berkoff, with a cast of four — Helen Charnock, Fiona Kimm, Quentin Hayes, Richard Soar — conducted by Richard Baines. More performances of the cogent, boldly expressionist new production of *Wozzeck*, staged by David Pountney, with Donald Macleod in the title role and *Die Meistersinger* in Nicholas Hytner's fresh and uncluttered production. Sadler's Wells. The very lively Phoenix Dance Company, a popular contemporary company directed by Neville Campbell, has its debut tonight at Sadler's Wells and will run for a brief season. (278 8916).

Paris

Théâtre de la Ville. Marco Cunningham is followed by Angèle

Frédéric with a premiere of *After America*, where eight dancers enact the hopes of the American dream of immigrants set against the harshness of reality (422 6277).

Opéra, Palais Garnier. *Suite en Blanc*, Istar in Leon Bakst's costumes, *Variations* and *Mirages* (474 8571).

Châtelet. *The Black Rider*, a rock concert, is produced by Robert Wilson to music and songs by Tom Waits and words by William Burroughs (402 8440).

Brussels

Salle Saint Michel. The Max Zymunt Orchestra and soloists perform Mozart's *Don Giovanni*, Philippe Marcer conducted, staged by Ronny Laurens (020-47 40 70).

Amsterdam

The Netherlands Opera in Mozart's *Einserling aus dem Serail*, directed by Robert Polka. Netherlands Chamber Orchestra conducted by Harumi Hasegawa.

With Jürg Low as Selim, Sally With as Cosette, and Ben Ford as Belmonte (Thur). Musiktheater (265 445).

Barcelona

Ballet Canlberg dances *Giselle*, choreography by Mats Ek. Ends Wed. Gran Teatre del Liceu (412 14 60).

Moscow

American Ballet Theatre. This acclaimed US company, now on a world tour, stops in Spain for this year's Madrid autumn festival, dancing *Giselle* (Wed, Thur). Palacio de los Deportes (401 81 00).

Milan

Teatro Lirico Nacional in Zerkow's *Don Juan* adapted by Luigi Nono. Choreography by Jose Antonio and music by Jose Nieto, accompanied by the Madrid Symphony Orchestra conducted by E. Garcia Nieto. Ends 21 October. (429 82 35).

Rome

Teatro Olimpico. The Iso Dance Theatre of New York with a new work, *Time Out* (Thurs Thur) (582 240).

Berlin

Opera. *Zer und Zimmermann* is a well done repertoire performance. *Salome*, expertly conducted by Giuseppe Sinopoli has Catherine Malfitano outstanding in the title role. Also offered

Rigoletto and *Der Barber von Sevilla*.

Hamburg

Opera. *Carmen* stars Alicia Natchez in the title role. In Peter Falkenberg's production has a first-rate cast led by Anna Pauer, Matthias Höller, Josef Proschka and Metel Salminen. *Romeo and Juliet* has John Neumeister choreography.

Frankfurt

Opera. *Macbeth* is the second successful opera production in Frankfurt by Cesare Lievi with Rosalind Flowerlight as Lady Macbeth. Also offered William Forsythe's ballet *The Vile Fordy* (Sprengel/New Sleep). Also Gluck's *Phaedra on Tyrrhus*, sung in French with Sylvia Brunet, Christopher Robertson and Keith Lewis.

Bonn

Opera. *Fausts Verdamnisung* returns with a new cast led by Neil Rosenblatt in the title role, Dolores Ziegler and John Maury, conducted by Serge Baudo.

Cologne

Opera. *Orfeo ed Euridice* is sung by Kathleen Kuhlmann and Jung Ae Lee. *Fidelio* features Nadine Secunda, Wolfgang Schmidt, Hartmut Walker and Matthias Höller.

New York

Metropolitan Opera. The season continues with the first performances of *Ernis Gudmundson* con-

ducted by Yevgeny Svetlovov with Sherrill Finkel, Gary Lakes and John Shirley-Quirk in August Sheridan's production. Franco Zeffirelli's production of *La Bohème* continues with Mirella Freni, Plácido Domingo and Brian Schooner, conducted by Christian Bales, as well as *Rigoletto* conducted by Guido Almondo-Marsen with Jerry Hadley in Otto Schenk's production (588 8000).

New York City Opera. The New York State premiere of Schoenberg's *Moses und Aron* is conducted by Christopher Keene in Hans Neugebauer's production with Richard Cross and Thomas Young in the title roles. The week includes *La Fanciulla del West* in Frank Corsaro's production conducted by Arthur Fagen and *Madama Butterfly*. New York State Theatre, Lincoln Center (870 5570).

Washington

San Francisco Ballet. This well-regarded company arrives for a week of mixed repertoire. Opera House, Kennedy Center (467 4800).

Chicago

Lyrice Opera. Wolfgang Brandel has the title role in *Eugene Onegin*, conducted by Bruno Bartoletti in Pier Luigi Samaritani's production, with Anna Tomowa-Sintow as Tatiana and Goeck Winberg as Lensky. *Acis and Galatea* with Jeanne Norman in the title role, Chris Merritt as Admetus and John Brandstetter as the High Priest in Robert Wilson's production conducted by Gary Bertini. Civic Opera House (332 2244).

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Tuesday October 9 1990

Crisis of governance

US budget-making has become a lamentable shambles. Nine months of negotiation ended in rejection by the Congress last Friday. True, the proposed \$40bn package of tax increases and spending cuts was little more than a token gesture. But it was better than nothing. Even so a hint of higher taxes and reduced entitlements were too much for nervous Congressmen to countenance in the run-up to November's elections.

Now that their political positions have been noted, and opposition to tax increases recorded, a compromise package will be cobbled together. The Washington monument will be reopened to the public. But the budget deficit will remain at over 5 per cent of gross domestic product next year, and probably as much the year after that.

The scale and persistence of the budget deficit does not appear to be a serious electoral issue. Perhaps this reflects the informed perception of a rational electorate. More probably, it reflects a weary cynicism about the machinations of politicians in Washington. Does the deficit matter? Talk of insolvency seems more appropriate to governments in South America than to the United States. In the former the pattern of rapidly rising debt, accelerated by borrowing to pay interest, has been all too familiar. Eventually investor confidence collapses, the exchange rate plunges and governments are forced into hyperinflationary money creation.

Debt ratio

The solvency of the United States is not in doubt, at least in the short to medium term. The ratio of debt to gross domestic product in the US is not so different from that in Britain. The difference is that it has declined across the 1980s in the UK, while gross public debt has risen sharply in the US, from 37 to 51 per cent of gross national product, between 1981 and 1990. Foreign investors will continue to hold US government securities, though the recent fall of the dollar suggests they are increasingly happy to do so. Many will be prepared to buy the new issues. But even for the US debt accumulation cannot continue indefinitely, while

the end is likely to be both abrupt and painful.

A more immediate problem is the effect of the deficits on the prospects for American living standards. The problem here is the decline in national savings of which the federal deficit is an important component. Some have argued that citizens would save to pay the future taxes that their government's profligacy will eventually require. But in the US the opposite has, in fact, occurred.

Future consumption

Increases in future consumption are always secured by investment today. But in the US gross private investment has fallen as a percentage of gross national product, from 18 per cent in 1979 to 15 per cent in 1989. Investment has not fallen still further because the shortfall between national savings and investment has been made up by borrowing from abroad. But he who saves now consumes later. That potential consumption will flow abroad, as interest payments on outstanding debt.

Slower growth of living standards and the threat of future insolvency are not the only concerns. To rely on foreign investors to fund domestic consumption can lead to unpleasant surprises. Foreign investors cannot withdraw their funds from the US en bloc, since there is no one to whom they can sell them. By attempting to do so, however, they will force down the dollar. If this slide were to turn into a precipitate fall, the US might be forced to raise interest rates, even in the teeth of a recession.

The US may be moving into an era of disappointingly slow increases in living standards and unpredictable exchange rate crises. The unprecedented decline in the value of the dollar during a major international crisis is thus a harbinger of instability to come.

Higher national savings are essential if this difficult period is to be short-lived, a goal to which the elimination of the structural budget deficit would make a valuable contribution. There is a vicious circle where the deficit leads to a fall in the dollar, which in turn leads to a fall in the value of the dollar, which in turn leads to a fall in the value of the dollar.

The voice of small business

THE plan by Britain's chambers of commerce to upgrade the quality of services they provide to their members has much to recommend it. The imminent creation of the Single European Market means that Britain's business community needs more than ever an effective, locally-based business support organisation. Many continental countries already have well-resourced chamber networks which enjoy public law status.

The programme announced last week by the Association of British Chambers of Commerce is ambitious, particularly when set against the uneven performance of the country's 110 local chambers in the past. Some provide a high level of service to their members but many do not and at the national level the chambers lack influence.

The association's Effective Business Support campaign calls for the creation of a national electronic information network covering the products and services of the 70,000 member businesses. Chambers will be merged where necessary and new ones opened to achieve a more consistent geographical coverage.

Services provided by the chambers will be measured by tougher quality standards and an improved programme of training will be provided for managers and staff. First, a recruitment drive will be launched to take chamber membership to 150,000. The target date for completing this programme is 1994.

Even if this ambitious timetable can be kept to there is an inevitable feeling that the programme is 20 years too late. If the chambers had been providing the sort of service they now envisage throughout the 1970s and 1980s then there might have been no need for the present proliferation of private and public sector small business initiatives.

Substantial overlaps

The chambers are also unfortunate in that the timing of their campaign coincides with the creation of a nationwide network of Training and Enterprise Councils. If the TECs fulfil their role there may be sub-

stantial overlaps with the new-style chambers. While there are attractions in letting a thousand flowers bloom in the business support field at a local level, good local practice can be picked up and applied nationally - the main national initiatives need to be co-ordinated to avoid undue waste of resources.

The potential conflict of interest between the plans for the chambers of commerce and the TECs may explain the very modest level of government support which has been forthcoming for the chambers. The DTI will provide £1.2m over the next four years to help 30 chambers with extra staffing costs.

Official channel

This level of funding does not suggest wholehearted government backing for the chambers' new plans. Even so there are suspicions among some of the other small business lobby groups that the chambers are hoping to achieve recognition as the official channel of government support for business. Mr Miles Hamblin, association president, says the chambers have no plans to seek public law status or the right to require businesses to become chamber members. However, companies might be required to file information on their business activities with the chambers, he suggests.

The fear among some small business groups is that if the chambers do acquire statutory powers this would impose a bureaucratic burden on business. A high degree of regulation would also sit uneasily in the more relaxed British business climate. It would be preferable for the chambers to establish a pre-eminent position on the basis of merit rather than rely on government patronage.

If the chambers can avoid the temptation to try to win an official seal of approval then any improvement in the level of service they offer will be welcome. The programme of improvements they hope to achieve has the potential to create a network combining strong local roots with a commitment to a consistently high standard nationwide.

The sale of the electricity industry, the UK's biggest and most complex privatisation, is entering its last lap. Over the next six weeks, the government and its advisers hope to persuade up to 7m people to register an interest in buying shares in the 12 regional electricity companies.

Electricity is the high water mark of privatisation in Britain. More than 50 companies have been sold during the 1980s, thanks to a policy driven by three central concerns of the Thatcher government: competition, public spending control and the spread of share ownership.

After electricity, there will be little left to sell. British Coal, British Rail, the Post Office and the nuclear industry, the four main public sector survivors, will each prove formidably difficult to privatise, even if the next election returns a radical Conservative government bent on continuing the programme. In the short term, the government's remaining 90 per cent stake in British Telecom is one of the few large assets left to stoke the privatisation fires.

The electricity sale is the largest privatisation yet: total proceeds from a 100 per cent sale of the 17 electricity companies in England, Wales and Scotland are expected to be about £10bn. It is the most complex: no other privatisation has been preceded by a wholesale industrial reorganisation.

It has also been the most controversial and accident-prone of the big sell-offs. The reputations of one cabinet minister, Mr Cecil Parkinson, and the entire UK nuclear industry were damaged by the botched attempt to privatise the nuclear stations. The tortuous sale preparations have been punctuated by several explosive diversions, notably this summer's proposal to sell PowerGen, one of the two generating companies in England and Wales, to Hanson, the UK conglomerate.

The government's advisers hope the controversies are now behind them. The chairman of the 12 regional electricity companies are in the final stages of agreeing their own forecasts and dividend covers with the government. Decisions will follow on the share price, yield and, crucially, on whether to sell 100 per cent of the companies or only 60 per cent.

Last week saw the announcement of incentives for individuals to buy shares in the 12 regional electricity companies: the first tranche of the privatisation scheduled for December. "There is an enormous incentive for people to invest," said Mr David Kleinwort Benson, the government's financial adviser. Kleinwort Benson pointed to the uniquely long phasing of the instalment payments to support its claim that these incentives are the most generous offered in a privatisation.

On the one hand the government has always wanted to encourage small investors to buy the shares of privatised companies, but on the other it was wary of the risk of being accused of giving assets away on the cheap. In the event, there has been a nearly always been a worthwhile premium for the punters, and sometimes a bumper one.

Over the years the government has refined the way in which it has to balance the different categories of buyers. Besides members of the general public (who are now divided into preferential and non-preferential groups), the offers are separately marketed to UK institutions and to foreign institutions. So-called "clawback" arrangements have been devised to help balance the allocation according to the unpredictable volume of public applications.

The grim situation of millions of small investors being stuck with big short-term losses has up to now

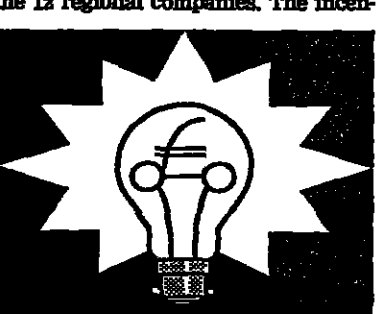
The UK electricity industry sell-off may yield yet more surprises, says David Thomas

A large Tory banana skin

Customers who pay the minimum first instalment of about £100 in December could enjoy a return of over 30 per cent in the first year.

But the very generosity of these incentives underlines how important this privatisation is to ministers. The government's already battered reputation for economic management would be further dented, if the millions of people who are expected to apply for electricity shares failed to make a tidy profit in a pre-election period.

The department of energy is concerned not just to encourage a large take-up of shares, but also to spread share demand fairly evenly between the 12 regional companies. The incen-



PRIVATISATION

tives are designed to encourage individuals to buy shares in their local company, while institutional investors can buy a package of shares in all 12, a precedent set by last year's flotation of the water companies.

At first sight, the electricity companies are a more varied bunch than their water cousins. The vast bulk of a regional electricity company's profits comes from charges for electricity distributed over its local transmission network. In one sense, these profits are safe because regional companies will retain a monopoly over their wires.

But in another sense, they are vulnerable to local swings in electricity demand. UBS Phillips & Drew, one of

the few large City firms not acting as a broker to an electricity company, warned recently that regional declines in particular industries or local population migration would produce sharply different results in the companies.

The government has tried to anticipate such fears in two ways. First, those companies which appear to have the most fragile local economies - such as South Wales, Manweb and Northern - have been given a relatively easy passage into the private sector: they will be able to raise their prices more quickly than other companies, while they have been saddled with relatively light debt burdens.

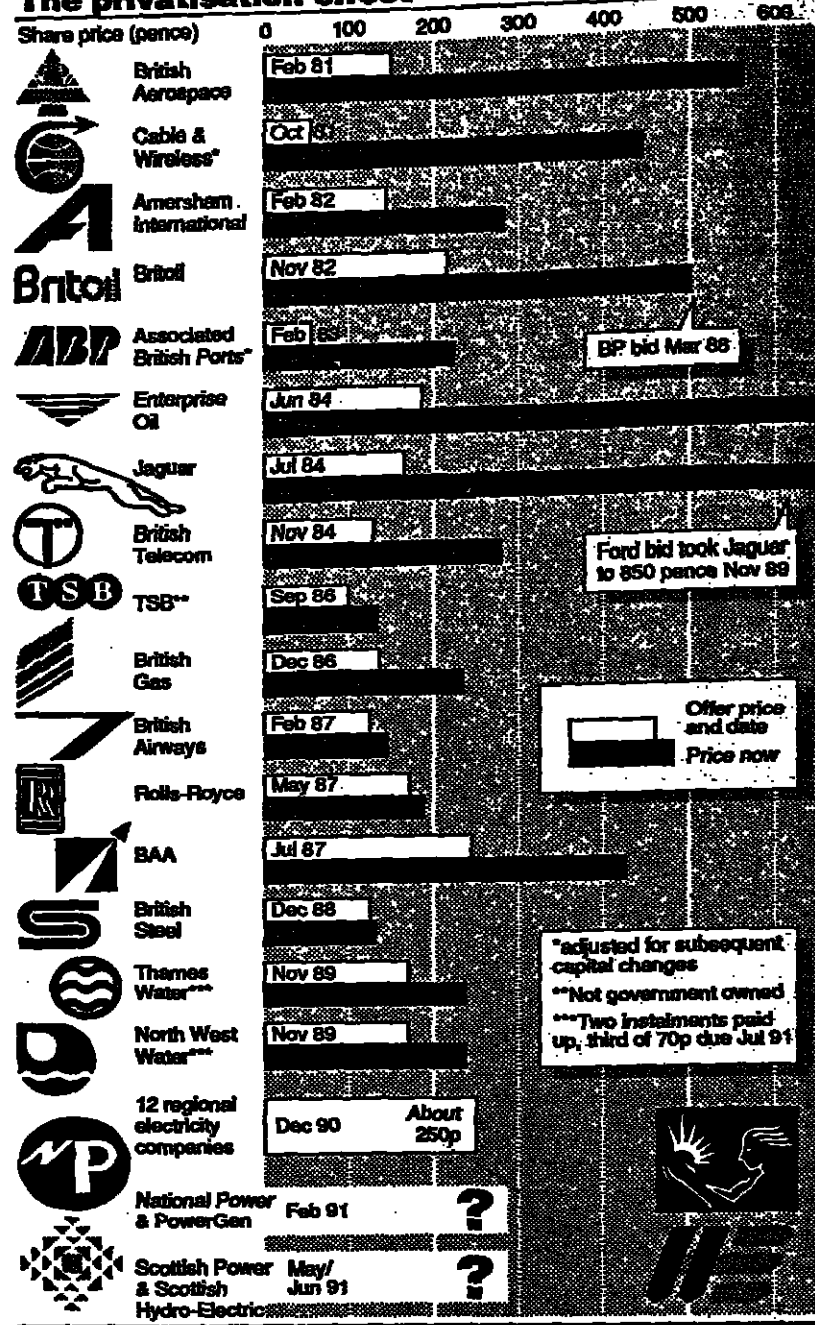
Second, the government has tried to avoid early shocks by presiding over the negotiation of a series of complex contracts which will shape the industry in its early years in the private sector. In particular, the three year coal supply contract between British Coal and National Power and PowerGen will introduce a modicum of price predictability and reduce the general companies' initial ability to cut costs.

Once these initial contracts run out, however, uncertainties will begin to mount. Environmental concerns such as global warming and acid rain could force the industry into costly anti-pollution measures. The new electricity price-market or pool, in operation only since April, is almost certain to yield surprises. The industry's regulator, so far largely silent, may assert himself, as have his counterparts in telecoms and gas. Some electricity company chairmen, currently under a government three-line whip not to rock the boat, could try to make a mark with diversifications.

This list could be extended without mentioning the two great uncertainties - the outcome of the next general election and the course of the Gulf crisis.

A Labour government might take back under public control the National Grid Company, responsible for running the backbone of the elec-

The privatisation effect



tricity industry. It might also strengthen the regulator, and try to obstruct National Power's and PowerGen's plans for reducing their dependence on British coal while simultaneously increasing the environmental demands on the two generators.

In the shorter term, depending on its timing, a Gulf war could either scupper the entire privatisation or

send the value of the electricity shares into a dive sufficient to wipe out the value of the incentive package. The recent turbulent stock market conditions have already forced the government to ponder the option of selling only 60 per cent of the companies. Even this late in the day, electricity privatisation may still yield surprises.

stock ahead of a likely recession. Elsewhere TSB, not strictly a privatised company, but floated in much the same way, has been a distinctly unexciting performer.

Otherwise, the big utilities British Telecom and British Gas have put in solid performances, and have beaten the index since becoming listed. British Airways sparked to begin with, but its share price has weakened markedly this year. In some cases private investors have done significantly better out of privatisation issues than might be calculated from share price movements because of the availability of various incentives.

On the basis of the record the government will take care to price the issue attractively. After the incentive experience of the water share issues whetted their appetites it is no wonder that millions of investors are registering for the electricity flotation.

Barry Riley

Performers for the punters

been avoided, although it was a close-run thing with the BP issue in October 1987. Fortunately the stock market crash came a few days before the public would have sent in their applications. If the crash had come afterwards it would have been a very different story.

Not all the *Monsters* have proved immediately profitable. Jaguar, Enterprise Oil and British Steel achieved little or no premium on the first days of dealing. Most issues since British Telecom in 1984 have, however, gone to substantial premiums - usually between 35 and 60 per cent.

These numbers need to be qualified. They relate to the partly-paid prices: the bigger issues have been structured so that three payments are involved, with only about 40 per cent payable initially. A reasonable 10 per cent cent

premium on the fully-paid price therefore appears as a 25 per cent profit to the new issue "tag".

At the same time, the downside risks are exaggerated should market conditions go wrong, although this problem has not affected recent issues. In fact the water industry flotation a year ago was priced near a stock market trough, leading to initial premiums of about 35 per cent for the largest businesses such as Thames and North West, and more than 50 per cent for one or two of the smaller companies.

What about the longer term? Most privatised stocks are convincingly outperformed by the FT-100 as a whole (as measured by the FT-Actuaries All-Share Index) since their flotations. The stars have been Jaguar, thanks to the takeover at a fancy price by Ford Motor a year ago, and Cable & Wireless, which

has more than doubled relative to the market in nine years.

Other particular success stories have included Enterprise Oil, especially since its recent run-up on the back of the oil price surge, and BAA, which is showing a healthy gain even though the stock market has dropped nearly 30 per cent since it was floated.

The only significant dud has been Amersham International, the radioactive materials company which was brought to the market at a time when technology was glamorous. The shares soared to an embarrassing premium at the time, in February 1989, but subsequently the caution of the original pricing has been vindicated.

More recently, British Steel has gone nowhere very much in its nearly two years in the private sector, being viewed as a cyclical

Power play in Japan

■ A Japanese language version of Karl van Wolferen's controversial book *The Rise of Japanese Power* has finally emerged, only to be withdrawn from bookshop shelves within a few days.

The book is highly critical of many aspects of Japanese society. When first published two years ago it upset many Japanese leaders.

However, there has been an interesting development which says a lot about Japanese society in 1990. It is not the industrialists or civil servants who are attacking the book now, but the lowly Burakumin. They are the descendants of a class of butchers, gravediggers, and the like, who were social outcasts in traditional Japanese society. They are now making their presence felt in a way which is making the rest of Japan feel most uncomfortable.

Wolferen claims in the book that some present-day Burakumin leaders and activists take advantage of their unfortunate background to intimidate authors and publishers to write only sympathetic accounts of them. The Burakumin Liberation League has promptly proved his point by claiming that Wolferen's account of them is inaccurate, and demanding that the publisher, Hayakawa Publishing, withdraw the book from the market.

Hayakawa first asked retailers to suspend sales, but then, after consultations with the author, decided to reinstate it. Kiyoshi Imaoka, an editorial director at Hayakawa, says, "Wolferen says in the book that freedom of expression is suppressed in Japan. If we give in to pressure, he would say, 'There you are. I am also concerned it would become an international problem.'"

A leading intellectual, who asked that his name not be cited for fear of Burakumin retaliation, said yesterday that

OBSERVER

this incident just might bring an end to the taboo over criticism of the Japanese. Wolferen will have done a great service for Japan after all," he says.

NUTS to EC

■ With a fine sense of timing, Price Waterhouse has just issued a guide to acronyms and abbreviations used in the EC.

Some of the more memorable include ACE (action by the community relating to the environment), ASCOT (assessment of systems and components for optical telecommunications), BRAIN (basic research in adaptive intelligence and neuro-computing), ECU (European collaborative linkage of agriculture and industry through research), JOULES (joint opportunities for unconventional or long term energy supply).

The KRM is in there - "Instrument for linking EMS countries by means of a central rate accompanied by margins of fluctuation". But Price Waterhouse was pipped by John Major since it adds, "Exceptions are the escudo, drachma and sterling".

My own favourite is NUTS (nomenclature of territorial units for statistics).

Bridge players

■ This is the centenary year of that magnificent symbol of Scottish engineering the Forth railway bridge. The event was thoroughly celebrated at the weekend with parties and fireworks.

Meanwhile, in the comfortable surroundings of nearby Charlotte Square, Edinburgh, the fund managers employ themselves innocently setting up new fund management companies from time to time. And naturally the names of New



companies have tended to reflect the anniversary.

First there was a fund management company called Castelforth. Then five directors of Ivory and Stone left that firm three months ago to form their own fund management group called Abernethy. And just two weeks ago Charles Edmondson from brokers James Capel led a team to set up fund managers Tayforth.

Wags are already suggesting that the next new Scottish fund management company to see the light of day must logically be called Forthforth. And, should it fail, it could be re-launched as Firthforth. Might that be a case of a bridge too far?

Bear caught

■ The views of British securities houses on US equity market trends do not usually cut much ice on Wall Street.

Yet for the past six months the opinions of Barclays de Zoete Wedd have commanded particular respect. That is because BZW had the presence of mind to snap up Abby Joseph Cohen, aged 38, Drexel

Burnham Lambert's much-quoted market strategist, when that securities house collapsed last February. Several other Drexel analysts also moved to BZW as part of a build-up of its US presence.

Also for BZW, it has now lost the services of Cohen, who is moving to Goldman Sachs, one of the premier US securities houses, with a particularly strong reputation for strategic analysis. Cohen says it is not a reflection on BZW. She greatly enjoyed her time there and regards its people as "top notch." It is just that the job at Goldman is an enormous personal opportunity.

Goldman's existing market strategist, Steven Einhorn, is being promoted to co-head and market. "The economy is getting weaker and corporate profit expectations are still too high".

It was that approach which prompted Cohen to become bearish of US equities well ahead of many rivals. She remains bearish on the US market. "The economy is getting weaker and corporate profit expectations are still too high".

Blue calls

■ The Conservative Party seems to have plenty of money to throw about.

It has hired hundreds of mobile telephones from British Telecom for the conference week in Bournemouth, together with three helpful women from the BT bureau in the City of London. The trio will be in Bournemouth for the duration to show delegates how to make these newfangled gadgets work.

I would like to know whom the Tories will be ringing in this exciting week for the markets. Will it be the security net, their constituents, or their brokers?

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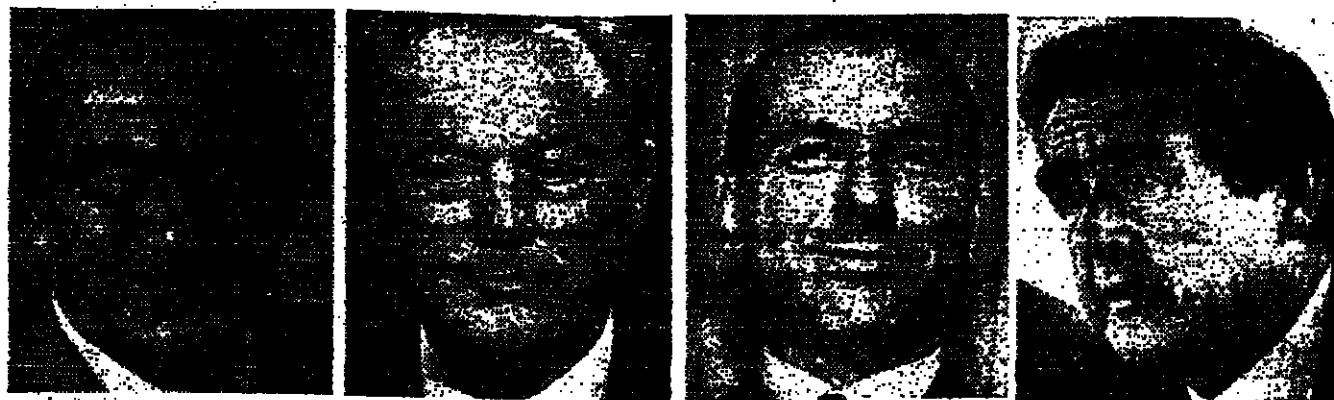
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Moguls in the battle of the box: from left, Francis Bouygues, Robert Hersant, Silvio Berlusconi and Jean-Luc Lagardère

William Dawkins on the battle for control of a French channel TV's real-life game show

France's television industry is in more of a mess than ever. The ending of the state's broadcasting monopoly five years ago has sparked off a ratings and advertising war in which standards have suffered as badly as the lowest balance sheets. Four big changes in broadcasting law and the establishment of three different regulatory authorities in the past six years have created a cultural wasteland.

To make matters worse, nobody is allowed to own more than 25 per cent of a private channel, a sure recipe for management paralysis.

In the middle of all this Mr Jean-Luc Lagardère, chairman of Hachette, the French publishing and media group, is poised to find out whether he will be allowed to take effective control of La Cinq, the loss-making private channel.

If the country's broadcasting authority, the Conseil Supérieur de l'Audiovisuel, gives him the go-ahead, it will bring down the curtain on an 18-month battle between some of Europe's most prominent media barons - worthy of La Cinq's own soap operas.

Mr Robert Hersant, owner of the right-wing Figaro newspaper and chairman of La Cinq since its relaunch in 1987, has decided he can no longer afford his share of the channel's losses, now approaching FF2.5bn.

He wants to sell most of his 25 per cent stake, hand over the chair to Mr Lagardère, and concentrate on his family publishing interests.

"The investment was too heavy for a family group," says a Hersant adviser.

He is not the only media magnate to have recently decided to get out of the channel. Mr Robert Maxwell has decided to get out of his stake in TF1, the leading French private channel, as part of his wide-ranging withdrawal from television. But his disagreements with the main shareholder, the Bouygues construction giant, also played a part, as did Mr Maxwell's belief that

French broadcasting faces an unprofitable future. It is a shame, says Mr Maxwell, that a country "which has given so much to the world of culture should be incapable of organising its audiovisual industry".

Puzzled outsiders can be forgiven for asking why Hachette should want to invest in such an unpromising industry. La Cinq is set to lose another FF1bn this year and next before breaking even by the end of 1992, according to Hachette's estimates. Outside analysts are more pessimistic.

Hachette advisers argue that this is an unrepeatable opportunity and that Hachette stands out among other world media groups for not owning a television channel. By the time they estimate La Cinq will be even, it will have clocked up about FF3.5bn of accumulated losses, which

they reckon is a fair start-up for a television channel. The stock market is not so sure. Hachette's share price stood at FF442 at the end of April; by yesterday it had fallen to FF179, a massive underperformance compared with the France's top 40 stocks.

Only two of the country's six leading television channels make any money: TF1 and the pay TV channel Canal Plus, which nevertheless reckons most of its growth will come from its foreign-language services. The two public channels, the national Antenne-2, and FR3, which provides a mixture of national and main regional programmes, are struggling to improve their ratings after a damaging series of strikes and management changes. The tiny M6 - a specialist in rock videos and American series - is only just beginning to

reduce the losses it makes on a 7 per cent audience share.

After a slow start, La Cinq lifted its audience share to 15 per cent by last year, since when it has slipped to about 13 per cent, behind TF1's 40 per cent and Antenne-2's 23 per cent. Hachette reckons that programme, within which 50 per cent must be French. These are more costly to produce than the US serials La Cinq acquires through the Italian media mogul Mr Silvio Berlusconi, holder of a 25 per cent stake, who also owns three television channels, a cinema chain and an advertising agency in Italy. It is repeatedly being fined for exceeding its allowance of American soaps.

Mr Lagardère has been itching to get his hands on a television station for years. He was popularly seen as the front runner for control of TF1 on its privatisation three years ago, but was pipped at the post by Mr Francis Bouygues, the self-made founder of the construction company - a decision which deeply disappointed Mr Lagardère.

Mr Hersant's decision to bow out now allows Hachette to lift its stake to 25 per cent and to bring in behind it a consortium of four friendly banks led by Crédit Lyonnais and Kleinwort Benson, the UK merchant bank. Between them, the banks account for another 20.1 per cent of La Cinq.

Mr Lagardère has a reputation for expensive tastes, dating from his takeover of the Racing Club of Paris football club in 1981, which he renamed after the Matra electronics group he runs. Eight years and FF300m later, Mr Lagardère pulled out of the club - to the relief of Matra shareholders. La Cinq will be a bigger and harder game altogether.

La Cinq's stormy past

- February 1986 - La Cinq, France's first private commercial TV channel, launched. Franchise goes to Jérôme Seydoux, chairman of Chateaufort, with Silvio Berlusconi, the Italian media baron.
- February 1987 - Re-launched with a new franchise held by Robert Hersant, proprietor of the Figaro newspaper, and Berlusconi.
- September 1989 - Berlusconi, supported by Seydoux, tries to oust Hersant, who takes court action.
- January 1990 - Hersant and Berlusconi sign pact. Seydoux refuses to sign.
- May 1990 - Hachette, under Jean-Luc Lagardère, takes 22% stake. Seydoux and several other investors, including Pearson, sell out.
- September 1990 - Hersant offers to hand over effective control to Lagardère.
- October 1990 - French broadcasting regulators expected to decide on Hersant's proposal.

LETTERS

ERM entry: the case for controls on borrowers

From Mr Jon Shields.

Sir, Your editorial comment ("How to join the ERM," October 5) was remarkably well-timed. With sterling now in the exchange rate mechanism, we need to look urgently at ways of enforcing domestic monetary discipline.

There is clearly a role for the sort of activist industrial and regional policies used elsewhere in the European Community and even here so far.

There is also a role for the sort of activist industrial and regional policies used elsewhere in the European Community and even here so far.

prevent us emerging without undue costs.

Your error was once more to rule out credit controls unconditionally. Other than impose reserve asset requirements, there is probably little one can do effectively through controls on lenders. But controls on borrowers would be a very different matter.

Controlling personal sector credit effectively would mean controlling mortgage credit. This could be done by declaring unenforceable any new mortgage greater than a given proportion of a house's purchase price or any second mortgage (not for business purposes) that took the total value of debt beyond a set proportion of a house's value. This would go with the grain of normal

prudential criteria. Indeed, given the recent rise in the number of mortgage defaulters and the costs of repossession property in a falling housing market, the authorities could justifiably claim prudential grounds for setting tight limits near or after the peak of a housing cycle.

Against conventional wisdom, such controls might not prove particularly damaging politically. Credit controls score highly in opinion polls: people think it is too easy to get into debt. Controls would certainly arouse less ire than the noble ideas that you propose - withdrawal of interest tax relief, property taxes and capital gains tax on realised gains.

The issue is of considerable urgency. In economic terms, the timing of sterling's entry into the ERM could hardly have been worse. The prospect is still for our unit labour costs to keep growing at twice the rate of our European partners. Yet the pressure on the pound will be upwards. The temptation to reduce interest rates further will be irresistible.

Without some other form of constraint, domestic monetary pressures will be eased at a time when the traded sector will be in serious difficulties. This can only store up even worse inflation and balance of payments problems for 1992 - with deflation then the only permissible response.

Jon Shields,
34 Mount Adon Park,
East Dulwich, SE22

The Labour Party cannot be blamed for this mess

From Mr Austin Mitchell MP.

Sir, As a Labour MP, I am very unhappy that my party is completely absolved from any of the blame resulting from the disastrous consequences which will flow from membership of the exchange rate mechanism (ERM).

By this "lucky accident" has sought to fulfil some of the four essential conditions Labour attached to entry. This is particularly so in view of the fact that the government has gone in at the very opposite of our prime condition: a competitive exchange rate for the pound.

Membership will be disastrous for two reasons: 1. Other members are compelled to get down to the abnormally low rate of inflation which Germany's powerful industrial machine permits that country. Others deflate their own economies and damage their own internationally traded sectors to do so, with

the result that the main consequence of the system has been a steady increase in both Germany's surplus and in unemployment elsewhere. We are now due for the same.

2. We will be unable to deal with the balance of payments trade deficit. 98 per cent of which is with the European Community. This is due neither to excessive consumption - 0.2 per cent less than 1973-76 - nor to wages in import-saving and export-producing industry, which are too low to attract skills and have gone up less than the rest of the economy, particularly services, in every year since 1979. It is due entirely to overvaluation, making our exports dear and imports cheap. At the central rate of DM2.36, the pound is up 25 per cent in real terms against the D-Mark on the last quarter of 1986, and 56 per cent on the second half of 1973 while the figures for the dollar

are 56 per cent and 30 per cent respectively. A trade deficit on that scale requires the exchange rate to come down. There is no other way of dealing with it. That devaluation works is clearly illustrated by the fact that the surplus of £1bn in manufactured trade with the US in 1986 is now a deficit of £2.9bn for the first five months of this year at an annualised rate. That is just because the dollar has come down, and before it came down as far as it has, so the turnaround will get worse from our point of view.

Setting the exchange rate in aspic by ERM membership at this level of overvaluation (and overvaluation even at the very bottom of the 6 per cent range) means the deficit will increase, manufacturing capacity that is competitive at a lower exchange rate will close, profits will be slashed and with them government revenues, to realise all too soon.

Andrew Cook,
Chairman,
William Cook,
Parkway Avenue,
Sheffield

towards three times that of its main trading partner, wish to lock itself into a real exchange rate some 12.5 per cent higher than its long-run average, while boosting domestic spending with an interest rate cut?

Charles Young,
director of research,
Lundell Mills Commodities
Studies,
14-16 George Street,
Oxford

Black Monday: spare a thought for the manufacturing exporter

From Mr Andrew Cook.

Sir, Now that the economic establishment has got its way and we are in the exchange rate mechanism, spare a thought for the manufacturing exporter - the backbone of the economy - struggling with a near-two-dollar pound and with no prospect of respite.

I have not seen one single solid economic argument in favour of this hasty and politi-

cally motivated move, just bland utterances of the "stability" and "commitment to Europe" type.

Meanwhile, it is back to 1981 for many manufacturers, with the pound now not just overvalued but fixed as well.

I fear that Monday, October 8 1990 will prove to be a black day for much of British industry, as many of those rejoicing at the present time will come

to realise all too soon.

Andrew Cook,
Chairman,
William Cook,
Parkway Avenue,
Sheffield

From Mr Charles Young.

Sir, Why would the country with the largest current account deficit in relation to GDP, and an underlying inflation rate moving from twice

FOREIGN AFFAIRS

Solution in search of a problem

Edward Mortimer visits Nato and finds it thoroughly confused

has proved its effectiveness; and among the keenest to keep Nato in being, as a deterrent against Soviet rearmament and therefore a factor of stability in central and eastern Europe, are the new governments of the east-central European states themselves. At heart many of them would really like to join Nato, and so benefit from the guarantee of collective defence against aggression. But they accept that this would be considered too provocative against Russia, and therefore are willing to settle for being in the shadow of Nato's protective umbrella without being explicitly covered by it.

Some of them may also be attracted by a second argument, that the united Ger-

manians only so long as there is a threatening imbalance of forces within Europe. Some see German strength as constituting such an imbalance, actually or potentially. I think this fear very far-fetched in the military field, since the Germans show no appetite for military power and have just imposed a voluntary but binding limit on the size of their own armed forces. German economic power is another matter, but it is hard to see how the presence of US forces can offset that - unless, once again, the Germans think that presence necessary for their own security and are willing to pay a price for it. Back to the Russian threat.

The imbalance created by

Central Europe is willing to settle for the shadow of Nato's protective umbrella without being explicitly covered by it

many's membership of Nato constitutes a guarantee of its future good behaviour. But, quite apart from its diplomatic awkwardness (it is very difficult to manage an alliance which is directed against one of its own members), that is not an argument that can really stand up on its own. German behaviour will only be modified by the obligations of Nato membership so long as Germans are convinced that Nato is necessary for their own security - which takes you straight back to the question of the Russian threat.

The third argument is that Nato is vital to the maintenance of American interest and involvement in European security. This is quite true, but is only relevant in the context of the first two. Europe should be

able to protect itself. It needs the Americans only so long as there is a threatening imbalance of forces within Europe. Some see German strength as constituting such an imbalance, actually or potentially. I think this fear very far-fetched in the military field, since the Germans show no appetite for military power and have just imposed a voluntary but binding limit on the size of their own armed forces. German economic power is another matter, but it is hard to see how the presence of US forces can offset that - unless, once again, the Germans think that presence necessary for their own security and are willing to pay a price for it. Back to the Russian threat.

The imbalance created by

side Europe, as some of its officials are clearly itching to do.

Not that there is anything to stop Nato's logistical and organisational resources being used for operations outside Europe which all its members are prepared to support. That is happening in the present Gulf crisis. But it seems naive to expect that the same unity of purpose will always apply to areas of the world in which US and European interests, or views on how best to protect those interests, are liable to diverge quite widely. One can easily imagine circumstances in which Europe would feel its interests needed to be protected in Africa or the Middle East, for example, but the US would not wish to get militarily involved - just as Europe has not always been willing to back US involvement in central America or south-east Asia.

What is needed is a military structure allowing Europe to act independently while remaining allied to the US. Some people would like the EC to take on this task along with the co-ordination of European foreign policy. In the long run, if the EC develops into a quasi-federal political entity, that may be logical. But there will be no consensus to do it in the EC at this stage, partly because of Irish misgivings but also because of a general feeling that the EC can more easily extend the hand of co-operation and integration to eastern Europe if it remains, for the time being at least, essentially a civilian institution.

The Western European Union, comprising nine EC countries which are also members of Nato (including France), has already come to life as a co-ordinator of the, admittedly less than spectacular, European military contribution to the Gulf crisis. It has the obvious framework for an integrated European defence, and could in time develop into the "secular arm" of the EC, if and when it turns out that the EC wants one.

The role of France here is crucial. France is clearly going through a very difficult reappraisal of its national defence priorities in the light of German unity and the end of the cold war. The chances that it would agree to rejoin an integrated Atlantic defence structure seem very slight. The chances that it could be interested in an integrated European defence, especially if Britain and Germany jointly proposed that, are much better. The danger is that each of these three countries will hang back, blaming the other two for their alleged lack of interest in European defence.

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INSIDE

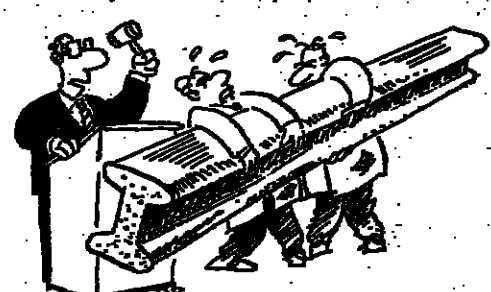
Now the honeymoon for Willis and Corroon

It was a happy ending to the lengthy struggle by Corroon & Black, the US insurance broker, to win backing for its proposed merger with Britain's Willis Faber yesterday. Corroon shareholders voted by three-to-one in favour of the deal. Mr Roger Elliott, head of Willis Faber (left), was delighted with the result. "We can now begin to realise the many exciting opportunities which will be available to Willis Corroon," Page 26

Concrete ideas in Germany

RMC, the largest producer of ready-mixed concrete in the world, is pushing forward with its expansion plans in east Germany despite attempts to halt its purchase of former state-owned Rittersdorf cement group. RMC already has a commanding position in the west German market and the UK group hopes to develop an equally strong presence in the east. Page 28

Matchmakers show their mettle



It's the time of year when producers and consumers in the metals industry turn their attention to often-tricky contract negotiations about prices. The courtship began yesterday with the start of London's "metals week", which has attracted representatives from every important producing and consuming country and corporation. Kenneth Gooding reports. Page 38

Place your bets for power sale

As the UK government's privatisation of the electricity industry gathers momentum, the bets are on as to which regional company will make the biggest splash. Odds-on favourites could well be Eastern Electricity, the largest of the 12 regional companies due to be privatised in December. David Thomas looks at the prospects in the first of a 12-part series on the programme. Page 28

Hilldown looks for leather cure

The latest step in the rationalisation of the British leather industry took place last week with the rescue of Strong & Fisher by UK food group Hilldown Holdings. Set against a background of losses by many leather processors and a collapse in raw material prices, the price of a UK sheepskin has fallen from about £6 to £1.20 - the move by Hilldown signals that further industry shakeouts are imminent. Jane Fuller reports. Page 30

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Chief price changes yesterday

AMSTERDAM (Guilder)		Brussels	421 + 25
Bombardier	885 + 15	Geneva	1090 + 100
Deutsche Bank	1145 + 25	Paris	703 + 25
Holcim	1210 + 61	Porto	
Shell	155 + 12	Stockholm	408 - 114
Vale	325 + 18	Osaka	140 - 11
Volvo	410 + 21		
NEW YORK (\$)		TOKYO (Yen)	
Alcatel	41 + 3	Mitsubishi	486 + 28
Amro	42 + 3	Nissan	700 + 40
Aviva	145 + 3	Toyota	
Bancor	25 - 3	Volvo	3708 - 100
Berlinchem	145 + 3	Wool	845 - 100
British Dredging	145 + 3	Yamaha	1250 - 100
Canada Packers	145 + 3	Yamaha	1250 - 100
Centura	145 + 3		
Chester Racecourse	145 + 3		
Corroon & Black	145 + 3		
Deutsche Bank	145 + 3		
ENTEL	145 + 3		
Ferruzzi	145 + 3		
Guthrie	145 + 3		
Glaxo	145 + 3		
Havelock Europe	145 + 3		
Holcim	145 + 3		

NEW YORK (Dollars)

Amro	130 + 12	Deutsche Bank	119 + 17
Bombardier	1050 + 77	Holcim	1212 + 57
Canada Packers	502 + 84	Porto	648 + 48
Deutsche Bank	155 + 12	Shell	155 + 12
Glaxo	145 + 3	Swiss Bank Corp	454 + 41
Havelock Europe	145 + 3	Volvo	454 + 41
Holcim	145 + 3	Wool	845 - 100
Porto	145 + 3	Yamaha	1250 - 100
Shell	145 + 3		
Swiss Bank Corp	145 + 3		
Volvo	145 + 3		
Wool	145 + 3		
Yamaha	145 + 3		

ERM entry is unlikely to prompt a radical rebalancing of portfolios

Funds will not rush into Europe

By Andrew Hill in London

FUND managers said yesterday they did not think sterling's entry into the ERM would prompt a radical rebalancing of investment portfolios towards European equity markets. Investment advisers believe most British pension funds will wait until Europe is closer to full monetary union before weighting their investments away from the UK. "Theoretically [ERM entry] makes Europe more attractive for investments but one has got to have serious reservations about whether it will work," said Mr Tony Dye of Phillips & Drew Fund Management yesterday. "My guess is that there will be at least one if not more realignments in the next 18 months," he added. British fund managers are also worried that the initial surge of confidence in UK equities may give way to further corporate suffering once the excitement about

German and French warned against spree

By Katharine Campbell in Frankfurt and William Dawkins in Paris

GERMAN and French investment advisers are warning clients not to be tempted by sterling's entry into the ERM to embark on an instant spending spree in the UK equity markets. But the policy implications of Friday's moves may have attracted a new measure of interest into bonds for German investors. Mr Hans-Dieter Runtz, managing director of BHF Trust in Frankfurt, said yesterday that following recent falls in the German equity market, German investors were now "concentrating on bonds, warranting no change of strategy." German investors, who tend to favour bonds, are also wary that the UK stock market has fallen less than most others since the onset of the Gulf crisis, a factor which the new inflation-fighting resolve implicit in Britain's long-awaited step is clearly seen as benefiting the gilt-edged market. "We are optimistic," says Mr

UK market expects 'adverse impact on company profits'

By Maggie Urry in London

BRITAIN'S entry into the European Exchange Rate Mechanism and the accompanying one percentage point cut in base rates will have an adverse, rather than a beneficial, impact on UK corporate profits as a whole, market strategists said yesterday. However, the quality of corporate earnings may improve as companies work under stricter disciplines imposed by the fixed exchange rate system, rather than depending on devaluation to bail them out. Eventually the tighter, and independent, control on the economy is intended to work through to lower inflation which would provide a more stable background for companies. Aside from technical factors, yesterday's rise in the UK stock market can thus be partly explained by investors assigning greater value to earnings, rather than any rise in profits. There was also a belief that the move improves the government's chances of winning the next election, perceived to be encouraging for the stock market. However, within the general market progress, movements in share prices continued to diverge yesterday. Groups with high balance sheet gearing - those whose businesses are sensitive to interest rates and companies with mainly domestic profits - gained. Many brokers had expected Britain would join the ERM at some stage and had already been forecasting interest rate cuts as the economy moved into recession. So the impact of the news

Rescue plan for Australian wool

By Kevin Brown in Sydney

AUSTRALIA'S Federal Cabinet yesterday approved a series of tough measures designed to rescue the wool industry from falling prices caused by overproduction. Wool producers could find themselves paying up to 50 per cent of their income next year to the Wool Corporation, which aims to maintain stability by purchasing the product if the price falls below a set figure. Mr John Kerin, the primary industries minister, said producers faced a "very tight" year. "I still don't think the industry generally is aware of how serious the situation is, but I think these measures will bite more and more," Mr Kerin said. Australia is the world's biggest wool producer and exporter. Earlier this year, the government forced the Wool Corporation, which represents growers, to reduce its floor price from 870 cents a kilogram to 700 cents in an attempt to stimulate demand from overseas buyers. Sales have continued to be slow, however, and the market indicator (average price) closed at 704 cents a kilogram at the end of last week, only 4 cents above the floor price. The package approved by the Cabinet increases the maximum wool tax from 25 to 30 per cent, and provides for a further increase to 50 per cent from the start of the 1991-92 season next June. The Wool Corporation levies the tax to finance the purchase and storage of wool which fails to sell above its floor price. The corporation said the rate would remain at 25 per cent for the moment. However, the amount of wool offered at auctions is to be reduced from 170,000 bales per week to 140,000, forcing farmers to hold stocks longer. Mr Kerin said the government would legislate to give the corporation power to finance a sheep

The lights stayed on all night at the headquarters of Sumitomo Bank as executives fielded calls from around the world from clients shocked by the announcement of the imminent resignation of Mr Ichiro Isoda, the 77-year-old chairman and one of the grand old men of Japanese banking. Mr Isoda said on Sunday he would step down to take responsibility for the alleged involvement of one of his branch managers in an illegal scheme to lend money to stock market speculators. Yesterday, Mr Isoda visited the Ministry of Finance and the Bank of Japan to apologise to officials who only last week held him in awe.

However, Mr Isoda's resignation will not put a stop to the public prosecutor's inquiry which unearthed the illegal lending nor to widespread criticism of banks in general and of Sumitomo in particular. There is a growing sense in Tokyo that financial markets are having to pay for the excesses of the 1980s, when credit was cheap and the markets grew like midnight mushrooms.

Sumitomo is being singled out partly because Mr Isoda's resignation has made headlines and partly because the bank gained a reputation in the past decade for its aggressive pursuit of profit.

The Bank of Japan is determined to wash the speculative froth out of the financial markets. Ordinary people are angry at the prospect of property and stock speculators. A Sumitomo bank client said yesterday in an interview: "I'm upset our savings and our money are being used by banks such as Sumitomo to help speculators."

Reports of illegalities and of financial impudence coming to the surface more frequently, as tighter regulation forces banks to disclose more information and high interest rates make it increasingly difficult to bury the cost of past mistakes. Apart from the Sumitomo debacle, there was a scandal earlier this year over Mitsui Bank (now merged into Dai-ichi Kangyo Bank) and Yamachi Securities compensating favoured customers for losses suffered in the stock market.

Unlike the Recruit bribery scandal, which primarily concerned the more recent affairs of the financial community, as an executive at a Japanese bank said yesterday: "At first I smiled when I heard about Sumitomo's trouble, but now I think this is bad for all banks."

Sumitomo's name also figures prominently in reports of banks hit by rumours of borrowers running into difficulties. Yesterday, Itohan, an Osaka trading company, called a press conference to deny that it was in financial difficulties. The bank has estimated loans of about ¥1,300bn (\$8.77bn), mostly from Sumitomo, and of them taken out for property investment. Under pressure from Sumitomo, it is starting to sell off its land, but the market is weak-



Ichiro Isoda: real abilities as a banker will now be fully tested

Profits culture turns against its creator

Stefan Wagstyl on the resignation of Mr Ichiro Isoda from Sumitomo

URING rapidly. For Sumitomo, the most immediate challenge is to limit the damage to its reputation caused by the illegal loans scandal and by reports of Roman's difficulties. With consolidated net profits in the year to March of ¥184bn and shareholders' funds of ¥2,041bn, Sumitomo's soundness is unquestioned. But in Japan, companies with tarnished records often find clients and government officials more difficult to deal with. For example, Nippon Telegraph and Telephone was excluded from bidding for certain public contracts following its involvement in the Recruit affair. As far as the scandal is concerned, the key question is whether senior officials knew anything of the illegal activities of Mr Akimori Yamashita, aged 45, who was a branch manager until he resigned last month after being questioned by the Tokyo District Public Prosecutor's Office. Mr Yamashita is accused of arranging illegal loans totalling ¥23bn for stock market speculators, including around ¥11.4bn to Mr Mitsuhiro Kotani, who was arrested and indicted this summer on stock manipulation charges. The loans allegedly arranged by Mr Yamashita were made with funds raised from other bank clients - in contravention of Japanese banking law which forbids banks to arrange indirect loans. However, bank executives do not break the law by sanctioning large, even imprudently large, loans to speculators. No one at Sumitomo has been accused of overstepping the mark except for Mr Yamashita. Mr Isoda yesterday denied that any senior officials were being questioned by the prosecutor's office. Another charge levelled against senior Sumitomo executives is that even if they knew nothing about Mr Yamashita they indirectly encouraged him by developing an aggressive corporate culture in which profits

came before prudence. Mr Isoda, president for six years from 1977 and then chairman for seven, was personally responsible for the push for growth which turned Sumitomo into the top profit-earner among Japanese banks. With the help of cheap credit, the expansion of Japan's financial markets, and economic growth, the bank had many successes, including in 1986 the ¥200bn rescue of Heiwa Sogo Bank, a troubled local bank in Tokyo.

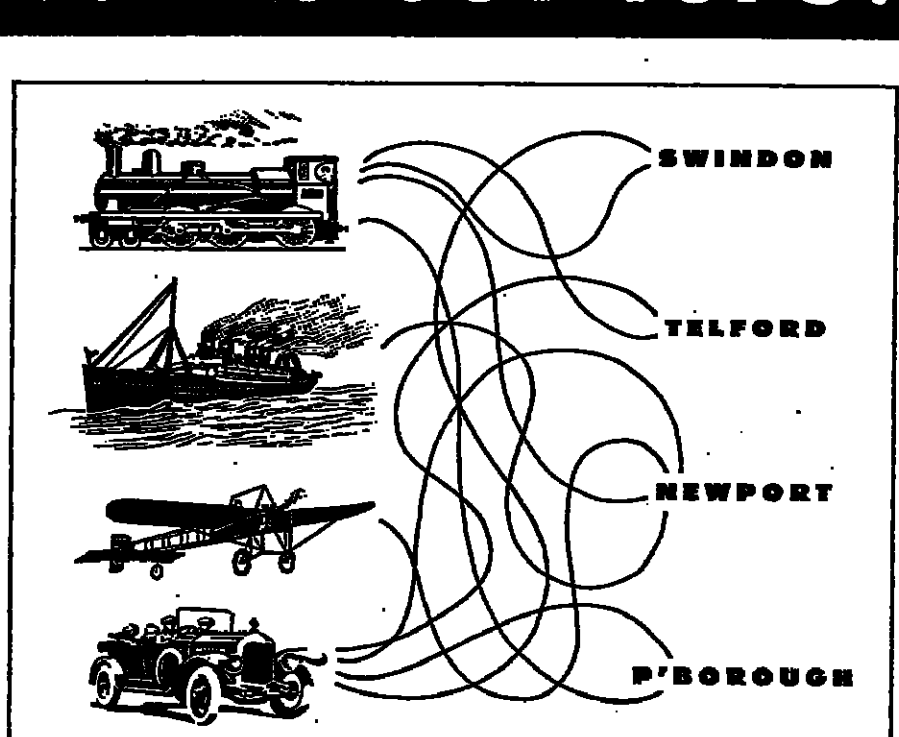
There seems to be no direct link between Mr Yamashita's motives and the bank's policies, not least because the illegal loans involve money lent not by the bank, but by clients. Moreover, the fees paid by the borrowers allegedly went to Mr Yamashita personally, not to Sumitomo. Nevertheless, bankers feel that Mr Yamashita may have been influenced by the general atmosphere at Sumitomo. The Ministry of Finance intends to question senior bank officials about the affair and also about loans to Itohan. Sumitomo has started an inquiry into whether its internal checks are sufficient to supervise branches properly.

For Mr Isoda, resignation is a sad end to a distinguished career. He first came to prominence in the 1970s by arranging the rescue of Ataka, a troubled trading house, and then persuading Ford Motor of the US to participate in the refinancing of Mazda Motor, which was in difficulties. Mr Isoda later oversaw the rehabilitation of Daihatsu Paper Manufacturing and of Asahi Breweries, both large, heavily-indebted groups. His biggest risk was probably with Heiwa Sogo.

Overseas, Sumitomo's boldness under Mr Isoda was highlighted by the controversial investment of \$500m in a non-voting stake in Goldman Sachs, the US securities company. The deal failed to bring the benefits Sumitomo expected because the US Federal Reserve banned the bank from building direct business links with Goldman. However, Mr Isoda survived the blame for the deal fell on the bank's president, Mr Koh Komatsu, who was moved sideways to the vice-chairman's ship.

Mr Isoda's real abilities as a banker will only now be fully tested as the clients he favoured in the 1980s have to face more rigorous financial conditions in the 1990s. The bank's assets soared by up to 20 per cent a year in the late 1980s, in common with other big Japanese banks. Much of the new lending was for property developments, fueling an over-heated market which now threatens to follow equities into a deep plunge. Top of the list of property-related borrowers is Itohan, where Sumitomo will have no excuses if its borrower gets into serious difficulties. Sumitomo has had the company under its wing since a previous rescue in the 1970s. It regularly appoints the company's president. Eleven of the 38 directors are ex-employees of the bank. Many of them were personally chosen by Mr Isoda.

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INTERNATIONAL COMPANIES AND FINANCE

Gechem predicts change in fortunes

By Tim Dickinson in Brussels

GECEM, a leading Belgian chemicals company which was almost bankrupt two years ago, yesterday gave an optimistic assessment of its first-half results and forecast that a recent US acquisition will help transform its fortunes.

In Brussels yesterday Mr Jean Duronoy, managing director, highlighted the contrast between his own "positive message" and last week's gloomy report from Gechem's parent company, Société Générale de Belgique.

La Générale, which holds 96 per cent of Gechem's shares, revealed on Thursday that consolidated net profits for the first six months of 1990 were sharply lower at Bfr4.6bn (\$144m), against Bfr16.8bn for the whole of 1989.

Mr Duronoy admitted comparisons with Gechem's first-half results in 1989 were difficult due to the subsequent disposals of Omnichem and P&B, the controversial explosives and munitions group. He implied, however, that the jump in consolidated pre-tax income from Bfr507m to Bfr613m was a fair reflection of his company's performance, adding that presenting net income figures "would make us look too good".

Consolidated operating profits retreated from Bfr1.2bn to Bfr1.1bn over the period, with Sadacem, the metallic oxides and salts subsidiary, suffering

by comparison with the exceptional result of 1989.

Recticel, Gechem's key polyurethane business, showed an overall improvement while financial charges fell from Bfr622m to Bfr477m due to the impact of disposals.

Mr Duronoy said yesterday the decision to find a buyer for Sadacem was due to a lack of synergies within Gechem and with the non-ferrous metals side of the parent company. A study this year had confirmed "the existence of significant leadership positions in several market segments" but had also highlighted the difficulty of guaranteeing these in the long term "without mobilising funds that exceed the group's current possibilities".

Mr Duronoy seemed excited by the potential for exploiting the activities of Recticel Foam Corporation in the US with Foamex, the polyurethane foam business acquired from Knoll International. Gechem will be the majority partner in and sole manager of the venture and can claim to be "the leading producer of cellular polyurethanes in the US and the western world".

Recticel's operations in the US had previously been "too small and too diversified". Gechem now had to bring to Recticel's European activities the industrial experience of Foamex, the undisputed "best cost producer" in the sector.

Swedish Match to sell unit for \$277.5m

SWEDISH MATCH has agreed to sell almost all of its worldwide match and disposable lighter businesses for \$277.5m to Nederlight, a specially formed consortium of investors, Reuters reports.

Swedish Match is a consortium including Swedish institutions, US shaving products company Gillette and investment bank J.P. Morgan. It acquired the consumer products division of the old Swedish Match AB from Stora, the Swedish pulp and paper group, in March. Nederlight is a group of financial and industrial investors led by Europa Investment and Continental Holdings.

The businesses being sold make and market matches in more than 30 countries and had sales of \$350m last year. The lighter division, which sells mainly under the Feodor and Cricket brands, has more than 15 per cent of the world market.

Senior debt for the transaction is being underwritten by Citibank and Hambros Bank and mezzanine finance by Chase Manhattan Bank and Cofin.

Swedish Match said the sale was subject to conditions, such as there being no reference to the UK Monopolies and Mergers Commission.

Scandinavian investors in Swedish Match have an option to acquire up to 10 per cent of Nederlight. Mr Massimo Rossi, chief executive of Swedish Match, will transfer to the new consortium and continue to manage the business.

Investors providing equity to Nederlight include Continental Holdings, Cofin and funds advised by Rothschild Ventures and Paribas European Leveraged Investments Fund, as well as anticipated management participation.

Swedish Match said it intends to change its name to Wilkinson Sword to reflect the new balance of its continuing business, which comprises the European and US operations of shaving and related products company Wilkinson Sword.

Swedish Match was advised by Schroders and Freshfields. Nederlight was advised by Enskilda Securities, N.M. Rothschild and Clifford Chance.

German aluminium group shows its mettle

Kenneth Gooding explains how VAW is coping with dramatic changes in the markets

Pressures from environmental demands and the opening of the east German market are already forcing a re-think of the recent DM2.8bn (\$1.5bn), five-year capital investment programme by VAW (Verenigte Aluminium Werke), West Germany's biggest aluminium group.

Examples of the pressures include:

- The company stands to benefit from demands that all cars be recyclable because aluminium components are likely to replace those made of steel or plastic.
- VAW has already experienced a surge in demand for its flexible packaging materials from west German groups which are packaging foods for east Germany. VAW is strengthening its sales force in the expectation that orders will soon flow directly from east Germany.

• There is also a requirement for modern shops in east Germany which should bring VAW orders for aluminium from the construction industry.

• However, VAW is having to spend heavily on research and development to protect its niche in the packaging market. It fears legislation will require packaging to be recycled or have producers to take responsibility for its disposal.

Mr Jochen Schirmer, chairman of VAW's management board, said: "We do not have the resources for all the expansions our business units are

asking for. The board is considering whether to increase the capital expenditure budget again because of this demand. We will make a decision by the year-end when we will have considered all the requests."

VAW is part of Vag, which also has energy and chemical interests and was privatised in 1988 when the West German federal government sold its remaining 60 per cent to the public.

VAW went through some difficult times in the 1970s as it was forced to adapt to the internationalisation of the aluminium market. But since the mid-1980s it has restructured its balance sheet, has virtually no debts and has fully depreciated most of its assets.

It has quit difficult or low-growth businesses or changed product lines.

It has closed old smelters and brought those remaining in west Germany up to date while developing primary aluminium capacity in areas where energy is cheap - with investments first in the Pongau facility in Austria and more recently in the consortium building the Alouette smelter at Sept-Îles, Quebec, Canada.

VAW has the capacity to produce about 444,000 tonnes of primary aluminium a year and consumes about three quarters in its own semi-fabrication plants.

Mr Schirmer said: "Traditionally VAW has been a supplier



Jochen Schirmer: Packaging has an important role to play

of primary metal and we intend to maintain that position to the European market - particularly for special metals."

VAW owns 20 per cent of the Alouette project and will operate the smelter when it starts up in 1992. The German group will be entitled to about 45,000 tonnes of metal a year from Alouette.

This year VAW's capital expenditure will be double the DM215m chalked up in 1989. Mr Schirmer said VAW will pay for the DM2.8bn investment programme from cash generation and will build up its debt again, perhaps to DM500m.

Much investment cash will go to the DM580m expansion of the Aluminium Nord rolling plant in Neuss, which produces

foil and strip and is jointly owned with Alcan of Germany. This will double Alouette's annual capacity to 1.4m tonnes by the beginning of 1994.

VAW will invest a further DM220m at its wholly-owned Grevenbroich mill which supplies Norf.

Mr Schirmer says this is all in line with his company's strategic orientation towards higher value aluminium products.

The same strategic thinking took VAW into the packaging business where it is concentrating on a lucrative and fast-growing niche - supplying flexible packaging. This is a mixture of paper and plastic with an aluminium liner which is used for containers for long-life (or UHT) milk products and beverages such as fruit juices.

This business is now threatened by environmental concerns. For example, in June the West German government drafted a proposal to force retailers to offer collection points for all packaging and for deposits to be placed on all beverage and detergent containers. Packaging would be recycled or burnt at the expense of the retailer or producer.

VAW has started a crash programme to establish how its flexible packaging can be economically recycled. It is to spend up to DM11m for a laboratory to ensure flexible packaging will

be recyclable or reusable. Mr Schirmer says that, despite the ecological concerns, packaging has an important function to play in eastern Europe because it will help to get food from the fields to the kitchen in good condition. "There is a huge demand for reasonable packaging, particularly from the Soviet Union."

Most aluminium companies believe that developments in the car industry offer some of the best prospects for future growth and VAW is no exception. It has been asked by some car makers to replace plastic bumpers and dashboards in their vehicles.

Toyota, for example, says it must reduce the average weight of its cars by about 20 per cent to meet mandatory US fuel consumption targets but it does not want to use more plastic because of the problems of recycling.

VAW's research centre in Bonn already has developed a method of producing an aluminium which is very flexible and easily shaped. VAW already produces a wide range of aluminium car components.

Mr Edgar Lossack, head of casting and technical design concepts at the Bonn centre, suggests that in future, cars will also use aluminium for much of the bodywork. He doubts whether aluminium will in the medium term replace steel for body panels, however. "The next step will be an all-aluminium engine," he predicted.

Deutsche Babcock in shake-up and US deal

By Our Financial Staff

DEUTSCHE BABCOCK, the German engineering group, is restructuring its energy and environmental protection sectors and exercising an option to acquire all of Ashland Oil's Riley Consolidated subsidiary for an undisclosed sum.

Massachusetts-based Riley makes plants and components for power generation and offers consulting services. Babcock, which signed a letter of intent to acquire an initial 50 per cent of Riley in April, said the deal should strengthen its ability to sell power plant technology in the US. It said 75-year-old Riley

has annual sales of around DM200m (\$126m) and employs 750 people. Deutsche Babcock had overall 1989 sales of DM2.25bn in the energy technology sector, including sales of DM654m in North America. The Riley takeover took effect on October 1.

Babcock, which last month announced it expected a group loss of up to DM80m in the year ended September 30, has said it plans to restructure key sectors. Yesterday it said it had created a separate unit to house its energy and environmental protection activities.

Swedish Match said the sale was subject to conditions, such as there being no reference to the UK Monopolies and Mergers Commission.

Scandinavian investors in Swedish Match have an option to acquire up to 10 per cent of Nederlight. Mr Massimo Rossi, chief executive of Swedish Match, will transfer to the new consortium and continue to manage the business.

Investors providing equity to Nederlight include Continental Holdings, Cofin and funds advised by Rothschild Ventures and Paribas European Leveraged Investments Fund, as well as anticipated management participation.

BCI replies to Ferruzzi decision to cut links

By Haig Simonian in Milan

BANCA COMMERCIALE ITALIANA (BCI), the leading Italian bank, yesterday replied forcefully to last week's decision by Ferruzzi, the country's second biggest private-sector industrial group, to cut business links.

BCI said relations with Ferruzzi had consistently been handled correctly and professionally. The bank added it had every confidence in its own "judgments and decisions".

Stung by press reports that Ferruzzi's move will adversely affect its earnings, the bank added that the decision would have a negligible effect. More-

over, it said that, contrary to Ferruzzi's statement, not all relations had been broken.

The comments will add weight to the view that Ferruzzi's decision stemmed from differences over Enimont, of which Montedison, the Ferruzzi group's chemicals concern, has 40 per cent.

Although refraining from direct comment, Ferruzzi executives have alleged that links with BCI were cut because the bank was reacting to political pressure in its dealings with them.

Bertelsmann in print deal

BERTELSMANN, the German media group, has acquired the biggest printing group in former East Germany - Graßphischer Grossbetriebs Pörschke, in Thüringen, Reuters reports.

Bertelsmann declined to reveal the price, saying only Pörschke was a well-managed, liquid company with a workforce of about 1,000.

Pörschke became a limited liability company this spring. It produced advertising material and about 50m books each year, particularly Soviet schoolbooks. Bertelsmann said. It added that it planned to integrate Pörschke into its European production network.

Finnish sweet and drug group hit by weak dollar

By Enrique Tessieri in Helsinki

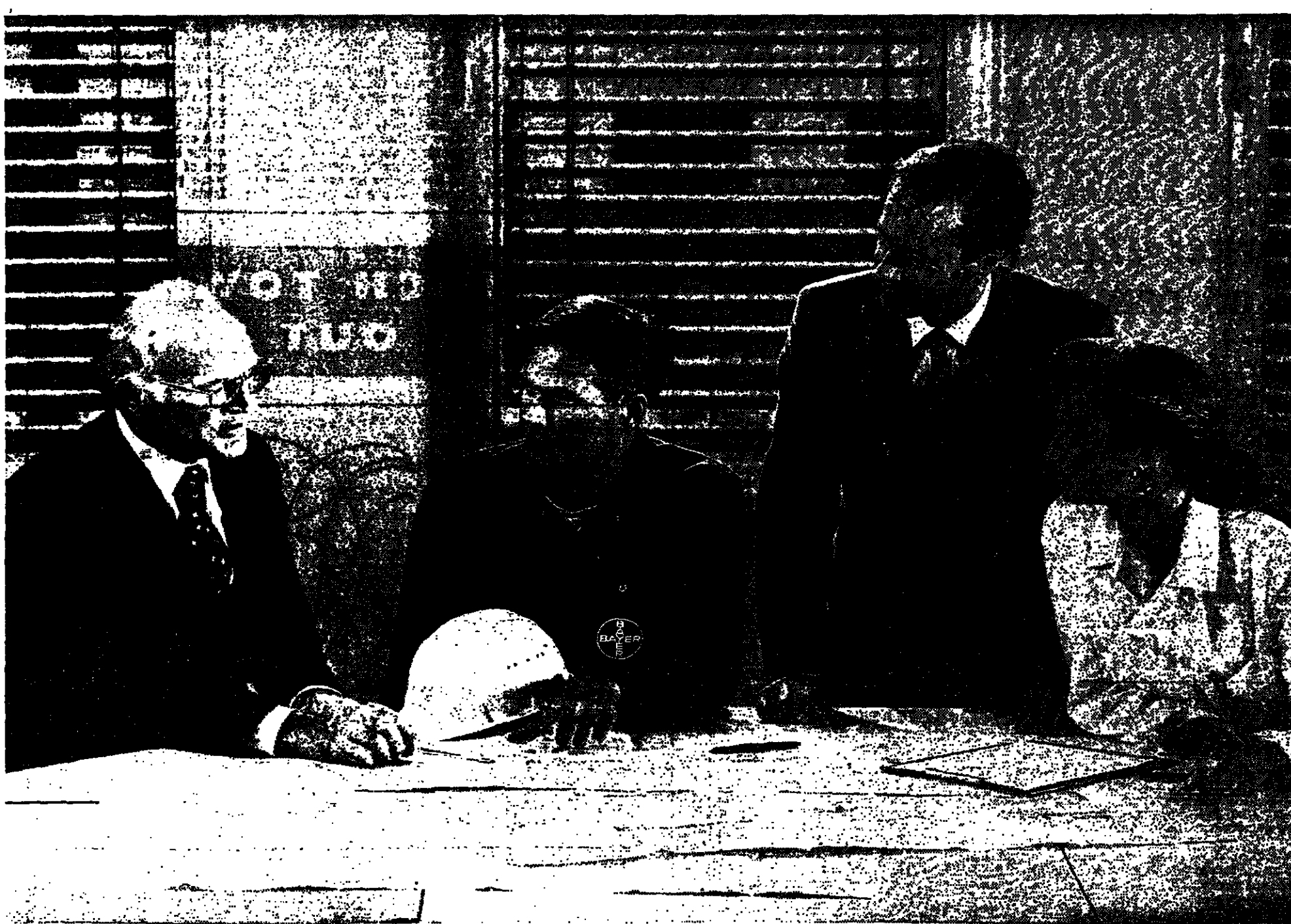
HUHTAMÄKI, the Finnish confectionery, packaging and pharmaceuticals group, reported a 29 per cent plunge in its profits before appropriations and taxes for the first eight months of this year to FM155m (\$41m) from FM218m a year earlier.

Mr Timo Peltola, president, blamed the fall on a weak US dollar and operational problems within its pharmaceuticals division. Huhtamäki derives 37 per cent of its net sales from its North American confectionery operations. Operating profit during the

January-August period saw a 3 per cent rise to FM511m from FM504m, while consolidated net sales also rose 7 per cent to FM3.59m from FM3.72m.

Huhtamäki estimates that consolidated sales for 1990 will fall slightly below FM65m against FM65.48m the previous year. Group pre-tax profits would see a moderate increase in 1990 from last year's FM175.6m, the company added. The confectionery division, which has seen a recovery in performance in the US market this year, increased sales by 6 per cent to FM1.09m.

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Research and development are once again the main focus of our activities this year. With a research ratio of over six per cent of turnover, Bayer ranks among the world's top research-based chemical companies. In 1990, Bayer plans to increase its research and development expenditures to some DM 2.9 billion. Our introduction of new products worldwide will demonstrate that such investment pays off. In addition, we plan to invest DM 3.6 billion in plant and equipment.

BUSINESS HIGHLIGHTS

1990 Due to price and exchange rate movements, Bayer Group net sales declined 3.7 per cent to DM 21,790 million during the first six months. Income before income taxes fell 9.5 per cent to DM 2,010 million and income after taxes 5 per cent to DM 1,016 million.
Bayer AG net sales were 1.5 per cent lower at DM 9,941 million and income before income taxes 10.4 per cent at DM 1,138 million.
1989 Bayer Group net sales: DM 43,299 million. Share of sales outside West Germany: 79.1 per cent.
Bayer AG net sales: DM 18,612 million. Export share: 65.4 per cent.
Bayer Group capital expenditures: DM 3,447 million, of which DM 1,787 million in West Germany. Group research expenses: DM 2,695 million, of which DM 1,576 million at Bayer AG.
Income after taxes for Bayer Group: DM 2,116 million; for Bayer AG: DM 1,221 million.
Dividend per nominal DM 50 share: DM 13.00. Total payout: DM 831 million on a subscribed capital of DM 3,195 million held by some 375,000 shareholders.

If you would like to know more about Bayer, please contact Bayer AG, Public Relations Department, D-5090 Leverkusen, Germany.

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INTERNATIONAL COMPANIES AND FINANCE

Abbott sees 13% rise in third quarter

By Karen Zagor
in New York

ABBOTT Laboratories, the Chicago-based pharmaceuticals and healthcare company, yesterday reported strong third-quarter earnings and sales and said it expected record earnings and sales for the whole of 1990.

Net income for the three months ended September 30 grew 13 per cent to \$250.5m from \$196.3m a year earlier.

The company had fewer shares outstanding in the latest quarter and earnings per share rose 18 per cent to 51 cents from 44 cents in 1989. Sales advanced 15 per cent to \$1.81bn from \$1.57bn.

Abbott increased its research and development spending by 15 per cent in the quarter to \$145m. The company's operating earnings in the quarter rose 16 per cent to \$222.5m from \$197.5m.

For the first nine months, Abbott's net income rose 13 per cent to \$686m from \$607m a year earlier while earnings per share were 15 per cent higher at \$1.57 from \$1.34.

Worldwide sales improved 13 per cent to \$4.45bn in the first nine months of 1990 from \$3.92bn a year earlier.

The group's sales in domestic markets improved 9.9 per cent, while international sales, including direct exports from the US, were 20 per cent higher.

Abbott continues to benefit from new medications. During the third quarter, the company received approval from the Food and Drug Administration (FDA) to market its blood screening test to detect hepatitis C.

It said the hepatitis C virus is considered to be the most prevalent transfusion-related disease in the developed world.

Corroon gets go-ahead for merger

By Nikk Tait in New York

THE lengthy struggle by Corroon & Black, the US insurance broker, to win backing for its proposed merger with Britain's Willis Faber ended on a trouble-free note yesterday as its shareholders voted by a three-to-one margin in favour of the deal.

The merger between the two companies will create the fourth largest insurance broking organisation worldwide, with 1990 revenues of around \$2bn. The tie-up, involving an all-share offer by Willis Faber for the US group, was first announced in June, and appeared to be proceeding smoothly until Aon Corporation, the Chicago-based insurance group, made a rival proposal in mid-September.

Aon offered to pay \$40 a share in cash, well above the value of the Willis Faber shares.

Corroon, however, decided to stick with its original partner and - to Wall Street's surprise and some arbitrageurs' cost - Aon did not push ahead with a hostile offer.

Disgruntled arbitrageurs have subsequently attempted

to mount some resistance. Bear Stearns, the US brokers, said that it would seek to have the value of its Corroon shares appraised by the courts, a lengthy procedure under which a shareholder eventually obtains a cash consideration for his holding.

At yesterday's meeting of Corroon shareholders in New York, the board appeared to have prepared for a vociferous gathering. Mr Dick Miller, Corroon's chairman, detailed at length the mechanism by which shareholders could raise questions and how the poll would be taken.

But when he paused to take questions, not a single hand was raised. Apparently surprised, Mr Miller moved quickly on to the poll.

That showed around 4.2m shares cast against the deal - around 21 per cent of the equity - and 13.14m, or 64.6 per cent, in favour.

After the meeting, Mr Miller said shareholders speaking for roughly 11.5 per cent of Corroon's shares had sought appraisal rights.

Mr Roger Elliott, head of Willis Faber, said he was delighted with the result of the meeting.

"We can now begin to realise the many exciting opportunities which will be available to Willis Corroon," he said.

Under the terms of the deal, Willis Faber had the right to walk away from the merger if holders of over 9 per cent of the equity sought appraisal rights but yesterday the British company formally waived this condition.

In fact Willis Faber expect some shareholders to abandon their pursuit of appraisal rights within the agreed 60-day period.

If none of the shares are appraised, Willis Corroon will issue about 184m new ordinary shares, but if all the appraisals go ahead then it will issue only 145m, resulting in a slight enhancement of earnings per share.

Mr Miller conceded that he was surprised that the meeting had been so speedy and muted. "I was prepared for a very tough meeting," he remarked.



Roger Elliott: delighted with meeting's result

"but when you prepare, you usually win."

Although there were about 150 people at the meeting, the low-key atmosphere was probably helped by yesterday being Columbus Day, a holiday in the US, and Wall Street itself resembled a ghost town.

Yesterday, Corroon shares rose 1 1/4% to \$22 1/4 while Willis Faber were unchanged.

UAL buy-out team fails to raise \$2bn loan

By Nikk Tait

THE EMPLOYEE-LED buy-out team which has been attempting to acquire United Airlines, the large US carrier, said that it had failed to secure the required \$2bn of bank funding for the bid as originally structured.

Efforts to raise the money have been under way for the past few weeks. However, the buy-out group said it would still present an offer to the UAL directors on Tuesday, the deadline set by the company.

United Employee Acquisition Corp, the formal title for the coalition of UAL unions and employees seeking to buy the

airline, did not specify the value of its offer.

It said only that the cash portion of the proposal would mainly come from vendor financing, sale and leasebacks, equipment financing, employee investments and cash on hand.

Mr Gerald Greenwald, chief executive of United Employee Acquisition Corp, conceded publicly for the first time that the buy-out group had been attempting to raise about \$2bn of debt in recent weeks. Wall Street had expected such an offer - had it materialised - to value United at \$3.7bn.

Mr Greenwald said the

employees' proposal "achieved widespread acceptance from the underwriting banks", but that the doubling of oil prices since Iraq had invaded Kuwait and the ensuing tight credit markets made it impossible to satisfactorily syndicate the proposed bank loan.

"While approximately \$2bn of funds were in fact committed to the proposed bank facility (subject to successful syndication), a successful syndication in the current environment called for the commitment of significantly more than that," he said.

"While we are not prepared

to put a precise value on the proposal at this time, we are confident that such value is substantially in excess of the current market price of UAL stock."

UAL shares dropped sharply after an opening delay on scepticism that the company's board of directors would accept a reduced bid from the union-led buy-out group that lacks bank financing, analysts said.

"We feel that it is a weak proposal," said Prudential-Bache analyst Mr Paul Nisbet, "and soft enough that the board will find it necessary to reject it."

Banks battle over their shields

By Clay Harris

WHAT IS turquoise and orange, shaped like an heraldic shield and symbolises "reliability, safety, dynamism and strength" and five other positive attributes?

The new logo of ABN Amro, Europe's sixth largest bank, which was created this summer by the merger of Dutch rivals Algemene Bank Nederland and Amsterdam-Rotterdam Bank.

What is turquoise and orange, shaped like a square with one corner cut off and contains three crossed keys? The long-established logo of Swiss Bank Corporation.

On a drizzly winter evening, someone standing on his head and squinting might just mistake one for the other. But the Swiss bank is concerned about the resemblance. It said in Basel in Friday: "Our legal division is examining the ABN Amro logo to see how much it is really like our logo."

In Amsterdam, ABN Amro said it had considered whether the shield - which was unveiled only in late September - should be withdrawn. It concluded, however, to leave well enough alone.



The Swiss Bank Corporation's long established logo (left) compared with the new device of ABN Amro

"I don't see why we should change it," a spokesman said, adding that the bank had relied on the "extensive research" of Lander Associates, the international design consultancy, to avoid any clash of colours with rival banks.

Faces at Lander may be ashen grey, similar to the colour it prescribed for the lettering to accompany the ABN Amro logo, but the design house is unrepentant.

"I don't think ABN Amro has anything to worry about," Mr Alan Brew, Lander's managing director, said in London. "Nobody owns colours, and they're used in very different ways."

Mr Brew said the two banks were standing at different markets in any case - ABN Amro at retail customers and SBC at high net-worth individuals. "They hardly overlap at all," he said.

ABN Amro staff have been issued with a 16-page booklet explaining the genesis and meaning of the shield.

The booklet says turquoise and yellow (the second colour is really orange, Mr Brew concedes) mark a clean break from the pre-merger green initials of ABN and red cube of Amro.

Talks to save ENTel sell-off continue

By John Barham
in Buenos Aires

INTENSE negotiations are taking place to save the privatisation of ENTel, Argentina's telephone company. Government officials and executives of the two consortia selected to buy ENTel are locked in talks over a new date and conditions for the company's sale.

ENTel's transfer to the private sector was originally planned for yesterday but had to be postponed when Manufacturers Hanover Trust and its partner Bell Atlantic withdrew last Thursday, minutes before the sales contract was to be signed.

A consortium led by J. P. Morgan has taken over from Manufacturers in its bid for the northern zone of ENTel's operations. A group led by Citibank is to operate in the south.

Mr Jose Roberto Dromi, minister of public works and services, said, "most probably both companies will be handed over simultaneously in about 15 days". However, bankers involved in the talks expect to be ready to sign a new contract in 30 days.

The latest talks are focusing on two points of the cash and debt-for-equity sale: first, the price and tax conditions under which ENTel will be transferred, a delicate item in a country where prices are rising by over 10 per cent a month, and second, agreement on a new deadline for signing the sale contract.

A banker commented, "The idea is to give Morgan time to study the contract, which they haven't been able to do yet, and do the field work necessary to get the debt papers to pay for ENTel."

Packers to slim further

By Robert Gibbens in Montreal

CANADA Packers, the country's largest food processing group which was acquired by Hillsdown Holdings of the UK last year, plans more disposals and decentralisation of operations over the next few months.

Rationalisation has reduced CP's head-office staff in Toronto.

Mr David Newton, president, said all CP operations were being reviewed and that the company could double its earnings overnight if the money-losing businesses were sold swiftly.

One problem area is red-

meat packing, hit by declining demand, excess industry capacity and falling prices. Pork-packing is also losing money and plans for a new Ontario processing plant have been shelved.

General food processing was in better shape but expansion into the US has been delayed indefinitely, said Mr Newton. Also, some assets will be sold quickly to reduce debt of about C\$100m (US\$87m).

CP announced recently that its flour-milling business was being merged into a joint venture with John Labatt. CP will own 60 per cent of the venture.

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4 per cent. Notes with Warrants Due 1993
("Notes with Warrants Due 1993")

At the meeting of the Board of Directors of NIKON CORPORATION (formerly, NIPPON KOGAKU K.K.) held on 28th September, 1990, the resolution was adopted on the issuance of \$20,000,000,000 4 1/2% per cent. Notes with Warrants of the Company on 16th October, 1990, with the initial subscription price per share of Yen 1,067 being less than the applicable "current market price" per share.

Consequently, the Conversion Price and the Subscription Price will be adjusted, effective as from 16th October, 1990.

A further notice to the effect will be given immediately thereafter.

NIKON CORPORATION

By: The Bank of Tokyo Trust Company

as Fiscal Agent for

Convertible Debentures Due 1992

By: The Mizutani Bank, Limited

as Principal Paying Agent for

Convertible Bonds Due 1999

and Notes with Warrants Due 1993

9th October, 1990

INTERNATIONAL COMPANIES AND FINANCE

Alcatel to acquire 5.9% stake in Altech

By Philip Gawth in Johannesburg

ALCATEL, the French telecommunications and electronics group, which is the world's second largest, is to acquire a 5.9 per cent stake in Altech, the South African electronics company.

The deal involves a share swap whereby Fulman SA, part of the Altech group, will purchase 621,000 new shares in Altech at R70 a piece in return for Altech acquiring Fulman's 12.5 per cent stake in Standard Telephones and Cables (STC) thereby making STC a wholly owned subsidiary of Altech.

The transaction is equivalent to a consideration of about R43m (\$16.7m). It does not involve bringing new money into the country. An Altech spokesman said the main benefit of the deal was that it would bring Altech into broader involvement with Alcatel. Previously the involvement had been limited largely to telecommunications work in terms of contracts involving the Post Office.

The new arrangement forms part of Altech's strategy of diversifying its business away from an undue reliance on business coming from the state-owned Posts and Telecommunications department.

Altech believes the recent share swap between Fiat of Italy and CGE of France will strengthen Altech's position in Africa. CGE is the holding company of Alcatel.

Altron, the listed holding company for the Altech, Powertech and Fintech groups, lifted pre-tax income by 21 per cent to R139m in the six months to the end of August. This was achieved on a slight decline in turnover to R1.31bn following a curtailment of activities at the Punch Line retail and systems businesses.

Finance charges were significantly lower because borrowings were cut from R252m to R108m. The feature of the group's activities was the turnaround achieved at Fintech which showed an E11.3m profit for the period following a R5.5m loss at the year-end. Altech and Powertech performed satisfactorily.

Catalyst for Indian petrochemicals

Hasmukh Shah, head of IPCL, talks about his plans to Gita Piramal

Mr Hasmukh Shah, the lanky and laconic chairman of Indian Petrochemicals Corporation (IPCL), can barely curb his impatience.

"We are moving so slowly," said the man who runs India's biggest petrochemicals company.

His words do less than justice to the pace at which IPCL is proceeding. In total the state-controlled IPCL plans to invest more than Rs50bn (\$1.62bn) in new enterprises and a further Rs2.5bn on modernisation schemes over the next five years.

IPCL's massive Rs13.9bn Maharashtra gas cracker complex at Nagthane - in Maharashtra's Raigad district - which recently started producing ethylene and of downstream chemicals such as low density polyethylene and polypropylene. And the year-old, government-owned company holds a letter of intent to build a similar complex at Gandhar in Gujarat state.

Once these two complexes come on stream, coupled with IPCL's existing naphtha-based plants at Vadodra in Gujarat, Mr Shah will straddle a corporation dwarfing all other Indian companies in the chemical business.

In addition, smaller plants to manufacture alcohols used by the detergent industry, viral vaccines and various engineering plastics are coming up fast.

On the drawing board, moreover, is a plan to build a Refina plant in the Gulf. And with petrochemical prices shooting

upwards in the wake of the Gulf crisis, IPCL is tempted to enter the international market and start exporting selectively from its wide range of chemicals.

Yet Mr Shah's frustration is understandable. For almost 18 months, the Maharashtra gas cracker complex lay idle, piling up interest charges instead of generating profits and easing the perennial shortage of petrochemicals in India.

The reason? A sister company, Oil and Natural Gas Commission, proved incapable of supplying IPCL's 300,000 tonnes per annum ethylene cracker with its basic feedstock in time.

The Gandhar project to manufacture ethylene, PVC, MEG, alcohols and primary alcohols is equally behind schedule. If Mr Shah had his way, preliminary on-site work would have started by now.

But the gas-based complex was delayed as several business houses from the private sector and the government-controlled public sector lobbied the government to award them the prestigious project.

While the government dithered for more than three years before finally awarding it to IPCL, costs shot through the roof.

Mr Shah said: "At Rs22.9bn, the Gandhar complex will cost twice as much as the Maharashtra gas cracker complex. If all goes well, it should come up in 4½ years time."

IPCL is one of the few profit-making public sector companies in India. For the

year ended March 1990, the company earned a gross profit of Rs22.5bn on turnover of Rs11.83bn. A tightly managed concern, capacity utilisation at the Vadodra complex was nearly 100 per cent.

The perceptions on IPCL's profits vary.

"Given its monopoly position, only a fool could create a loss in IPCL," said a plastic processor dependant on the company's wide range of polymers.

"We are not in the business of profiteering," retorts Mr Shah. While IPCL claims that it has kept prices to the minimum, plastic processors which have to pay double and triple - and in one or two cases, 10 times - international prices for their raw material, beg to differ.

"This is just posturing by the plastic processors for public edification," said Mr Shah.

"Last month, each and every one of them told me that they were grateful to IPCL for keeping the price line at a time when all other companies were raising prices. At IPCL, we believe in consistency and nurturing the market."

Despite Mr Shah's sharp protest, there is no denying that domestic petrochemical prices are substantially higher than international ones.

Clearly the challenge for Mr Shah and IPCL in the 1990s lies in improving this situation.

NEWS IN BRIEF

■ Saudi British Bank, which is 40 per cent owned by Hong Kong and Shanghai Banking Corp, said at the weekend that net profits rose 10 per cent during the third quarter of 1990 despite an outflow of customer deposits resulting from the Gulf crisis. AP-DJ reports from Manama.

The bank saw net profit rise to SR50.7m (\$13.5m) from SR46.0m in the equivalent period of 1989.

■ Cheong Wah Development, the Hong Kong dyestuffs distributor, yesterday said it intends to raise HK\$38m (US\$4.89m) by floating 25 per cent of its shares. AP-DJ reports from Hong Kong.

The proceeds of the issue will be used to repay short-term bank loans and augment working capital.

■ Chiyoda Fire & Marine Insurance, a Japanese insurance company, is to acquire 5 per cent of the shares in Asia Financial Holdings, a Bermuda-based subsidiary of Asia Insurance and affiliate of Commercial Bank of Hong Kong. AP-DJ reports from Tokyo.

The investment will cost Chiyoda HK\$31m (US\$7.86m). Chiyoda and Asia Insurance have co-operated in some operations since 1987.

■ Wah Shing Toys, a Hong Kong toy group, swung to an after-tax first-half loss of HK\$7m against a year-ago profit of HK\$10m, hurt by declining sales and profit margins. AP-DJ reports from Hong Kong.

Losses per share came to 2.6 cents, against earnings of 4.1 cents the previous year. Turnover shrank 10 per cent to HK\$250m from HK\$278m.

Wah Shing warned that its second-half results would be hurt by higher costs for materials due to the Gulf crisis, although it said that orders were improving.

■ Bankers Trust New Zealand, the Auckland-based subsidiary of Bankers Trust New York, has become a settlement institution, the Reserve Bank of New Zealand said, Reuter reports from Wellington.

A settlement institution is authorised to have a settlement account with the Reserve Bank, which enables it to deal directly with the central bank in respect of cash and other market instruments, instead of through another settlement institution.

SAVE & PROSPER FAR EASTERN FUND S.A.

NOTICE IS HEREBY GIVEN THAT:

An Extraordinary Meeting of Shareholders of the Corporation will be held at 3.00pm on Thursday 25th October 1990 at Cedar House, 41 Cedar Avenue, Hamilton, Bermuda, for the purpose of considering a Special Resolution of the Corporation to approve a Scheme of Arrangement involving the liquidation of the Corporation and the transfer of its undertaking and assets to Fleming Concord Fund Limited.

In order that holders of bearer shares entitled to vote may attend the above meeting, or any adjournment thereof, and be entitled to be heard and to vote thereat, holders must prove their capacity by presenting to the meeting the certificates for shares of which they are the owners.

Subsequent to the Extraordinary Meeting of Shareholders being held, a further notice will be published, announcing the result of the vote thereat and, if the resolution is carried and duly registered at the Public Registry of Panama, giving appropriate instructions to the holders of bearer shares.

Further details may be obtained from the Manager, Save & Prosper International Limited, P.O. Box HM 1179, Cedar House, 41 Cedar Avenue, Hamilton, Bermuda.

By order of the Board
F.C. WHITE
Secretary
10th October 1990

PAN-HOLDING

SOCIÉTÉ ANONYME LUXEMBOURG

The half-yearly report of the company will be available at the "Société de la Bourse de Luxembourg" and the "Société des Bourses Françaises" from October 25, 1990.

As of June 30, 1990, the consolidated net assets were as follows:

- net cash assets (of which 1.2% gold bullion) : 9.1%
- investment portfolio and long-term investments : 90.9%
(Items exceeding 5%)

United States of America : 21.3%
France : 13.7%
Great Britain : 10.0%
Japan : 8.2%
Germany : 5.4%

The unconsolidated net asset value as of September 28, 1990 amounted to USD 293,809,587.99, that is USD 477.74 per share of USD 100 par value, decreasing by 12.9% since December 31, 1989, dividend excluded.

The consolidated net asset value amounted to USD 494.08 per share at the same date.

U.S. \$25,000,000

Seneca Australia Limited

Secured Floating Rate Notes due 2000

Guaranteed Notes due 1997

Notice is hereby given that for the six months interest period from October 10, 1990 to April 10, 1991 (182 days) the Notes will carry an interest rate of 4.425% per annum. The amount of interest payable on April 10, 1991 will be U.S. \$4,250.31 per U.S. \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank

October 9, 1990

HEARTY II LIMITED

US\$ 174,000,000

Secured Floating Rate Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from October 10, 1990 to April 10, 1991 (182 days) the Notes will carry an interest rate of 4.425% per annum. The amount of interest payable on April 10, 1991 will be US\$ 14,425.81 per note.

The interest amount payable on 10th December, 1990 will be US\$ 14,425.81 per note.

Deutsche Bank AG, Agent Bank

October 9, 1990

Suit aims to have Renong deal declared illegal

THE Malaysian opposition party has applied for a court order to declare illegal Malaysia's biggest corporate deal involving assets linked to prime minister Mahathir Mohamad's ruling party, Reuter reports.

The suit, filed by aides of Mr Razaleigh Hamzah, the leader of the opposition, lists Mr Mahathir, three ministers and several corporate executives as defendants, said lawyers.

The suit, against a MRL23m (US\$465m) deal by Renong, a property company, was filed on Friday, the same day that election dates were announced.

Mr Datu Zaimuddin, finance minister, said it was a "political gimmick". "If the plaintiff were serious about blocking the deal, they should have done so when it was publicly announced four months ago."

The deal brought into Renong's stable two Umno holding groups that control eight listed and 10 unlisted companies.

ASC proposes extension of regulatory supervision

THE AUSTRALIAN Securities Commission (ASC) has released draft legislation designed to "widen extensively" regulatory supervision of company directors and senior management, Reuter reports from Sydney.

The companies and securities advisory committee of the ASC said that under its proposals, shareholders' consent would be required for many transactions involving directors and senior staff.

Directors would need to tell shareholders of each transaction and detail directors' interest in them. Public submissions will close on December 31, the committee said.

Mr Mark Burrows, the committee's convener, said the proposals were "a response to various corporate lending and other practices now coming to light and their effect on investor confidence and the integrity of Australian financial markets".

The proposals would:

● Prohibit directors at board meetings from voting on transactions wherein they have an interest.

● Require directors and senior staff to disclose benefits they receive from their companies, including those obtained indirectly through "service companies" or "consultancies".

● Limit the types of loans allowed to directors, limit directors' rights to vote themselves loans, and extend laws to cover "disguised loans".

● Introduce for the first time legislative controls on inter-company loans and asset transfers between companies and people associated with those companies. Transactions in excess of 5 per cent of shareholders' funds would require the consent of shareholders.

"The committee has striven hard to develop a set of rules to close off avenues of avoidance but without imposing unnecessary burdens on legitimate corporate transactions," Mr Burrows said.

US health group in venture with Thai hospital

By Paul Taylor, Asia Business Correspondent, in Bangkok

BUMRUNGRAD Hospital, one of the top private hospitals in Thailand, plans to establish a joint venture with US-based National Medical Enterprises to help fund a substantial expansion programme.

If approved, the proposal, which has been outlined to the Securities Exchange of Thailand, would mark the first big investment by a US hospital group in the growing Thai health care market.

National Medical Enterprises already operates the Mount Elizabeth Hospital in Singapore and a chain of US private hospitals.

Bumrungrad, a publicly quoted Thai controlled company, is well positioned to expand. Its revenues are expected to grow by 60 per cent this year to 555m baht (\$32.6m) with net income of about 85m baht, up from 52m baht last year.

New Issue

October 9, 1990

All these Bonds having been sold, this announcement appears as a matter of record only.



Kingdom of Belgium

DM 300,000,000
9 % Bonds due 1995

WESTDEUTSCHE LANDESBANK
GIROZENTRALECSFB-EFFECTENBANK
AKTIENGESellschaftKREDITBANK INTERNATIONAL
GROUP

ASLK-CGER BANK

BAYERISCHE LANDESBANK
GIROZENTRALECREDIT COMMERCIAL DE FRANCE
S.A. & CO. OHGDRESDNER BANK
AKTIENGESellschaftINDUSTRIEBANK VON JAPAN
(DEUTSCHLAND) AKTIENGESellschaftNOMURA BANK
(DEUTSCHLAND) GMBHSCHWEIZERISCHER BANKVEREIN
(DEUTSCHLAND) AG
INVESTMENT BANKINGTRINKAUS & BURKHARDT
KOMMANDITGESELLSCHAFT
AUF AKTIENBANK BRUSSEL LAMBERT N.V./
BANQUE BRUXELLES LAMBERT S.A.BAYERISCHE VEREINSBANK
AKTIENGESellschaftDAWA EUROPE
(DEUTSCHLAND) GMBH

GENERALE BANK

J.P. MORGAN GMBH

SALOMON BROTHERS AG

SOCIETE GENERALE -
ELSASSISCHE BANK & CO.

S.G. WARBURG SECURITIES

DEUTSCHE BANK
AKTIENGESellschaft

MORGAN STANLEY GMBH

BANQUE PARIBAS CAPITAL MARKETS
GMBHCOMMERZBANK
AKTIENGESellschaftDEUTSCHE GIROZENTRALE
- DEUTSCHE KOMMUNALBANK -HESSISCHE LANDESBANK
- GIROZENTRALE -THE NIKKO SECURITIES CO.,
(DEUTSCHLAND) GMBHSCHWEIZERISCHE BANKGESELLSCHAFT
(DEUTSCHLAND) AGSÜDWESTDEUTSCHE LANDESBANK
GIROZENTRALEYAMAICHI INTERNATIONAL
(DEUTSCHLAND) GMBH

New Issue

These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States or as a U.S. person, absent registration or an applicable exemption from the registration requirements. These securities having been previously sold this announcement appears as a matter of record only.

October 1990

Baproven Limited

(Incorporated with limited liability in the Commonwealth of The Bahamas)

DM 200,000,000
11.125 per cent. Guaranteed Notes of 1990 (1995)

Unconditionally and irrevocably guaranteed
as to payment of principal and interest

by

Petróleos de Venezuela, S.A.

(Incorporated in the Republic of Venezuela)



PDVSA

Issue Price: 100 per cent.

Bankers Trust GmbH

Bayerische Vereinsbank Aktiengesellschaft

Banque Paribas Capital Markets GmbH

Daiwa Europe (Deutschland) GmbH

Nomura Bank (Deutschland) GmbH

Bayerische Hypotheken- und Wechsel-Bank

Aktiengesellschaft

Baden-Württembergische Bank Aktiengesellschaft

Bayerische Landesbank Girozentrale

Lehman Brothers Bankhaus AG

The Nikko Securities Co., (Deutschland) GmbH

Merrill Lynch Bank AG

J.P. Morgan GmbH

Deutsch-Südamerikanische Bank AG

- Dresdner Bank Group -

Banque Bruxelles Lambert S.A.

BHF-Bank

Morgan Stanley GmbH

UK COMPANY NEWS

RMC signs first deal in east German growth

By Andrew Bolger

RMC, THE WORLD'S biggest producer of ready-mixed concrete, is pressing ahead with plans to invest an initial DM160m (£53m) in building materials operations in east Germany.

It has signed a contract to acquire the share capital of the formerly state-owned Rüdersdorf cement group, which owns a large works to the east of Berlin, in spite of a legal challenge from Holderbank of Switzerland, the world's biggest cement producer.

RMC recently reported a 40 per cent increase in operating profits from its west German building materials businesses and is keen to share in the growing east German market as public and private investment in infrastructure increases.

Holderbank has applied for an injunction in a Berlin court to block the RMC acquisition and has made a rival bid. However, the UK group said it was confident the injunction would be lifted shortly and in the meantime it had signed a management contract with Treuhänder, the trust set up to handle the privatisation of 8,000 former east German state concerns.

Although the management contract is conditional on the injunction being lifted, RMC staff have started work on the modernisation of Rüdersdorf, which last year produced more than 2.5m tonnes of cement. It also produced 350,000 tonnes of lime and has

a 60-year reserve of raw materials.

Mr Derek Jenkins, RMC's finance director, said there was bound to be job losses among the 3,500 workers at the plant, but it was hoped that many of the employees would be retrained and redeployed in other group businesses in the east, such as building materials and aggregates.

Mr Jenkins said its subsidiary ReadyMix was the biggest building materials supplier in west Germany and the group wanted to build an equally powerful position in the east.

RMC has agreed to participate in a joint venture, to be called ReadyMix Berlin, in which it will have a direct interest of 50 per cent. The other half will be held by an independent holding company, shareholders of which will include RMC and three west German companies with which it has long been associated, Raabkärcher, Kloeckner and Rheinische Kalksteinwerke.

RMC said its share of the initial cash contribution for the establishment of the east German building materials operations, including the purchase of Rüdersdorf, would be DM160m. Mr Jenkins said this would be financed out of RMC's current Deutsche Mark facilities and would lift group gearing from a little more than 30 per cent to about 40 per cent.

Accountancy change to hit Irish video group

By David Owen

EXTRA-VISION, the Dublin-based video rental company which is listed on the USM, yesterday warned that a further revision to its video tape depreciation policy would push the company into loss for both the six months to July 31 and the year as a whole.

The group said that a revision was required in the light of its changed development plans and "developments within the industry." A comprehensive review of all factors which affect the video tape depreciation policy will be completed prior to the announcement of interim results on November 30, the company said.

The shares were unchanged at 113p, well below the 148p level at which they came to market in May 1989. In August, the company warned that current-year earnings were likely to be below the previous year's level.

Either the group has depreciated video cassettes to their estimated residual value on a straight line basis over 30 months. Cassettes acquired on the purchase of other video rental businesses are capitalised at fair value and written off over their estimated useful lives.

In the year to January 31, 1990, the company reported pre-tax profits of £14.5m. The directors changed their estimate of the useful lives of cassettes from 36 to 30 months during the course of the year. This resulted in an increase of £160,000 in the depreciation charge, compared with the amount chargeable on the prior basis.

Cityvision, owner of Britain's biggest chain of video film hire stores, yesterday said that it did not expect to modify its depreciation policy - which also writes off the original cost of videos, less an estimated residual value, over 30 months - in the foreseeable future.

"The current position is that we feel our depreciation policy reflects the business we are running," said Mr Terry Norris, managing director. He said that the residual value applied to videos was about 14 per cent of cost.

Odds laid on the brightest spark

David Thomas begins a 12-part series on electricity privatisation

FORCED TO choose the regional electricity company most likely to make a splash in the private sector, many betting people would go for Eastern Electricity.

With turnover last year of £1.62bn, Eastern is the largest of the 12 regional companies due to be privatised in December. Electricity sales were boosted in the 1980s by the dynamic growth of the East Anglian base, which is widely expected to continue into the 1990s.

To outsiders, Eastern's position was symbolised by the choice of Mr James Smith, its chairman, to lead the 12 companies in their pre-privatisation negotiations with Government. A confident Scot who has spent his entire working life in the industry, Mr Smith has positioned Eastern as one of the companies most aggressively committed to diversifying into electricity generation.

And yet there is a palpable feeling of unease among senior managers at Eastern's headquarters at what they see as the over-optimistic picture sometimes painted of the company. Blinded by high tech, high growth areas such as Cambridge and the M11 corridor, people forget that Eastern's territory also covers some run-down parts of north London.

"We're as much a London board as any other company," said Mr Smith.

Eastern has also been alarmed this year by signs that the economic downturn was hurting its area more than most, with a particularly marked slowing in new housing starts, which is important

Eastern Electricity



James Smith: major challenge

Customer breakdown of sales

	Eastern (%)	Industry (%)
Domestic	41.5	34.4
Commercial	27.9	26.9
Industrial	27.7	36.7
Other	3.1	3.0

Source: UBS Phillips & Drew

influence on domestic electricity sales.

"It hasn't been quite as buoyant as people have made out," explained Mr Douglas Swinden, marketing director.

Like the other regional companies, Eastern's prospects will be shaped by the economy of its franchise area. The regional companies derive the bulk of their profits from charges for electricity passing over their local distribution wires. Economic growth stimulates more electricity use which feeds through into the bottom line.

The government was sufficiently impressed by Eastern's prospects to give it a relatively tough launch into the private sector. Eastern is second only

to London in the tightness of the constraints placed on its ability to raise prices, while its initial debt of £263m is the third highest.

These conditions, described as "a major challenge" by Mr Smith, also reflect the favourable breakdown of Eastern's customer base. Eastern has an above average dependence on domestic and commercial customers, where sales growth tends to be fastest, and a below average dependence on vulnerable industrial customers.

During the initial bout of competition for large industrial customers earlier this year, Eastern lost only 3.6 per cent of its supply business, less than any other regional com-

pany. Similarly, it is relatively protected against the threat of own generation by industrial customers.

Eastern has been trying to boost domestic and commercial sales by aggressive marketing. It has taken more than a third of the new homes market from gas, while sales of off-peak electricity and night-storage heaters have been a particular success.

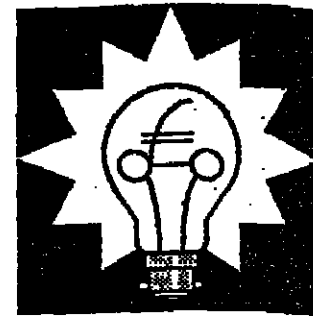
Mr Smith has seen no need to change his top managers, all of whom are old electricity hands, although private sector expertise has been injected into the finance department. "It is difficult to find people of the right quality to bring in at top level, and all our team has been educated for the private sector," he said.

Consistent with this cautious approach, Mr Smith says that Eastern has no plans to rush into new business activities.

Nevertheless, he is among the most emphatic among the chairmen about his wish to take stakes in independent generation projects.

Several ventures are being considered: a 350 megawatt gas station at Peterborough and a 400 MW station at Coryton are among the most advanced.

Indeed, Mr Smith may have alarmed some potential investors last month by disclosing Eastern's interest in plans for nuclear power stations being developed by British Nuclear Fuels, the state-owned reprocessing group. Whatever Mr Smith's personal views about nuclear power, however, it seems unlikely that any regional company would invest in new nuclear stations until



PRIVATISATION

their economics have been transformed.

Meanwhile, Eastern has to manage an historically high programme of replacing its assets. Capital spending increased 14 per cent last year to £153.7m. The programme is projected to peak soon, but gearing is expected to increase to about 45 per cent, since cash flows will not cover all the spending needs.

The room for productivity improvements may be limited. In the past five years, according to Smith New Court, Eastern had one of the poorest efficiency improvements of the regional companies, although it started from a high base.

Respective of these caveats, however, investors are likely to fall back on the relatively rosy outlook for Eastern's local economy. John Wilson, an analyst with UBS Phillips & Drew and one of the most sceptical observers of the electricity companies, is predicting 9 per cent annual growth in Eastern's dividends during its first five years in the private sector, and 9.7 per cent over the first decade.

"Our assessment is that this company represents a low risk investment compared to the average of the companies," Phillips & Drew says.

The FT will be publishing profiles of the regional electricity companies every Tuesday.

Polly Peck holders fear banks' intentions

By Richard Waters

MAJOR SHAREHOLDERS in Polly Peck International are trying to wrestle more of a say for themselves in the outcome of talks over the company's future.

They fear that the group's bankers, which are at the centre of current negotiations, are concerned only about money owed to them by Polly Peck, and have scant regard for the interests of the group's shareholders.

One representative of shareholders said yesterday: "Shareholders have in the past been left in the back seat in situations like this. Bankers tend to sort things out to their own advantage."

Shareholders fear in particular that the banks would put Polly Peck into administration if they thought they could recover their money through a disposal of the group's assets. This would be likely to leave little for shareholders.

They point to British & Commonwealth Holdings, the financial services group which went into administration earlier this year, as an example of how banks are prepared to pull the plug on a company provided there are sufficient assets to cover their own debts.

Commenting on B&C, one shareholder said: "We've noted it can happen, and would prefer it not to happen in future."

However, shareholders have little formal say in the current round of negotiations, in which Polly Peck is trying to persuade its banks to roll over £200m of loans, facilities and commercial paper that fall due in the final three months of this year.

One - Legal & General -

has a seat on the creditors' committee set up by bankers last week, although in its role as a holder of Polly Peck's commercial paper rather than a shareholder.

Otherwise, shareholders are planning their hopes on lobbying the banks in their current search for a chairman to replace Mr Asil Nadir.

In the words of a shareholder representative: "If there are to be board changes, and since shareholders elect boards and have a long-term relationship with them, we would want a say."

Another shareholder yesterday expressed surprise that

Mr Asil Nadir has raised £1.88m from the sale of shares and warrants in a specialist investment trust, it was announced yesterday.

The sale of nearly 1m shares and 200,000 warrants in Turkey Trust, which specialises in Turkish investments, is the first sign of any personal disposals by Mr Nadir to resolve his current financial problems.

These have been caused by the sharp fall in Polly Peck's shares, which has reduced the value of his personal holding from £400m to £100m, as well as his purchases of £20m of shares in the company since the start of September.

Mr Nadir said a week ago that he was considering liquidity problems, but that his underlying financial position remained strong. In an interview last week, he valued his net wealth at approaching £1bn.

None of Polly Peck's advisers had sounded out shareholders on the idea of a rights issue to get the company out of its immediate difficulties.

He said: "It was a choice between an administration which means the banks try to take everyone to the cleaners, or a rights issue which left a sound company at the end of the day. I think shareholders would support the latter."

Shareholders already face big losses on their Polly Peck investments. From the earliest this year, the value of the group had fallen to less than £500m at the time its shares were suspended last month.

Glaxo chief gets £85,000 pay rise

By John Authers

Sir Paul Girolami, chairman of Glaxo, the pharmaceuticals company, was awarded a pay increase of £85,000 last year. The company described the 14.3 per cent award as "very restrained".

Sir Paul's salary, revealed in the company report published yesterday, now stands at £583,527, more than double its level of 1987-88. He also has options on 544,800 ordinary shares, worth some £4.5m.

Glaxo, which made a donation of £72,000 to the Conservative Party, up £22,000 from last year, said Sir Paul's pay rise did not conflict with Mrs Margaret Thatcher's recent call to top executives to lead their employees by example on pay restraint.

Glaxo said that, since Sir Paul became chairman in 1979, pre-tax profits had grown at 17.2 per cent per annum, from £66m to £1.4bn, and market capitalisation at 27.5 per cent, from £400m to £1.1bn, while Sir Paul's salary had risen at 12.67 per cent.

This year, profits rose by 14 per cent. Given this "marvellous" growth, Sir Paul's new salary was "quite justified".

Clydesdale Bank

BASE RATE

Clydesdale Bank PLC announces that with effect from 9th October 1990 its Base Rate for lending is being reduced from 15% to 14% per annum.

BASE RATE

With effect from close of business on 8th October 1990 Base Rate is decreased from 15% to 14%

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Yorkshire Bank Base Rate will be varied accordingly.



Head Office: 20 Merrion Way, Leeds LS2 8NZ.

BANK OF SCOTLAND BASE RATE

Bank of Scotland announces that, with effect from Monday 8th October 1990, its Base Rate has been decreased from 15% per annum to 14% per annum.



BANK OF IRELAND BASE RATE

Bank of Ireland announces that with effect from close of business on 9 October 1990 its Base Rate is decreased from 15.00% to 14.00%



Area Office 36 Queens Street London EC4R 1BN

Brent Walker says Goldcrest deal is near

By Maggie Urry

Brent Walker, the leisure group, said last night that it hoped shortly to finalise terms of its sale of the distribution side of Goldcrest, its film business.

Negotiations for the sale to a management team headed by Mr John Quested had reached an advanced stage the company said. Mr George Walker, chairman, told analysts nearly two weeks ago that the deal would raise £30m, although part of the purchase price may be deferred.

Listing particulars for Brent Walker's £103m convertible capital bond have been delayed so that details of the Goldcrest transaction could be included.

Brent Walker, which has net debts of £1.15bn, saw its shares rise 1½p to close at 109p, giving it a market value of £54.7m.

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The Interest amount payable on 7th January, 1991 will be £3,930.62 in respect of each £100,000 denomination.



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Defence accounts for over half of profit; benefit of oil price rise in second half

Hunting moves ahead 12% to £19.9m

ropa ahead continues

question is: will the main movement be a fall in the defense profit or rise from the defense profit? After a gloomy period for defense, which saw the Swartham anti-tank weapon (a tank-killing rocket) dismissed for the MLRS rocket launcher, the Gulf crisis could ease the decline. Its spin-offs include the satellite and visible light night-vision turret, which is being developed by

hauled Hercules engines. Another welcome and useful development is the expected latest upgrade to the Gulf's oil price rise. Even after the dust settles, it is hoped that the Gulf will be more highly valued because of their relative security. However, there are disappointments, notably in the displacement of the Gulf's oil price rise.

and reduced expectations are affecting gearing and limiting the expansion. A full-year pre-tax profit of \$45m gives an underlying prospective p/e of less than 10, a price-to-book value close of 165p, up 6p. The downside is already in the price and the wait for a 1992 recovery is being sweetened by the dividend.

announced pre-tax profits of £3.99m (£3.04m) for the year to April 28, said that the effect on gearing was "not significant".

Lowndes, which was formed after the £450m acquisition of the Harris Queensway chain in 1988, collapsed in August with debts of some £200m. The failure came just seven months after a £70m refinancing package had been put in place.

It did not reduce the value of its net property assets, which stand at around £200m. "We are selling close enough to book value to not need to make any write-downs," said Mr Slade.

property means asset values may well be further hit in 1991. Rental income should just about cover interest payments now that interest rates are falling - assuming all tenants pay up. Mr Slade's desire for "a more mature portfolio" including quality office space in the south of England will also have to proceed very cautiously.

position a year earlier, promising a big drop in interest charges, particularly in 1991.

Power at £16,000

The first priority would be to reduce year-end gearing of 180 per cent, cutting the £18m debt by £5.8m. Further proceeds would be used to expand the development programme.

We expected further losses in the second half.
The shares closed yesterday down 2½p at 10¼p.

MEETINGS

FINANCIAL TIMES.

Developed at our Track Products plant in Workington,

In fact, it's better all round. Although it has rather spoiled the party for the termites.

British Steel: adding value

UK COMPANY NEWS

Price volatility puts leather on a hiding to nothing

After Hillsdown's rescue of Strong & Fisher, Jane Pittard looks at a problem that is more than skin-deep

COMPUTER NETWORKING

The Financial Times proposes to publish this survey on:

20 NOVEMBER 1990

For a full editorial synopsis and advertisement details, please contact:

MEYRICK SIMMONDS
on 071-873 4540

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Base Rate Change

With effect from

Monday, 8th October, 1990

Co-operative Bank Base Rate changes
from 15.00% p.a. to 14.00% p.a.

Rates on Top Tier and Investment 90
remain unchanged. Balances over
£50,000 earn 13.70% gross (10.75% net)
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ANZ Grindlays Base Rate

ANZ Grindlays Bank plc
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has changed from 15% p.a. to 14% p.a.
with effect from
8th October 1990.

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Private Banking

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Telephone: 071-930 4811
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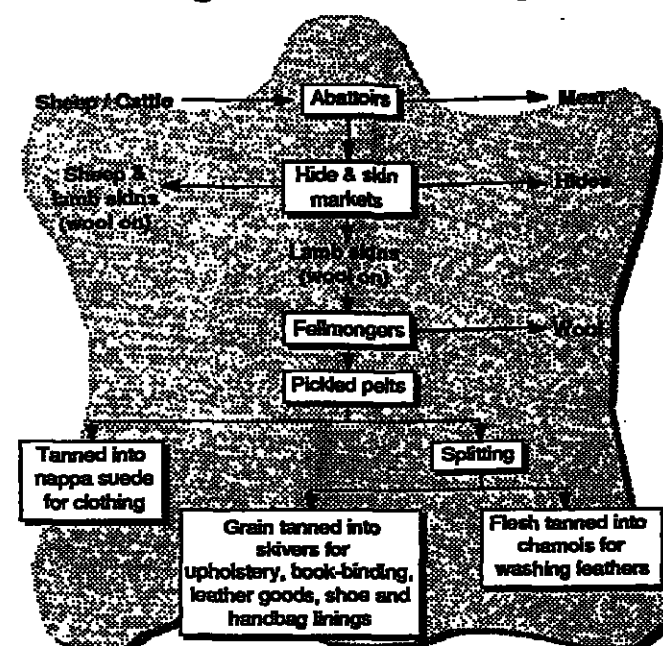
NEW INTEREST RATE

BASE RATE

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to 14% per annum with effect
from 8th October, 1990.

MIDLAND
The Listening Bank
MIDLAND BANK plc 27 POULTRY, LONDON EC2P 2BX

Light Leather Industry



value of the stock could change dramatically. The BLC said international efforts to solve the price problem, including a couple of abortive attempts to establish futures markets, had so far come to nothing. In the UK, where the sheepskins are said to have a special quality because of the breeds of sheep and the temperate climate, Mr Pittard hoped the resolution of Strong's problems and its combination with Hillsdown, which has more than 10 per cent of the annual kill of nearly 20m lambs, would encourage a more orderly market. The relationship between the two leather companies (and Hillsdown) is, however, complicated by the fact that Strong holds a 27 per cent stake in Pittard (much of it bought from Hillsdown in April last year at a price about six times last week's level). Mr Pittard said his company was considering whether to use the OFT deliberations as an opportunity to press for the stake's disposal. Beyond the raw material stage - and the present price is much more favourable for the coming production cycle - both Strong and Pittard have been instrumental in rationalising production capacity and the Hillsdown move will further this process. Tanning has already undergone a shake-out. In the past three years, both Pittard and Strong have made closures after acquiring businesses. Now the focus of concern is

leather: Hillsdown has already closed one site and Mr Buswell said the combined capacity would be closely reviewed. For Hillsdown, there could be considerable scope for improving production efficiency between live animal and the processed leather. One industry observer said that in the US, some large meat packers, such as IBP, had moved into processing leather as far as the tanning stage. The savings on transport, handling and salting could be appreciable and deterioration minimised. The continuing rationalisation will help the producers in the international market, where both Strong and Pittard claim to be among the top six names in terms of quality. But as Pittard's recovery plans indicate, there is some way to go before this is cashed in on fully. Mr Pittard said that following the gloving blueprint, shoe leather was being "refocused" on premium areas, such as children's footwear and adult sportswear. However, in clothing leather, the only area where Strong and Pittard compete head on, an established export pattern could not compensate for the collapse in skin prices, which remains the chief area of vulnerability. For this reason, Hillsdown's influence on the raw material market and, in the longer term, on the integration of slaughtering by-products with leather production will be closely watched.

Mr Buswell said the fall in the price of sheepskins was a major factor in the decision to acquire Strong. The price of a UK sheepskin fell from about \$6 to \$1.20. Stock provisions and write-downs accounted for \$2.7m of Strong's 1989-90 deficit. For Pittard, the first-half cost was \$1.8m. Mr John Pittard, managing director, said some customers

in the clothing industry, mainly from outside the UK, ranged on their orders in the spring - after his company had bought the skins cheaply. He had expected about 20 per cent of contracts to fall by the wayside; instead the "slippage" was nearer 40 per cent. Another aspect of the problem is the length of the production cycle. Mr Buswell said the fall in the price of sheepskins was a major factor in the decision to acquire Strong. The price of a UK sheepskin fell from about \$6 to \$1.20. Stock provisions and write-downs accounted for \$2.7m of Strong's 1989-90 deficit. For Pittard, the first-half cost was \$1.8m. Mr John Pittard, managing director, said some customers

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NEWS DIGEST

Pochin's declines to £2.95m

PROFITS OF Pochin's, the Cheshire-based building and civil engineering contractor, fell by 5 per cent to £2.95m pre-tax for the year to end-May 1990.

The figure, down from the previous year's £3.12m, was struck from a turnover just 2.1 per cent higher at £39.25m. Mr Michael Pochin, chairman, said the company and the company's industry were now facing a recession and the results had been achieved from turnover acquired in earlier months and not from the current workload.

He warned that Pochin's future order book was not good and that it was becoming increasingly difficult to obtain work with any margin at all. Mr Pochin said, however, that the company had no net borrowings, mortgages or hire purchase commitments and had a strong and healthy property rental income.

Earnings for the year ended at 198.7p (218.7p). A final dividend of 16p makes a 24p total. Last year shareholders received 29p including a special 5p payment.

Aviva incurs \$828,000 loss

Aviva Petroleum, a UK-based independent oil exploration company, incurred a net loss of \$828,000 compared with income of \$297,000 for the six months to end-June.

Oil and gas sales totalled \$5.5m (\$2.14m). The loss was struck after taking account of geographical and dry hole costs amounting to \$1.96m (\$104,000).

The directors said the company had entered the second

six months with cash balances in excess of \$22m. They added that recent increases in crude oil prices could substantially benefit the company in the order of \$3m a year in increased cash flow based on current US production levels.

ISA Intl advances 21% to £1.75m

ISA International, the computer consumables distributor, lifted taxable profits 21 per cent from £1.45m to £1.75m in the six months to the end of June.

Mr John Parkinson, chairman, said the result was struck after the company's declared intention of increasing market share in the dealer divisions in both the UK and Germany. Mr Parkinson said that in the second half gross margins would be increased.

Earnings climbed to 3.747p (3.1p) per share and the interim dividend is raised to 0.414p (0.38p).

In contrast to the upbeat tone of the statement, Mr Parkinson said that he was concerned about the possible effect of the current economic climate on the liquidity of the UK dealer customers.

British Dredging slides to £1.69m

In the first half of 1990 pre-tax profits fell from £1.92m to £1.69m at British Dredging, the machine dredging company also involved in the supply of sand and gravel, the manufacture of paving blocks, other concrete products and tiles, builders' merchandising and ship repairing.

Mr Fane Vernon, chairman,

said that trading conditions in 1989 had been exceptionally favourable, but that they were now "much more difficult", especially in the building industry.

Turnover slid to £16.16m (£16.95m), leaving profits at the operating level down at £917,000 (£1.68m). The joint venture with RMC Group, the ready mix concrete company, helped interest receivable rise to £631,000 (£229,000), and the share of profits from related companies advanced to £141,000 (£8,000).

Earnings dropped 8 per cent to 6.28p (6.84p) per share, but the interim dividend is being maintained at 2.6p. There was an extraordinary surplus of £2.32m (£nil) relating to the disposal of a 50 per cent interest in British Dredging Aggregates. This left attributable profits substantially higher at £4.33m (£1.19m).

S Lyles falls to £802,000

S Lyles, yarn spinner and dyer, experienced a 23 per cent drop in pre-tax profits in the year ended June 30 1990, but the directors considered the 12 months to be "highly satisfactory".

The profit came to £802,000 (£1.04m) on turnover almost maintained at £21.27m (£21.47m). Home sales fell to £11.78m (£13.17m) while exports moved up to £9.49m (£8.3m).

Mr John Lyles, chairman, welcomed the drop in interest rates and pointed out that "as far as we are concerned, activity in our home market has been affected ever since interest rates started going up again at the beginning of 1989".

Sales for contract carpet in the home market were sustained, while exports rose 16 per cent on the previous six months and 25 per cent on the equivalent period last year. The current year had made

an encouraging start. As capital spending was low and inter-annual investment income up 8 per cent, the dividend is being raised to 4.05p (3.75p) with a final of 2.55p. Earnings were 7.15p (9.45p).

Porth cuts dividend on increased loss

The current level of orders at Porth Group, USM-quoted maker of Christmas decorations, gave the directors sufficient confidence to expect another profitable year.

However, for the first half of 1990 the usual loss increased from a restated £1.36m to £2.53m and the interim dividend is cut from 1.5p to 0.5p in recognition of the need to maintain appropriate cover based on expectations of the full year's outcome.

Total dividend for 1989 was 4.5p paid from pre-tax profits of £295,000 or earnings of 5.9p.

Mr Neill Bell, chairman, said turnover in the half year rose to £3.08m (£2.53m) and reflected good progress at all three divisions. Despite problems in the UK retail trade, the order book at Porth Decorative was holding up well, with exports being particularly encouraging. Interest charges increased to \$458,000 (\$357,000). Loss per share was 9.5p (11.3p).

Chepstow suffers from building work

Chepstow Racecourse suffered from the disruption of extensive modernisation in the first half of 1990, and its pre-tax profit was halved to £11,017, from £22,750.

The new private boxes were only available for the May/June period, the directors explained; but there were now all fully let. Turnover rose to £705,502 (£634,900) from racing on 11 days (10). Earnings came to 1.7p (3.5p).

COMPANY NEWS IN BRIEF

ANTARES GROUP is selling its ceiling and lighting division to IBS for £1m - \$500,000 in cash and two £200,000 promissory notes. The companies being sold are Interlux and Precision Metalwork.

ASH & LACY is to buy privately-owned Eden Material Service (UK) for £1.12m cash. The vendors of Eden, a stockist distributor of hollow bar and high specification stainless steel tube, are to be paid an additional dividend of £432,000.

CAPITAL RADIO is to lend £1.8m (£952,000) to Century Communications for five years, and have the option to subscribe at any time for 720,000 shares in Century at 50p each, representing 20 per cent of the diluted capital.

CHRISTIE'S International: ADT has lifted its stake from

38.12m to 39.36m shares, equal to 25.23 per cent of the ordinary capital.

HARMONY LEISURE says results for year ended March 31 1990 will be announced in week beginning October 15.

HOSKINS proposes to buy Taurus, a German computer services company, for an initial £6.8m. Further consideration up to £3.8m could be payable dependent on profits.

LINEAD has bought part of the business and plant of John Hassall of Long Island for the manufacture of hot forged bolts for the aero industry. Initial consideration was \$500,000 with further payments of \$250,000 in 1992 and 1993.

OLIVES HOLDINGS has sold a 1.7 acre site at Avon Street, Bristol, to Bristol Development Corporation for £1.3m.

RANK ORGANISATION has given undertakings to dispose of ten of Mecca's 12 bingo clubs in Greater London to remedy possible adverse effects on competition following the acquisition of Mecca.

REGINA HEALTH & Beauty Products: The five-for-two rights issue of 55.84m ordinary shares at 2p each has been taken up to the extent of 9.51m shares. Some 16.44m shares have been taken up by directors and various trade associates. The balance has gone to the underwriters, TC Coombs & Co.

ROBINSON (THOMAS) has sold Purse Lifts to Thyssen Lifts and Escalators for a minimum \$6.23m cash. Further consideration may be payable. Proceeds will be used to reduce borrowings.

TARMAC has launched \$300m of auction market preference shares in the US. They will fund the repurchase of \$147m of cumulative preference shares from Lone Star Industries by Tarmac America, and repay outstanding dollar debt.

TRUSTHOUSE FORTÉ: Gardner Merchant, the contract catering division of TFF, is to purchase Epoch Food Services for £2.3m (£1.2m). It is being bought from Mr Bachman, founder of the company, and it strengthens Gardner's presence on the West Coast and adds significantly to its critical mass in the US. Epoch is based in Silicon Valley, California, where it has 90 catering and vending contracts. This brings Gardner's total number of contracts to over 600; its turnover exceeds \$200m.

Diversity behind ITS rise

BECAUSE OF the wide range of industries it serves, Inter-annual Technology Services has been able to lift its profit 5 per cent in the year ended June 30 1990.

The group, which provides technical documentation and support, has seen a continuation of the shift from defence related work to industries such as aerospace, automotive and power generation. Turnover rose 3 per cent to

£13.58m but trading profit fell 7.5 per cent to £1.12m. However, investment income up 8 per cent at £224,000 pushed pre-tax profit to £1.44m (£1.37m).

Earnings per share worked through at 17.22p (16.24p) and the final dividend is 5.4p for a total of 7.4p (7p).

Mr David Immanuel, chairman, said trading in the current year had started satisfactorily and the order book continued to be healthy.

AGRICULTURAL BANK OF GREECE

PRIVATISATION

CALL FOR EXPRESSION OF INTEREST BY FINANCIAL INSTITUTIONS

In the context of the Greek government's policy on Privatisation and following a Decision of its Board of Directors for the transfer of its shareholding in various companies to private investors, the AGRICULTURAL BANK OF GREECE invites financial institutions interested in undertaking the valuation of such companies, to express their interest to the Bank and submit their respective offers, by October 26, 1990.

Offers must be prepared and submitted according to the specifications described in a document that may be obtained from the Bank's Privatisation Unit (23 Panepistimiou St. Athens).

The companies to be valued operate in the following sectors:

a) Dairies (11 companies), b) Canneries (5 companies), c) Winery (1 company), d) Meat processing (2 companies), e) Wood processing (3 companies), f) Other (13 companies).

Further information may be obtained from the Bank's Privatisation Unit at the above address. (Tel: 01 3298407 and 01 3298353. Telefax: 01 3298706).

INTERNATIONAL OIL INDUSTRY

The Financial Times proposes to publish this survey on:

9th November 1990

For a full editorial synopsis and advertisement details, please contact:

Ian Ely-Corbett
on 071 873 3389

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MANAGEMENT: The Growing Business

Capital investment

A mixture of instinct and formal planning

By Charles Batchelor

How Edward Kalfayan, a piece of printing or copying equipment which does the job better or faster than the one he already has and like as not he will buy it. Kalfayan believes that Printronics, the print services company he founded eight years ago, owes its competitive edge to an aggressive policy of buying the latest available technology.

Printronics, based in London's Covent Garden, was one of the first companies to buy a bubble-jet printer. "More competitors have come in now but I had three months to get the ear of prospective clients," says Kalfayan. "Time is of the essence."

Sometimes this policy goes wrong. Kalfayan bought a Xerox colour copier in 1987 just three months before Konica launched a rival copier which Kalfayan felt was vastly superior. The Xerox machine bought time for Printronics but it became obsolete far faster than Kalfayan had expected.

Despite the fact that he occasionally backs the wrong horse, Kalfayan believes his rapid-fire investment policy is the right one for a company like Printronics, which has turnover of £1.25m and a workforce of 30 people.

Not that Kalfayan rejects the need for a few basic calculations before he spends his money. The equipment he buys must produce the cash flow to pay for itself over three, five or seven years. But the ability to take rapid decisions and to base judgments on an intuitive feel for the market is what distinguishes the small company from the large engineering businesses for which Kalfayan had worked before.

"I got fed up with the corporate world where the time spent trying to justify an investment cost more than the investment was going to save," he says. "By the time the accountants have taken a decision the opportunity has passed. You have to take inspired gambles."

Flexibility is clearly an advantage to a company like Printronics but increasingly

small companies are carrying out their investment and financial planning in a more structured way.

"More businesses are preparing formal business plans," says Michael Bottomley, of the financial management group of accountants KPMG Peat Marwick McLintock. "The banks and the venture capitalists insist on a business plan if a company wants to raise money."

High interest rates and the uncertain economic outlook also mean it is crucial for small companies, with more limited financial means than their larger counterparts, to plan their spending programmes carefully.

Appraising capital investments is a four-stage process, the Peats financial management team suggests. The stages are:

1. The initial screening of the opportunities available. This will identify projects which are unacceptable. Proposals might be rejected because they fall outside the business's long-term development plans or because they would swallow up too much of the company's financial resources.

2. Defining the project more closely. This involves deciding the objectives of the project; how much money and time it will take; and identifying what the benefits will be. All the alternatives should be weighed up, including the options of doing nothing or of carrying out only part of the proposal.

3. Financial evaluation. This involves calculating the rate of return on the capital and the time needed to pay back the investment. The different options available. However, average rates of return can obscure changes in the rate of return over the life of the project while pay-back periods do not take into account the total benefits of the project, the accountants warn. These weaknesses can be overcome by a method known as discounting future cash flows, valuing anticipated cash flows in present-day terms.

Once the returns of the various options have been worked

out the cautious investor may want to test them against the possibility that the assumptions or the estimates on which they are based are not correct. This is known as "sensitivity analysis", a technique where a computer can prove useful.

4. The final decision. If the numbers look right, management should then take into account non-financial factors. Does the business need a particular product to maintain a complex product range? Is a project essential to keep the company's technical know-how up to date?

Once a decision has been taken the progress of the project should be kept under review to reduce the risk of it taking longer or costing more than planned and to allow managers to learn from any mistakes they make.

For a company like Tinsley Bridge, a Sheffield-based manufacturer of commercial vehicle springs, an awareness of the need for tight financial planning was something its managers brought with them when they staged a buy-out of their company from British Steel three years ago.

The management of Tinsley, which has sales of £17m and a workforce of 420 people, is working on a five-year business plan which may involve spending £2m a year on taking the company to what Michael Webber, managing director, calls "world class standard".

Tinsley has to increase capacity if it is to retain its independence and remain a significant player in the automotive spring market, says Webber.

The company's managers are on the fourth draft of their five-year plan. "We started out by saying: 'This is the logical way to invest in new plant,'" explains Webber. "It was a splendid plan but we would have been bust before we got to the end of it. We would have spent a lot of money early on but the payback would have come at the end. So we turned it round to spend first on things which would give us the biggest payback." Instead of increasing the capacity of the main line from 200 to 400



Michael Webber: spending first on equipment that provides the biggest payback

tonnes a week Tinsley will raise capacity to 300 tonnes over the first three years and it will not immediately add all the features it wanted.

Tinsley's managers are devoting considerable thought to their capital investment programme but some companies only appreciate the need for good financial planning after making mistakes.

"We have learned our lessons the hard way," says Philip Wolfe, managing director of Intersolar Group, a High Wycombe, Buckinghamshire-based manufacturer of solar-powered generators. "In common with many small businesses we started off taking decisions by the seat of our pants."

One decision which was badly handled was Intersolar's first attempt to break into the US market. We invested in establishing a subsidiary company in the US before the market was ready and we came fairly badly unstuck," recalls Wolfe. "We had to close it down and we now tackle the US market differently. We had not considered our decision

Innovation in the community

Charles Batchelor on the role of self-supporting jobs

Inner city areas can be difficult places in which to set up and run a business. Suitable premises may be lacking, insurance cover may be expensive, and many customers may be on low incomes.

One answer to these problems may be the community business — trading organisations which are established, owned and controlled by the local community. Their aim is to create self-supporting jobs for local people and to be a focus for development in the area.

Community businesses are the target of the Community Entrepreneurs Development Programme, a £175,000 scheme to provide advice, consultancy services and business support for inner city entrepreneurs and help disseminate best practice. The programme is run by Business in the Community, the umbrella organisation of Britain's enterprise agencies, and it is financed by private sector funds and £24,000 of Department of Environment money.

A new study* looks at 14

innovative community businesses ranging from a laundrette, through a children's farm and a garden centre, to an organisation selling "recycled" furniture.

The three principal requirements of the community business are that it is or has plans to become self-sufficient; it fills a genuine unoccupied market niche; and that it is innovative. Any profits that are made must go either to create more employment, provide local services or help other community schemes. Five of the projects covered by the study are profitable while two more make profits from trading but require grants for other activities.

One of the projects, the Possil Community Business, based in Possilpark, Glasgow, has four separate operating subsidiaries providing security guards, painting and decorating, cleaning and a laundrette. The group employs 69 people, of whom all but 10 are full-time; it has turnover of £394,000 and after four years is entirely self-financing although

profits are described as "very small".

The Possil project successfully identified market niches including the local housing department's need for security services and residents' need for a laundrette following the closure of the privately-owned laundrette in the area. The business has grown rapidly and is providing jobs for long-term unemployed people in a very deprived area.

Another project, Muchchute City Farm in London's Docklands, covers only 45 per cent of its costs but this percentage was rising, the study said. The farm employed only one full-time worker and two part-timers but it had involved a far larger number of local residents in preserving a local amenity. It was also a low-cost way of running a public park.

The study provides guidance on the funding, legal structure and management of community businesses.

*Community Businesses: Good Practice in Urban Regeneration. 150 pages. HMSO £16.75.

Read all about it

How to read a balance sheet. (Second Edition) International Labour Office. 214 pages. £8.00.

If conventionally-written books which claim to make accounts simple have defeated you in the past then this book may appeal to you. It consists simply of several hundred questions which take the reader through the broad principles underlying

accountancy and details of individual profit and loss accounts and balance sheets. Making the answers with a specially-designed strip torn from the cover flap the reader progresses at his or her own pace through the book; readers are advised to repeat chapters they have not understood. A glossary of terms is also provided. Studies have shown that readers can expect to spend between eight and 16 hours to complete the book, the ILO says.

The European Buy-Out Directory 1990-91. VentureCorp & Pitman. 378 pages. £25. Provides a wide-ranging

overview of the deal-makers and providers of buy-out finance across Europe as well as of the accountants, lawyers and consultants who also advise management teams and investors.

However, like other attempts to compile a directory of the venture capital and buy-out industries, this publication is dependent entirely on the willingness of those involved to provide the information. Since most dealmakers are opportunistic they are reluctant to categorise their activities too closely. Many therefore list no industrial or geographic preferences for their investments.

Biographical information on senior executives is skimpy and the invitation to list strengths frequently produces very bland replies. This book provides a useful source of addresses but is weak on the sort of detail managers might expect for £25.

The Upstart Guide to Setting up a Business in Food and Catering. (Upstart Publications, 10 Barley Mow

Passage, Chiswick, London W4 4PF). 65 pages plus facsimiles. £7.

The kitchen table has proved a successful launch pad for many small food and catering businesses. This publication provides a wealth of practical advice for the cook with ambitions beyond her (and his) own family.

Some of the tips — on choosing a name or writing a press release — could be applied to any business start-up but sections on talking to buyers and obtaining a cash and carry card are specific to the food sector.

Harrods, for example, says quality is not usually a problem with its small food suppliers but many buy in large stocks of cheap labels and packaging material which is not suitable for upmarket outlets. The large supermarkets, such as Sainsbury's, buy centrally so the guide advises new businesses not to waste time talking to the local store manager.

Charles Batchelor

BUSINESS OPPORTUNITIES

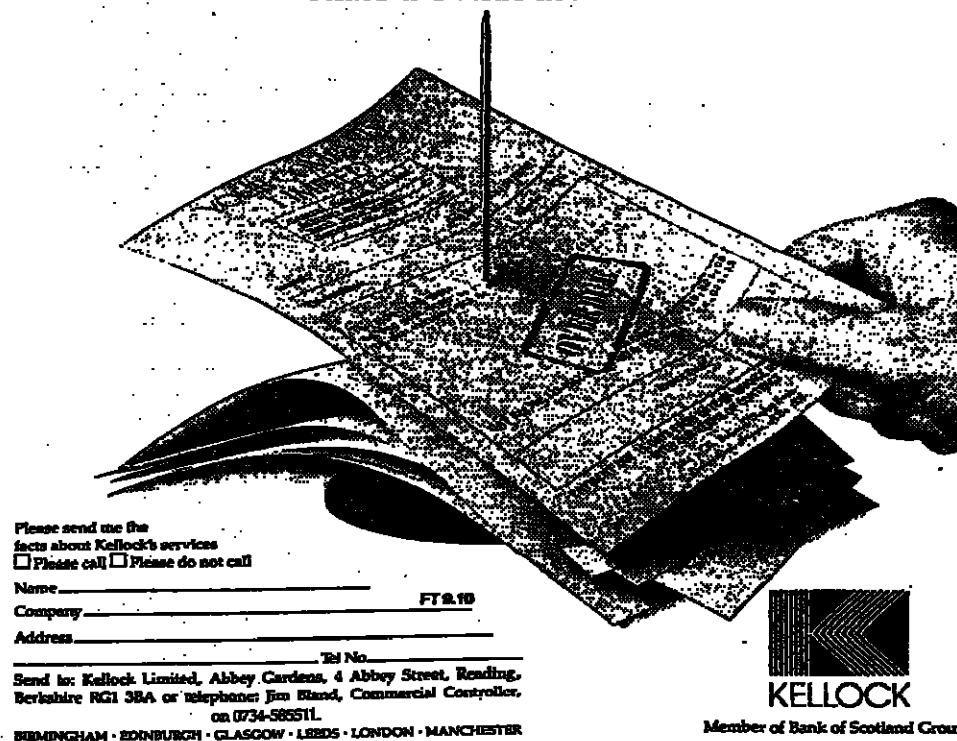
READERS ARE RECOMMENDED TO SEEK APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

We say this is no year to let your customers sit on your assets.

In a year when business is tough, money talks. Here's what it says. The companies with the cash are the companies with the opportunities. The companies with the best customer relationships are the ones with the chances of developing best. You agree? Shake hands with Kellogg. Our business is helping your business with just those two things. We'll improve your cash flow by paying cash for your domestic or overseas receivables. This will improve your relations with your

customers by removing the need for you to pressure them for payment. We have to. We know how important customers are. We're knocking ourselves out to build a business too. To be faster, more responsive, more helpful. That helpful attitude is known as The Kellogg Factor. It's made us the fastest growing company in our sector — and won us the Factors Chain International 'Import Factor of the Year' award. Isn't it a factor you should consider? Use the coupon.

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Please send me the facts about Kellogg's service. ☐ Please call ☐ Please do not call

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Company _____ Address _____

Send to: Kellogg Limited, Abbey Gardens, 4 Abbey Street, Reading, Berkshire RG1 3BA or telephone: Jon Black, Commercial Controller, on 0734-585511.

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Immediately available - luxuriously furnished, self-contained, air-conditioned office suites with full service/term by arrangement.

For full details please contact: Nightingale Secretariat, 3 Berkeley Square, London, W1X 5HG. Tel: 071-629 6116 Fax: 071-491 4811

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Your office in: BRUSSELS, WARSAW, BUDAPEST, LONDON, MADRID, NEW YORK, WASHINGTON D.C., LOS ANGELES, SAN FRANCISCO, PARIS, COPENHAGEN. Fully furnished, flat rates, professional support services and telephone facilities packages.

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Sterling and currency funds available at fixed, or variable rate on investments and owner-occupied. Low start and deferred interest schemes available.

JOHN CHARCOL COMMERCIAL, 195 Knightsbridge, London SW7 1RG. Tel: 071-589 2626 and ask for Commercial Department

U.S. HI-TECH EQUIPMENT

Small, established U.S. east coast manufacturer, of critical wet processing equipment seeks merge or joint venture with financially strong European partner to capitalize on broad new market opportunity generated by the latest environmental regulations.

Principals only reply to P.O. Box 815, Croton Falls, NY, 10519

Humberts Leisure

The World's Greatest Steeplechase. An important tender offer of private boxes in the New Stand for The 3 Day Grand National Meeting 16 Private Hospitality Boxes. The Boxes offer spectacular views and are amongst the most sought after in British Racing.

Tender date 12.00 noon, Friday 23rd November, 1990. For particulars and full details of Tendering Arrangements please contact: Humberts National Leisure Division

London Office, Tel: 071-629 6700 York Office, Tel: (0904) 611828 Fax: 071-629 6700

Humberts Chartered Surveyors 25 Grosvenor Street London W1X 9PE Tel: 071-629 6700 Fax: 071-493 3336

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The Specialist Private Care Agent

ON THE INSTRUCTIONS OF THE MORTGAGEES, THE LINDFORD SANATORIUM LINDFORD, NR. RINGWOOD, HANTS.

24 acre freehold site with 14,000 sq. ft. property, PP Care/Nursing Home or Business Training Centre. Offers in Region of £1.35 Million. Chichester office 0243-774797

EAST MIDLANDS PORTFOLIO OF 5 GOOD QUALITY NURSING/CARE HOMES. 210 Reg. Beds premier locations. Development potential avail. High occupancy level. Excellent value at £4.5 Million. Chichester office 0243-774797

SCOTLAND. 2 High quality Nursing Homes Reg. 86 pp further 24. Very high profits. Good value £1.75 Million Will sell individually. Leeds office 0532-428606

WINDSOR (CLOSE). 20 acre potential development site close Jctns 8/9 M4 motorway. London office 061-949 7066. A Hanover Druce plc Company

PETROL STATION. London - main trunk road, substantial traffic flows (over 40,000 V.P.D.). Planning permission for redevelopment. Est. Challenge 1.75 million (after redevelopment). £300,000 to offer available. Price £1,275,000. Contact The Companies Dept. 081 995 4455 N.B. 90% FINANCE AVAILABLE * Subject to Status

GARY GLITTER WILL PLAY THE LEAD IN THE 1991 NATIONAL TOUR OF "A SLICE OF SATURDAY NIGHT". THE 80'S MUSICAL STILL RUNNING IN THE WEST END AFTER A YEAR. INVESTMENT UNITS AVAILABLE IN THE TOUR.

For further details ring Ivan Hale on 071 226 8561 at the Kings Head Theatre, 115 Upper St. London N1 1QN

£5,000 - £50,000

available to invest in one or more small companies. The investor, who is a Chartered Accountant, can also provide financial and marketing advice. Please write with details to: Box 17413 Financial Times, One Southwark Bridge, London SE1 9HL.

Caribbean Marina

50% to 100% equity position available. Financing considered. Exciting location. Expansion of business possible. Reply to: P919A, Financial Times, One Southwark Bridge, LONDON, SE1 9HL.

COMMERCIAL REMORTGAGES

from 13.5% and 100% LTV. For full details please contact: Mayberry & Co Finance Brokers, 16 St. James's Street, London SW1, FIMBRA

MORTGAGES

On Commercial & Industrial Properties at prime rates 5/10 years. Interest only. Minimum loan £200,000. Apply to: HERRICK & HERRICK (Financial Services) LTD, 15 Berkeley Street, W1. Tel: 071-409 9157 Fax: 071-489 6419

ARSENAL FOOTBALL CLUB

PRIVATE BOX FOR SALE. LICENCE FOR NEXT 9 SEASONS. Full details from: Donkey Hayward, Broad House, 17-27 Station Road, Reading, Berkshire RG1 1LG. Tel: (0734) 387171 During office hours Fax: 0734/PPV.

Fast growing East Midlands based

Electronics company with strong order book, including export, covering niche markets in professional audio, needs extra £150,000 for urgent expansion. Reply to: Box No. 47396, Financial Times, One Southwark Bridge, London SE1 9HL.



Applications are invited for the provision of a HEADQUARTERS SERVICE

SHARE Europe is an Association of IBM computer users from Europe, the Middle East and Africa. Founded in 1981 in the Association now represents 500 large computer installations.

The Headquarters function supports the Association by providing the following services: membership administration; financial accounting; Executive Board administrative support; project assistance; publications; conference organisation; marketing. All communications are conducted in English.

A full prospectus detailing Headquarters responsibilities will be forwarded to suitable applicants on receipt of brief details indicating ability to provide the type of service described above.

Please mark applications "SHARE Europe Headquarters" and send to:

Mr. L. Halphen, SHARE Europe Secretary, c/o ISS Data A/S, Kollegvej 6, DK-2920 CHARLOTTELUND, Denmark

"SHARE Europe - IBM Users in Partnership"

EXCITING BUSINESS OPPORTUNITY

Established and profitable London based pan-European fashion and cosmetics business seeks business partner(s) to make capital injection(s) up to £350,000 to secure growth opportunities.

Write to Box H7387, Financial Times, One Southwark Bridge, London SE1 9HL.

PAM GOLDING PROPERTIES

Take advantage of the Financial Rand. South Africa's most renowned Estate Agency in both Commercial and Residential sectors offers investors the opportunity to meet their Senior Business Broker in London from 15 to 23 October. Examining our extensive portfolio of Business Ventures, Commercial and Industrial Properties, Hotels, Restaurants ranging from £300,000 to £20 million. For appointment contact: International Marketing Director, Christian Kottel 071 581 7684

BUSINESSES FOR SALE

Touche
Ross**REL Limited
Custom Microelectronics Limited**
(In Administrative Receivership)

The Joint Administrative Receivers, Mr R.A. Powdrill and Mr D.L. Morgan, offer for sale the businesses and assets of the above companies including:

Power Supplies Division

Designers and manufacturers of military and commercial power supplies.

- 28,500 sq. ft. freehold property at Stevenage comprising fully equipped workshops, storage area and offices.
- Turnover approximately £2m per annum.
- Highly skilled workforce.
- AQAP1 - Quality Assurance Standard.

Custom Microelectronics Limited

Design and installation of systems software packages with applications in process control.

- Modern 2,500 sq. ft. leasehold property at Biggleswade.
- Turnover approximately £900,000 per annum.
- Highly skilled workforce.

For further information, contact Mr S. Morgan or Mr N. Edwards at the address below or at Stevenage Tel: 0438 314433; Fax: 0438 318420.

Friary Court, 65 Crutched Friars, London EC3N 2NP. Tel: 071 480 7766. Fax: 071 480 6881. Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

Electronic Security Division

Engaged in secure communications and data protection.

- 13,000 sq. ft. leasehold property at Cheltenham including fully equipped TEMPEST triple star rated test laboratory.
- Turnover approximately £1.2m per annum.
- Highly skilled workforce.
- AQAP1 & 13 - Quality Assurance Standards.

Oxford Technology Division

Manufacturers of EPOS hardware and software for the leisure industry and quality industrial data acquisition and control hardware.

- Located at Stevenage.
- Highly skilled workforce.
- Turnover approximately £1.5m per annum.

**Gwent Superior
Nursing Home**

Registered for 30

Planning permission for 53 further bedrooms.
80% occupancy.
Owners coaching house and separate cottage.
Numerous outbuildings including stables, tack room, 2 garages.
38 further acres of land.
Home is run completely under management.
Offers in the region of £1,000,000 freehold.
Please contact Stephen Coles
Bristol Office 0272 744566

CHRISTIE & CO

Businesses for Sale,
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14 offices. Undertaking UK and international business.

**CHESHAM.
BECAUSE YOU ONLY SELL
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And you want the right buyer. With confidential briefs from hundreds of acquisitive public company chairmen who are looking to buy successful, private companies worth £500,000 to £25 million, we ought to be able to help. So if you're thinking of selling your business, contact our Managing Director to arrange a confidential discussion.



**CHESHAM
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The first name in merger broking.

Chesham House, 2 Bentinck Street, London W1M 6JX.
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STUART LOW LTD.

The Joint Administrative Receivers offer for sale the business and assets of Stuart Low Ltd. The company is a grower, importer and wholesale distributor of household pot plants. The principal features of the business include:

- * 19 acre site, including 11 acres of glasshouses.
- * Turnover of approximately £6M p.a.
- * Established quality customer base including high street multiples.
- * Leasehold site in New Covent Garden market.
- * Stock of approximately £1 million.
- * Experienced employee base.

For further details please contact:

Alan Maynard at
Stuart Low Ltd.
Park View Nursery
Crews Hill
Enfield
Middlesex EN2 9BQ

Tel: 081-363 0104
Fax: 081-363 4166
Telex: 21903

ARTHUR
ANDERSEN
& CO

Stephen J Taylor and
Christopher J Hughes
Joint Administrative Receivers
offer for sale the business and assets of:-

**LONSDALES
LIMITED**

In Administrative Receivership

An established sheeted printing company in Nottingham leaders in many specialised processes.

- Freehold factory and offices - 39,000 sq feet
- Second leasehold factory - 25,000 sq feet
- Comprehensive equipped production plant
- Annual turnover approximately £5m
- Strong customer base

For further details contact Stephen Taylor/Jill Howson at Cork Gully, Cumberland House, 35 Park Row, Nottingham, NG1 6GF, telephone 0602 470658, fax 0602 879207, or Jane Ingle at the company's premises, telephone 0602 879207, fax 0602 817640.

Cork Gully is authorised by the name of Cooper & Lyndall Solicitors by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Cork Gully

**CHILLED FOOD
BUSINESS**

An opportunity to purchase from a subsidiary of a major public group a salads and dressings business operated from Waltham Abbey, Essex.

- * Established national customer base with a turnover of circa £7m.
- * Modern factory premises of 44,000 sq. feet in prime location near M25.
- * Fully equipped production and technical facilities.
- * Additional processing capacity available.
- * Experienced labour force.

Principals only should apply in writing quoting Ref: JFR to Jaques & Lewis, 2 South Square, Gray's Inn, London WC1R 5HR.
Fax No. 071-405 4464.

JAQUES & LEWIS
SOLICITORS

Jaques & Lewis is authorised by the Law Society in the conduct of investment business.

**PLANNING RESEARCH &
SYSTEMS PLC**

(In Administrative Receivership)

For sale by the Administrative Receivers:
The business and assets of this well known automotive consultancy group including:-

- PRS Database Services
- A leading world supplier of market and product planning data for vehicles, engines and their components.
- PRS Consultancy Services
- Undertakes a wide range of consultancy projects for leading vehicle and component manufacturers.
- PRS Corporate Information Services
- Coverage of international and specialist press.
- PRS Publishing
- Automotive and engine year books, market studies and forecasts.
- Turnover 1989/90 £3.2 million
- 68 employees
- Leasehold Premises at Harbour Exchange Square, E14 & Swallow St W1.
- Please contact - Philip Sykes or Peter Dabulson, BDO Binder Hamlyn, 20 Old Bailey, London EC4M 7BH.
- Telephone: 071 489 9000, Fax 071 489 6295.

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BINDER
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DIVERCO
Sell Companies
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SELLERS and BUYERS
Contact in confidence:
DIVERCO LTD.
4 Bank Street,
Worcester WR1 2EW,
Tel: 0905 22303

Touche
Ross**The Prime Corporation PLC**
(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above company.

- National distributor of DIY and Timber Based products operating out of two sites in Leeds and near Peterborough.
- Turnover approximately £10.5m per annum.
- 45,000 sq. ft. of fully equipped warehouse space, office building, workshop and large free standing area on site just off the A1.
- 20,000 sq. ft. warehouse off the Leeds Ring Road.
- £940,000 of stock.
- Supplier to major multiples and independent trade.
- Own distribution capability.
- 72 staff.

For further information please contact the Joint Administrative Receivers Mr C. Morris or Mr N.G. Adkinson at the address below.

55/57 High Holborn, London WC1V 6DX.
Tel: 071 405 8799. Fax: 071 831 2638.

Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

Touche
Ross**WETHERALL**

The business and assets of Trimsco Limited T/A Wetherall are offered for sale by the Joint Administrative Receivers.

The company manufactures and retails an exclusive range of ladies outerwear under the "Wetherall" name and manufactures "Dudes" protective and workwear.

- Main features are:
- Fully equipped freehold premises of 52,380 square feet near to Liverpool City Centre.
- Leasehold retail outlets in the West End and Central Birmingham with four concessions in London and the South-East.
- Turnover for the four months to 31 August 1990, £316,000

For further details, contact Ken Chalk or David Handley at the address below.

12 Booth Street, Manchester M60 2ED. Tel: 061 236 9721. Fax: 061 238 3681.

Authorised to carry on Investment Business by the Institute of Chartered Accountants in England and Wales.

**Bahamian
Company
For Sale**

Assets comprise two valuable plots of land on out Island only 60 miles (approx) from Nassau/Miami. With marina, golf course, International Airport. Price £45,000.

Write to H. Coates, 312
Beverly Road,
Arlaby, Hill, E. Yorks or
tel: 0482 652984

RARE OPPORTUNITY

to acquire in Yorkshire old established name manufacturing quality products for the licensed trade. Average annual turnover £750k. Average annual profit £250k. Expansion needs moderate working capital. Interest free easy terms on best offer over £75k for going concern.

Enquiries to:
Mr D.T. Wilson,
Bulmer & Co.,
2 Mount Parade,
Harrogate HG1 1BX.

LEONARD CURTIS

BY ORDER OF THE JOINT ADMINISTRATIVE RECEIVERS
S. D. SWADEN, FCA & P. MONJACK, FCA

IN THE MATTER OF

**G. B. GROUP (HOLDINGS) LIMITED
KINGFISHER PRINTS**

The Joint Administrative Receivers offer for sale the business including goodwill, catalogue and stock of this well known distributor of fine quality prints and posters. Trading is carried on from leasehold premises at West Hamdon, Essex.

There are over 500 titles in the current catalogue and attaching print rights together with transparencies and printing plates are available. The Company has a large number of customers and an order book which can be transferred to a purchaser. Sales of prints in the year ended 31 December 1989 were in excess of £650,000 and are undertaken at a high gross profit margin.

Further enquiries should be addressed to the offices of:
Leonard Curtis & Co, PO Box 553,
30 Eastbourne Terrace, London W2 6LF.
For the attention of: Miss S.L. Smith.
Tel: 071-262 7700. Fax 071-723 6039.

REF: 4/SIC

For Disposal**Retail/Office Palma
Mallorca**

Situated on the Paseo Maritimo in a prime location overlooking the Port, this two storey building offers excellent modern accommodation with a fully glazed facade. Ground floor 88 sq.m. First floor 108 sq.m. Air conditioning. Telephone.

Price offers in the region of £475,000.

For further information, contact: Stephen Hook, Cork Gully, Shelley House, 3 Noble Street, London EC2V 7DD. Telephone No: 071 606 7700 Ext 2786.

Cork Gully is authorised by the name of Cooper & Lyndall Solicitors by the Institute of Chartered Accountants in England and Wales to carry on Investment Business.

Cork Gully

Humberts Leisure

Willerby, Kingston Upon Hull - Humberside

Outstanding Golf and Leisure Opportunity

- Arable land extending to approximately 159 acres.
- Grade II Star late 15th Century timber framed Farmhouse and Outbuildings.
- Planning permission for 18 holes of Golf, Clubhouse and approval for use of buildings for recreational facilities.

For Sale by Private Treaty.

For further information please contact:
Wells Cundall Commercial (0482) 25534. Ref: MH
or Humberts Leisure 071-629 6700. Ref: TPIH

Humberts Chartered Surveyors 25 Grosvenor Street, London W1X 9PE.
Tel: 071-629 6700

**DISTRIBUTOR OF CATERING EQUIPMENT
(NORTH WEST)**

Supplier of heavy and light duty catering equipment - Showroom/Contract and Service Departments - Profitable company with turnover in excess of £1.25m - Excellent customer base including PLC's - Operating from modern leasehold premises.

Principals only - write to Box H7393, Financial Times,
One Southwark Bridge, London, SE1 9HL

**ESTATE AGENCY CHAIN
South London**

11 branch Estate Agency with well established lettings and management company for sale in whole or part.

Principals only write to Box H7402,
Financial Times, One Southwark Bridge,
London SE1 9HL

**BRANDED KNITWEAR
MANUFACTURER
SCOTLAND**

High quality established branded ladies and mens knitwear business for sale. Good forward order book servicing mainly export to Europe and Japan. Highly skilled workforce of 180 producing approx. 5,000 garments a week. In-house design. Considerable scope for expansion and profitability.

Write Box H7407, Financial Times,
One Southwark Bridge, LONDON. SE1 9HL

BUSINESSES FOR SALE

MON BUILDING SUPPLIES
LIMITED

(In Administrative Receivership)

The administrative receivers offer for sale as a going concern the business and assets of Mon Building Supplies Limited being builders and plumbers merchants for trade and retail customers.

- Freehold premises on a site of approximately 0.75 acre, situated at Amlwch, Anglesey;
- Stock, equipment and vehicles; and
- Draft turnover year ended 31 March 1990 £1.7 million.

For further details please contact

Stephen Quinn or David Witty,
BDO Binder Hamlyn,
Scottish Provident House,
32 Broad Street,
Manchester,
M2 2AU.
Telephone: 061-831 7121
Fax: 061-833 0669

BDO
BINDER
HAMLYN

Chartered Accountants

BDO Binder Hamlyn is authorised to carry out investment business by the Institute of Chartered Accountants in England and Wales.

The Joint Administrative Receivers
offer for sale the business and assets ofVan der Velde
Limited

(In Receivership)

Newcastle based Office Supplies and Commercial Stationers including supply and maintenance of Computer Equipment.

- 12,000 sq ft leasehold property, showroom, office and workshop
- Average annual turnover £1.5 million
- Skilled workforce

For details please contact the Joint Administrative Receivers, Miles Middleton and Gordon Goble of Cork Gully, Archbold House, Archbold Terrace, Newcastle-Upon-Tyne, NE2 1DQ. Telephone (081) 281 3513, Fax (081) 281 7492.

Cork Gully is authorised in the name of Corporate & Liquidation Services by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

Priory Furniture Ltd.

(In Receivership)

The assets and undertaking of the above old established furniture manufacturing business are available for sale as a going concern.

- Operates from location in Dryden, East Manchester and Glenrothes, Scotland.
- Manufactures a wide range of high quality furniture.
- Annual sales of over £4 million.
- Current order book exceeds £1 million.
- Skilled workforce of approximately 220.
- Computer aided design and manufacturing facilities.
- Substantial modern woodworking plant and machinery.

For further information please contact:
The Joint Administrative Receiver, AJP Brereton
FCA, Price Waterhouse, York House, York Street,
Manchester M2 4WS. Telephone: 061-228 6541.
Telex: 669591. Fax: 061-228 1429.

Price Waterhouse

BUILDING CONTRACTOR
(Avon and Gloucestershire)

- ▶ Excellent record of a wide range of completed projects
- ▶ Well established with a blue chip customer base
- ▶ Strong management team
- ▶ 1990 forecast, turnover £6m, profit before tax £0.3m
- ▶ 1989 actual, turnover £5m, profit before tax £0.27m
- ▶ Healthy order book with high growth potential
- ▶ Net assets £0.35m with no borrowings

Potential purchasers please write to reference TLJS, Acre House, 11-15 William Road, London NW1 3ER

LIVINGSTONE FISHER
The Acquisition & Disposal Specialists
A member of RMBSA

MANUFACTURER
HOME, D.I.Y., & LEISURE GOODS

T/O £1.3M. G/P £400K. Suppliers to major retailers with 35 years Brand Name. Easy to relocate. Three acre freehold site with 80K sq ft covered may be available. Location Surrey.

Write Box H7418, Financial Times, One Southwark Bridge, London SE1 9HL

THIRLEBY HALL CARAVAN PARK

NORTH YORKSHIRE

Static and Touring Caravan Park

53 Acres - PP 165 Statics and 60 Tourers

Delightful Location with Own Lake

Adjoining Stable Block, Agricultural Land and Lodge Cottages also available 118 Acres in all

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on 26th October 1990

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TECHNOLOGY

PCs join secondary market

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For business computer users who need to be able to take advantage of state-of-the-art advances in computer processing, memory and storage capacity, this pace of development has posed an expensive problem.

A South Korean company has come up with what it claims is an answer to the problem: upgradable personal computers. Rather than disposing of "old" computers when newer and faster ones are developed, Graphite Micro Systems (the Dutch subsidiary of Seoul-based Koryo System) proposes that companies upgrade from one processor to the next without disposing of existing keyboards, displays, printers or storage systems.

The design which facilitates this is known as "passive backplane" technology. It operates by having the computer's video, memory and processor components on plug-in circuit cards.

When users of Graphite's computers want to move from a PC that uses Intel's popular, low-cost 80286 computer processor to the more powerful 80386, for example, they merely trade in the existing "backplane" 80286 board for a new 80386 one.

The concept of upgradable PCs is not new, but it has proved one of the most elusive goals of the computer hardware industry. The biggest problem has been in designing a system which is optimized for its least powerful configuration but will still make the most of components in its top-of-the-range implementation.

The key to passive backplane technology is in isolating the video and processor components on to cards in their original design stages. Graphite claims that this allows better performance to be achieved than if modifications had to be made to the main "motherboard" or if the processor upgrade were carried out through an "expansion card" within the PC.

Geoff Wheelwright

Public and professional views about environmental issues are often at variance. We have only to compare the public's opinion of what constitutes significant environmental hazards, as gleaned by opinion polls, with the declared priorities of the US Government's Environmental Protection Agency.

There is scant correlation between the two lists. The foremost US public worry, radioactive wastes, cited by two-thirds of those questioned, does not feature among the watchdog's 14 priority issues.

Latent in many of the 28 public concerns stated is the risk of cancer, second only to cardiovascular disease in the number of deaths it causes worldwide. But according to Bruce Ames, a leading US cancer scientist, public opinion is out of line with the facts.

Ames, along with Lois Swirsky Gold, a biochemist at the University of California at Berkeley, offers eight examples of "misconceptions" in public opinion about the link between cancer and environmental pollution. "Underlying these misconceptions is an erroneous belief that nature is benign," says Ames.

Ames's credentials are formidable. He is director of the Environmental Health Sciences Centre at Berkeley, and a member of the US National Academy of Sciences. In addition, he has invented the Ames test, using bacteria to detect carcinogenicity (cancer-causing propensity) and mutagenicity (mutation-causing propensity) in chemicals.

The first public misconception, Ames says, is that cancer rates have been falling since 1950, for all age groups except over-65s. The main falls have been in stomach cancer by 76 per cent, in cervical cancer by 73 per cent, in rectal cancer by 65 per cent and in uterine cancer by 60 per cent. Lung cancer has increased by 247 per cent, owing to smoking, he says. "There is no persuasive evidence that life in the modern industrial world has in general contributed to cancer deaths," Ames contends.

The second public misconception is that cancer risks to people can be assessed by testing chemicals at high doses in rats and mice. We now know that animal tests at near-toxic doses cannot predict the cancer risk to humans at the usually low levels of human exposure. To predict cancer, we

must first understand what causes it, he says. What scientists have learned recently undermines many of the earlier assumptions of regulatory policy. The use and meaning of routine animal tests for cancer must be rethought.

One's meat is another's poison

Known cancer-causing pesticides found in food

FOOD	"CARCINOGEN"	PARTS PER MILLION
Beef (cooked)	2-and 8-methoxydibenzodioxin	32
Beef (uncooked)	5-and 8-methoxydibenzodioxin	25
Chicken (cooked)	glutathione	10,000
Chicken (uncooked)	glutathione	10,000
Cabbage	glutathione	10,000
Brussels sprouts	glutathione	10,000
Mustard	glutathione	10,000
Onion	glutathione	10,000
Black pepper	glutathione	10,000
Nutmeg	glutathione	10,000
Mace	glutathione	10,000
Jalapeno	glutathione	10,000
Honey	glutathione	10,000
Coffee (roasted beans)	glutathione	10,000
Apple	glutathione	10,000
Carrot	glutathione	10,000
Coffee (roasted beans)	glutathione	10,000

must first understand what causes it, he says. What scientists have learned recently undermines many of the earlier assumptions of regulatory policy. The use and meaning of routine animal tests for cancer must be rethought.

The third public misconception is that most cancer-causing substances are synthetic. "About 99.99 per cent of all pesticides in the human diet are natural pesticides from plants," he says. All plants produce toxins to defend themselves from fungi, insects and animal predators - including man. Tens of thousands of these plant toxins have been identified. Each species of plant has its own set, usually of a few dozen toxins. When the plant is stressed or damaged - when attacked, for example - it increases the level of these natural pesticides many fold "occasionally to levels that are acutely toxic to humans".

Ames and Gold estimate that Americans eat about 1.5 grams each of natural pesticides every day - 10,000 times as much as they consume of syn-

thetic pesticides. Moreover, they are eating between 5,000 and 10,000 different natural pesticides and their breakdown products. Few of these natural pesticides have been tested to see if they may cause cancer, but when so tested they often fail. He cites 27 natural pesticides known to cause cancer in rodents which are found in concentrations exceeding 10 parts per million in such "natural" foodstuffs as apples, Brussels sprouts, cabbage, carrots, cauliflower, celery, coffee, honey, lettuce and potatoes.

It is likely that every plant product in the supermarket contains natural cancer-causing chemicals, commonly at levels thousands of times greater than levels of man-made pesticides, Ames contends. Human defence systems are strong enough to cope with low levels of such toxins - and they do not distinguish between natural and man-made chemicals.

Cooking introduces still more cancer-causing chemicals - "about two grams per person each day of mostly untested burnt material that

contains many rodent carcinogens." Roasted coffee, for example, contains about 825 different volatile chemicals. Only 21 have been tested - but 16 of them proved to be rodent carcinogens. Ames estimates that our total intake of browned and burnt material as food in a typical day is "at least several hundred times more than that inhaled from severe outdoor air pollution".

His fourth public misconception is that synthetic toxins pose greater risks than natural toxins. Most natural chemicals have never been tested for carcinogenicity, even though the overwhelming majority of chemicals we eat are natural. Of the 427 chemicals tested so far by feeding to rodents, 350 are synthetic and 77 are natural. In each case about half caused cancer at high doses.

Dioxin is a cancer-causing chemical that inspires much public worry. It causes cancer and birth defects (teratogenicity) in rodents at extremely low doses. It is one of the most feared industrial contaminants, he says. Yet cabbage and broccoli contain a chemical which

behaves just like dioxin. So does cooked steak, yet none of these foods is avoided for this reason.

Alcohol is even worse - not only a carcinogen but also "the most important known human chemical teratogen," he says. Five drinks a day are a cancer risk in humans, Ames contends, but the public's worries about dioxin do not correlate with its enthusiasm for alcohol.

His fifth public misconception is that the toxicology of man-made chemicals is somehow different from that of natural chemicals. Human defences against toxins have to be broad based because their numbers are so large. Many naturally toxic substances give off warnings for predators - mustard, pepper, garlic - but humans often ignore them. Moreover, some chemicals we eat can protect against cancer.

His sixth misconception is that air and water pollution causes cancer and birth defects. Ames likens this to jumping to the conclusion that because the birth rates of both stars and humans have long been falling in Europe, stars bring babies. "There is no persuasive evidence from epidemiology or toxicology that pollution is a significant cause of birth defects or cancer," he says. Even in the highly publicized case of Love Canal, where US people were living close to a toxic waste dump, evidence of any effect on public health was equivocal, he says.

His seventh public misconception is that trade-offs are not necessary in eliminating pesticides. Often there has already been a trade-off between nature and man in breeding a plant food to suit his taste, low in substances that may offend him, and consequently weakened in its defences. Cultivated plant foods commonly contain less natural toxins than their wild counterparts, he says, among them potato, cabbage, beans, lettuce and mango.

Concluding Ames's eight public misconceptions is the notion that technology harms public health. He believes an already been a trade-off between nature and man in breeding a plant food to suit his taste, low in substances that may offend him, and consequently weakened in its defences. Cultivated plant foods commonly contain less natural toxins than their wild counterparts, he says, among them potato, cabbage, beans, lettuce and mango.

Electric engine systems rev up

By Paul Cheeseright

LUCAS INDUSTRIES has been using the European truck racing championship to hone new electronic engine systems for heavy diesel vehicles - using a noise pollutant to test an air cleaner.

A key element is the electronic unit injector (EUI), developed as a direct response to a requirement in the US for commercial vehicles to meet strict emission controls. The EUI is in the vanguard of new technology to feed fuel into a truck engine more efficiently, more economically and in a way which reduces smoke and emissions.

It is a child of 1980s environmental legislation and, arguably, would not have interested the truck-using community had it not been for the pressure of the US Environmental Protection Agency.

Engine manufacturers found that it would be extremely difficult to meet new emission standards by the mechanical fuel systems where fuel was pumped to the engine and then injected into the cylinder.

Lucas was aware of the need for a high-pressure system to provide high performance. Its scientists found an answer by combining the pump and fuel injector into a single unit which is situated in the cylinder head of the engine.

This was not a wholly new idea. Similar systems, worked by mechanical means, had been used for heavy-duty marine and industrial engines, but they tended to work for long periods at a constant speed.

The problem with truck diesel engines was that, by definition, their operation was much more erratic - changes of speed on the road, variable techniques of driving and so on. The trick was to find a system which would not only work in a variable engine but provide the reliability and robustness that are the inevitable and repeated demand of every truck operator.

This problem was unravelled by the use of electronics. Rejection of the old pump and pipe system of getting the fuel into the engine permitted smaller amounts of fuel to be pushed into the cylinders but at a higher pressure.

The electronics control the flow. A control unit takes in information about the immediate performance of the engine, absorbing, for example, information about the position of the accelerator pedal, the engine temperature and engine speed.

With this information in hand it can decide on the amount of fuel needed by the engine and translate it into instructions on how much fuel should go into each cylinder. The EUI is now being fitted into Caterpillar trucks in the US and is being produced on a limited but growing scale at a plant of Lucas Diesel Systems at Gloucester in south-west England.

A new plant is under construction to cater for an enlarging market: concern about emission standards and fuel economy is growing in Europe, in much the same way as it did in the US. But, beyond its immediate technological capabilities, the development of the EUI illustrates two points about the motor industry.

The first is the growing dependence on electronic systems. This is the next technological leap as engine and vehicle makers turn their backs on mechanical and electrical components. At the moment, up to 15 per cent of the Lucas automotive components and systems business relies on electronics. By the end of the decade it expects that figure to rise to 35 per cent.

The second is the increasing interdependence of the engine and vehicle makers with their component suppliers. Over the last five years especially the confrontational aspects of their relationship has tended to disappear: sharp bargaining about the price of single parts which may or may not have been replaced by joint research and development.

Components frequently come in the shape of complete systems that cannot simply be fitted on to an engine. Rather, the engine and the systems have to be designed together. The development of the EUI was a case in point. Although it is owned by Lucas it was designed in co-operation with Caterpillar.

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VENUE: The Moat House Hotel, Newcastle upon Tyne
DATE: Thursday 25th October 1990

This Conference will also take place in other UK regions. If you would like further information please contact:

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COMPANY NOTICES

TURBO RESOURCES LIMITED
NOTICE OF ADJUSTMENT
OF CONVERSION PRICE

Holders of Series III Debentures ("Debentures") of Turbo Resources Limited ("Turbo") issued and outstanding under the restated and amended trust indenture dated as of January 1, 1985 and restated as of October 7, 1988 (the "Trust Indenture") between Turbo and Montreal Trust Company of Canada, as trustee, are hereby notified pursuant to section 7.06(f)(vii)(B) of the Trust Indenture that as a result of a proposed consolidation of the issued and outstanding common shares of Turbo anticipated to become effective on or about October 31, 1990, subject to approval by the shareholders of Turbo, the filing of articles of amendment and obtaining of a certificate of amendment from the Registrar of Corporations under the Business Corporations Act (Alberta) and the approval of each stock exchange on which Turbo's securities are listed, the Conversion Price (as defined in the Trust Indenture) for the purpose of any conversion of the principal amount of Debentures into common shares of Turbo upon and after the effective date of such consolidation shall be \$15.00.

DATED the 4th day of October, 1990.

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FINANCIAL TIMES
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COMMODITIES AND AGRICULTURE

Shell 'not holding large oil stocks'

By Steven Butler

SIR PETER Holmes, chairman of Shell Transport and Trading, said yesterday that large oil companies were unable to do much to help moderate soaring oil prices and that Shell had little oil in its own stocks that could be released to the market.

"Certainly my company has worked on a minimum level of stocks," he said, at a London oil conference sponsored by the Centre for Global Energy Studies, the energy consultancy chaired by Sheikh Ahmed Zaki Yamani.

Sir Peter's answer appeared to be an answer to critics of the major oil companies who have said that oil companies should help to bring down prices by releasing oil from stocks.

He said, nevertheless, that global oil stocks were adequate and that government releases of strategic stocks were unnecessary.

The Shell chairman estimated that commercial oil stocks outside the socialist countries amounted to 71 days of forward consumption while government-held stocks were enough for 24 days. He said a stock level for operating purposes was 63 days, giving the world eight days of surplus supplies.

He said that if oil prices were \$30 a barrel in the fourth quarter, demand would be reduced by 500,000 barrels a day, and that this would increase to 900,000 bbl in the first quarter of 1991.

He said that an equilibrium price for oil when the world had 40 barrels a day of spare capacity was in the mid to high teens for dollars per barrel. With excess capacity gone from the system, he said, the equilibrium price would be \$25 a barrel, plus or minus 10 per cent.

However he said that \$25 itself would not hold because prices at these levels would bring on new production and would affect demand for oil.

"Anything above \$25 is a war premium," he said. "I think prices are too high. I think they will decline."

Sir Peter was not optimistic that governments in consuming countries could do much to ease the situation.

"Our hope is that governments will not act in a short-term interfering way. A gaggle of bureaucrats, I suspect, will create just as much of a problem in the market."

Libya yesterday appointed Mr Abdullah Al-Badri, former chairman of the national oil corporation, as oil minister, replacing Mr Fawzi Shabshouh. Mr Shabshouh served throughout the 1980s.

Buyers hold the aces in metals market mating game

Consumers have the upper hand as contract negotiations get under way, writes Kenneth Gooding

THE METAL industry's mating season has begun. This is the time when producers and consumers start the often-tricky contract negotiations about pricing to be paid over the coming year. The courtship began yesterday with the start of London's "metals week", which, as usual, has attracted representatives from every important producing and consuming country and corporation.

Consumers certainly have the upper hand this year. Virtually every analyst and commentator is predicting that most metals prices will fall, perhaps sharply, in the coming 12 months.

Demand will show little growth, or even fall back, leading to supply surpluses and increases in stocks, they suggest.

This should sound familiar because it is exactly what the experts were predicting at this time last year. The only difference of opinion then was between those who suggested that metals prices would fall by 10 per cent and those who said 20 per cent was more likely.

In the event, the prices of most of the heavily-traded metals have not fallen as far as the analysts expected and those for aluminium, copper and nickel have regained lost ground in the second half of 1990 instead of continuing their downward path.

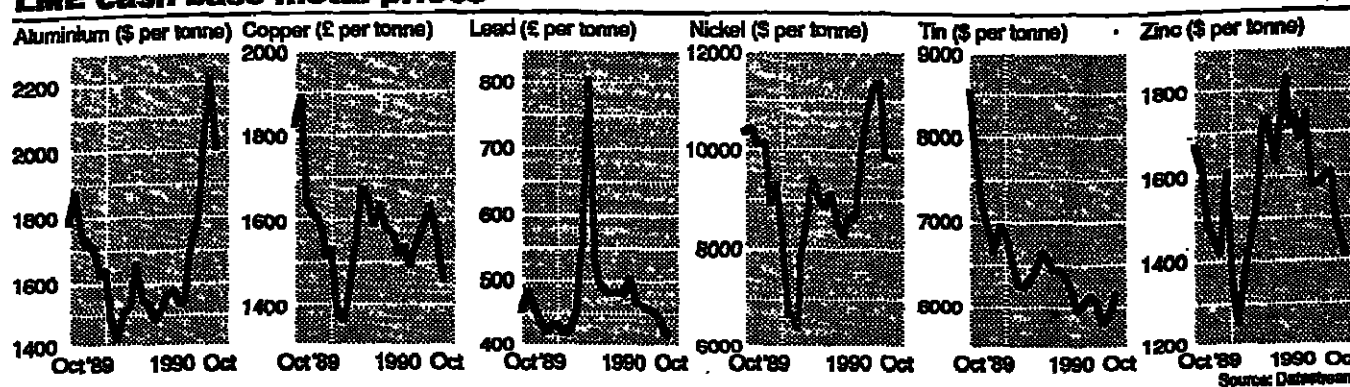
There are four main reasons why the forecasts got it wrong, according to Mr Philip Crowson, senior economic adviser to the RTZ Corporation, the world's biggest mining group.

1. They underestimated the strength of demand, particularly from countries outside the traditional metals consuming areas.

2. There was much more disruption to metal supplies than forecasters would prudently put into their calculations. Copper, aluminium and nickel supplies all suffered considerable disruption.

3. The US dollar, used most

LME cash base metal prices



THE LONDON Metal Exchange's "dashy" copper contract was far from perfect and the time was ripe for the LME to make a fundamental reappraisal of its most heavily-traded contract, suggested Mr Simon Payton, secretary general of the International Wrought Copper Council, yesterday.

He was speaking at a seminar organised by the LME to mark the opening of London's "metals week". Mr Payton pointed to the technical "squeeze" which pushed LME copper prices sharply up in September even though the exchange's copper stocks were at the highest level for nearly four years as an example that "some of the market mechanisms encourage the speculators."

He said that for the past ten years the LME had made frequent, but piecemeal, changes to the copper contract with no sign of a consistent approach. "Let's

look again at the contract as a whole. Let's re-state what the LME should be aiming at with the contract."

While it seems unlikely that the LME board will consider major changes to the copper contract - its attitude was summed up at the seminar by the director who said: "If it ain't broke, why fix it?" - it emerged yesterday that serious consideration is being given to changes to the nickel contract.

The exchange is considering having more types of nickel included in its contract to increase liquidity and to widen its appeal.

Various analysts gave their views about the metal markets and some included price forecasts. Mr John Harris of Rudolf Wolff, suggested the worst was over for tin and that the metal's price would rise from \$6,350 a tonne at the end of 1990 to \$6,500 in mid-1991 and reach \$7,000 by the end of next year.

Mr Stephen Briggs of Metals & Minerals Research Services said lead demand was unlikely to fall even in recession because of its use in replacement batteries. He forecast the price was likely to fall from an average of 38 cents a lb this year to 33 or 34 cents in 1991.

Mr Angus MacMillan of Biliton-Eurochem Metals suggested aluminium's cash price might average \$1 a lb next year but if there was a major recession the price would slump to 70 cents.

Mr Jim Lennon of the Commodities Research Unit predicted that the nickel price would slip from an average of \$5.05 a lb in 1990 to \$4.15 this year and fall again to between \$3.5 and \$3.75 in 1991. A world-wide recession would push the price below \$3.

Lehman Brothers are forecasting recessions in the US, Canada, Australia and the UK as well as much slower economic growth in Japan and Germany. They suggest this will cut economic growth in the OECD countries from 2.5 per cent this year to only 0.8 per cent in 1991 - the lowest level for several years.

However, Shearson's metals analyst, Mr Neil Buxton, says the outlook for base metals is nowhere near as bleak as it was in the 1970s. The industry should remember the Japanese in 1974-75 and 1979-80 - ended with prices falling sharply and remaining

depressed for years. History will not repeat itself, insists Mr Buxton, because:

1. The newly industrialised countries now account for a bigger proportion of total metals demand.

2. Substitution of other materials for base metals will not be as severe as in previous oil price shocks.

3. Capacity utilisation rates are higher today and supply problems are likely to remain a prominent feature of the metals market.

4. And inventories will be rebuilt from low levels. Mr Buxton, head of S.G. Warburg's mining team,

concludes that the outlook for base metals is nowhere near as bleak as it was in the 1970s. The industry should remember the Japanese in 1974-75 and 1979-80 - ended with prices falling sharply and remaining

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UK farming impresses Soviet visitors

By Paul Cheeseright, Midlands Correspondent

SOVIET AGRICULTURAL academics on a study tour of the UK have been most impressed by the mixture in the British system of free market financing and official subsidies. And at least one was struck by the fact that even in a free market system economies of scale were of considerable benefit to farming enterprises.

The highest enterprises are the most successful," observed Professor Alexei Prozorov at the end of the five-week tour. He noted that they had greater possibilities to buy and sell and that "richness creates greater richness."

In company with eight other Soviet and two Poles, Professor Prozorov, attended an agricultural management course at Brooksbury College, near Milton Mowbray, and visited farms scattered across the UK. The tour was organised by the British Council and the Nuffield Farming Scholarship Trust.

The professor, who runs three experimental farms at Volodga, 500 km north of Moscow, emerged from the experience with a strengthened conviction that the Soviet Union's vast collective farms should not be broken down into small-holdings. But his appetite for free-market conditions was whetted. "I am waiting for the time when the Soviet Union will become convertible," he said. "Then it will be possible for me to buy machinery, some cattle and high concentrate animal feed."

Impressed by what he had seen on Kentish fruit farms, Mr Sergei Stokrov, formerly of Moscow State University and now an adviser on land legislation to the Soviet Union and Russian Federation authorities, envisaged the spread of marketing and processing co-operatives among Soviet farmers granted control of their own landholdings. But he made the point that with each republic going down its own route on land ownership, it was difficult to paint a general picture.

"The old system of economic relations is being destroyed. A new system has not yet been created," Mr Stokrov said. He was convinced that the Soviet Union would not harvest the fruits of its own land unless he was sure and secure about the ownership of his land.

The visitors found no immediate antidote to the breakdown of the present Soviet system which has led to the despatch of troops and urban volunteers to battle in the harvest. "It is impossible to liquidate the crisis quickly," warned Mr Stokrov. "We have a bad structure."

IPE to widen membership

By Steven Butler

THE INTERNATIONAL Petroleum Exchange, London's energy futures market, has decided to broaden its membership by splitting the existing 35 floor members seats on the exchange.

Each current seat holder will be awarded an additional seat along with four trading rights attached to each seat. Existing members will have rights to retain the additional seats, or to sell or lease them.

Trading on the IPE has grown explosively since the launch of the Brent crude oil futures contract in June 1988.

Last summer the Exchange introduced a sour crude contract based on Dubai crude oil.

The Exchange said the splitting of seats is aimed at attracting new customer business and further increasing liquidity.

The IPE's volume of trade nearly doubled to 4.13m contracts in the year to the end of March. Subsequently, new monthly trading records have been established.

The Exchange has benefited from the recent high degree of volatility in the oil market.

Coffee price rise forecast

By David Blackwell

ROBUSTA COFFEE prices should see a real improvement in the current quarter as physical supplies tighten in a peak roasting period, according to the latest coffee report from E.D. & F. Man, the London broker.

"Reduced exports from Indonesia and the time-lag before shipments of new crop West African robustas begin leaves a gap in physical supplies to be filled during the peak period of roasting," the report says.

Large shipments of old crop coffee from Africa or increased

condition exports from Brazil are unlikely to fill the gap.

A further factor underpinning prices is the large open interest position on the January contract on the London Futures and Options Exchange (Fox), says the report.

On arabicas, Man says now that the speculative long element has been taken out of the market, there is likely to be good support just below current New York prices, in the range of 88 to 92 cents a lb.

Crisis 'bullish for rubber'

By David Blackwell

THE GULF crisis is likely to prove beneficial for natural rubber producers whether it is contained by the International blockade or ends in war, according to the Economist Intelligence Unit.

The bank scenario is likely to result in oil prices of around \$25 a barrel through next year, while war would lift prices to \$40 a barrel or more, the EIU suggests in its current Rubber Trends. Both cases suggest a decline in the growth of natural rubber consumption for the rest of the year and 1991.

But the pressure for a slow

down will be at least partially offset by US government purchases. The National Defense Logistics Agency, which has bought only 7,000 tonnes in the last nine years, is expected to buy 12,000 tonnes this year alone.

Over the longer term the recovery in demand for natural rubber is likely to be reinforced by a shift from synthetic, which will cost more because of the rise in oil prices.

The EIU projects a 3.5 per cent rise in total world natural rubber consumption to 5.47m tonnes this year.

MARKET REPORT

Gold closed above \$390 a fine ounce yesterday on the London bullion market after touching a low of \$388.50 on the opening, reflecting weaker Asian markets before commission houses buying emerged. In the short-term and barring any significant news, gold could now consolidate above \$390, dealers said. On the LME lead prices closed well down. The morning market saw an early wave of trade buying and short covering take three months from £415 to £425 a tonne despite the starting strength against the dollar. But the higher levels attracted hedge selling and profit taking in the rings. The sterling

London Markets

SPOT MARKETS

Crude oil (per barrel FOB)

Dubai \$33.50-3.00 + 0.50

Brent Blend (diesel) \$34.00-4.10 + 0.75

Brent Blend (North Sea) \$34.50-4.25 + 0.75

WTI (1 pm est) \$35.75-5.00 + 1.00

Oil products

GNP (prompt delivery per tonne CIF) + 0.50

Premium Gasoline \$418.00-2.5

Gas Oil \$412.00-1.5

Heavy Fuel Oil \$412.00-1.5

Naphtha \$375.00-0.75

Petroleum Argus Estimates

Other

Gold (per troy oz) \$325.25 -2

Silver (per troy oz) 46.00 -1

Platinum (per troy oz) \$444.00 -7.75

Palladium (per troy oz) \$100.35 -0.50

Aluminium (per tonne) \$1675

Copper (US Producer) 155 -1

Lead (US Producer) 50 -1.5

Nickel (free market) 455 -0.16

Tin (Korea Lump) market 320 -0.16

Tin (New York) 290 -0.16

Zinc (US Prime Western) 730 -0.16

Sheep (live weight) 100.00 +0.32

Cattle (live weight) 125.00 +0.32

Pipe (live weight) 75.00 +0.32

London daily sugar (raw) \$238.40 +0.8

London daily sugar (white) \$210.50 +0.8

Ten and Lyle export price \$238.50 +0.8

Barley (English feed) £117.25 +0.38

Malze (US No. 3 yellow) \$135.00 +0.5

Wheat (US No. 1 Northern) \$220.00 +0.5

Rubber (Nov) \$20.00 -1.0

Rubber (Dec) \$20.00 -1.0

Rubber (Jan) \$20.00 -1.0

SUGAR - London POKE

(\$ per tonne)

Dec 253.00 253.00 253.00 257.00

Mar 257.00 257.00 257.00 261.00

May 259.00 259.00 259.00 263.00

Aug 259.00 259.00 259.00 263.00

Nov 259.00 259.00 259.00 263.00

Dec 259.00 259.00 259.00 263.00

Mar 259.00 259.00 259.00 263.00

May 259.00 259.00 259.00 263.00

Aug 259.00 259.00 259.00 263.00

Nov 259.00 259.00 259.00 263.00

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Mar 259.00 259.00 259.00 263.00

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LONDON STOCK EXCHANGE

Big gains cut back in heavy trading

The UK stock market yesterday recorded the highest daily trading volume since before the 1987 market crash as traders struggled to buy shares in companies expected to benefit from Britain's entry to the European exchange rate mechanism and the lowering of UK interest rates.

The FT-SE 100 index showed a leap of nearly 140 points in early dealing, but this was quickly reduced as domestic and international institutions took the opportunity to sell heavily into strength. By the close, the gain on the Footsie had been cut to 57.7 for a final calculation of 2,201.6.

However, comparisons of

Account Dealing Dates		
First Dealing	Oct 2	Oct 22
Second Dealing	Oct 4	Oct 24
Third Dealing	Oct 6	Oct 26
Fourth Dealing	Oct 8	Oct 28
Fifth Dealing	Oct 10	Oct 30
Sixth Dealing	Oct 12	Nov 1
Seventh Dealing	Oct 14	Nov 3
Eighth Dealing	Oct 16	Nov 5
Ninth Dealing	Oct 18	Nov 7
Tenth Dealing	Oct 20	Nov 9
Eleventh Dealing	Oct 22	Nov 11
Twelfth Dealing	Oct 24	Nov 13
Thirteenth Dealing	Oct 26	Nov 15
Fourteenth Dealing	Oct 28	Nov 17
Fifteenth Dealing	Oct 30	Nov 19
Sixteenth Dealing	Nov 1	Nov 21
Seventeenth Dealing	Nov 3	Nov 23
Eighteenth Dealing	Nov 5	Nov 25
Nineteenth Dealing	Nov 7	Nov 27
Twentieth Dealing	Nov 9	Nov 29
Twenty-first Dealing	Nov 11	Dec 1
Twenty-second Dealing	Nov 13	Dec 3
Twenty-third Dealing	Nov 15	Dec 5
Twenty-fourth Dealing	Nov 17	Dec 7
Twenty-fifth Dealing	Nov 19	Dec 9
Twenty-sixth Dealing	Nov 21	Dec 11
Twenty-seventh Dealing	Nov 23	Dec 13
Twenty-eighth Dealing	Nov 25	Dec 15
Twenty-ninth Dealing	Nov 27	Dec 17
Thirtieth Dealing	Nov 29	Dec 19
Thirty-first Dealing	Dec 1	Dec 21
Thirty-second Dealing	Dec 3	Dec 23
Thirty-third Dealing	Dec 5	Dec 25
Thirty-fourth Dealing	Dec 7	Dec 27
Thirty-fifth Dealing	Dec 9	Dec 29
Thirty-sixth Dealing	Dec 11	Dec 31

both prices and Footsie index movements are complicated by the decision of the International Stock Exchange to extend trading until 3.30pm on Friday after the ERM announcement.

Much of the initial upturn yesterday reflected Friday's late business marked for Mon-

day's session, the first day of the new trading account. However, Friday's late trading volume was limited by turbulent market conditions, and the equity sector opened strongly.

Most of the institutions stood aside at first, leaving marketmakers to fight to close bear positions still open when the surprise ERM news arrived on Friday afternoon. "Only a clinically insane fund would have tried to join in that competition," commented one broker.

The turnaround came quickly, triggered by sterling/D-Mark rate of 3.05, which had been marked as a selling signal in both currency and equity mar-

kets. Equities were sold heavily by both domestic and European institutions, although many funds bought the shares back at lower levels.

As the market settled down, exporting stocks reacted to the implications for their overseas sales of the new level of sterling. At the close, gains in such blue chip leaders as ICI and Glaxo had been reduced to only a few pence, and there were hints in the market of widespread downgrades from brokers.

The day's Seag trading total jumped to 1,000 shares, only just below the volume high-point of 1,100 shares recorded by Datastream for trading on

May 20, 1987. However, the daily Seag figure can be an unreliable guide to retail activity since it takes in both marketmaker and genuine investment business.

Yesterday's total seemed to reflect substantial increases in both categories. At least two leading marketmaking firms were said to have suffered heavy losses as they were forced to bid up for stock to meet bear positions built up last week. Institutions were only too willing to unload stock at the morning's peak levels, and traders sounded cautious when asked to predict the near term trend of the stock market.

Retailers, Properties higher

THE ONE-POINT cut in interest rates triggered major rallies in the retailing and property sectors, while other companies with high gearing also benefited.

The stores sector was boosted by a wave of strong early buying, although prices of its best levels during the afternoon on institutional selling. Marks and Spencer rose 20 to 25p on turnover of 13m. Kingfisher was up 39 at 34p on 7.6m, while Dixons added 23 at 15p on 7.3m.

Asda, with its large borrowing, was viewed as a potential beneficiary of lower interest charges. It climbed 12 to 13p as a heavy 21m share change hands. Also in demand was Hilldown, the food manufacturer with interests in property and furniture, which finished 19 higher at 28p on 5.3m.

Property-related construction companies were also sharply firmer. The prospect of lower mortgage payments, together with the reduced cost of servicing debt gave housebuilders a brighter outlook. Husbands and Hill was 44 ahead at 31p, while Countrywide Properties rose 19 to 56p.

Watered down

The water sector, one of the market's most defensive areas, was targeted by the UBS Phillips & Drew utilities team as a potential arena of under-performance, and it subsequently performed badly against the wider market.

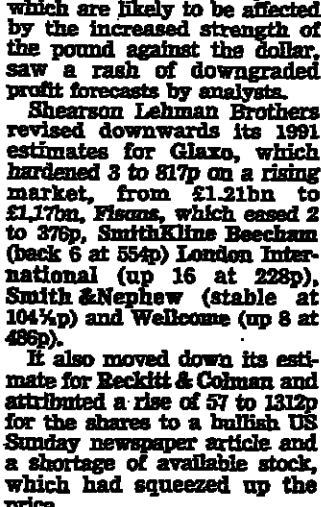
UBS's Mr Joe Malinowski said the securities house recommended clients move to an underweight position in a sector faced with "almost the worst possible circumstances for outperformance." He pinpointed the probability of "lower inflation, lower interest rates, hopes of economic recovery, enhanced political risk and more visible regulatory risk."

Other specialists remained bullish on dividend prospects but acknowledged that ERM entry was not terribly good news for the water issues. The poorest performers included Southern, 4 lower at 19p, and Anglian, slightly easier at 28p. Some of the more marketable issues, gained ground. North West rose 7 to 23p and Thames was 11 firmer at 24p. The Packer, marked up 20 to 21p, closed 32 ahead at 23.80.

As the upturn over ERM entry subsided international stocks, many of which were at

FT-SE 100 index

Hourly movements



5 October 1990 8

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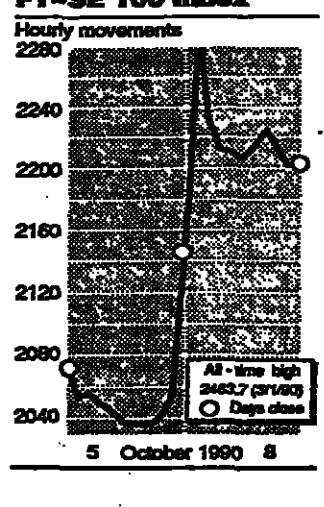
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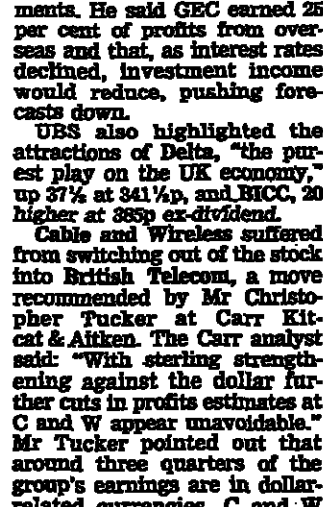
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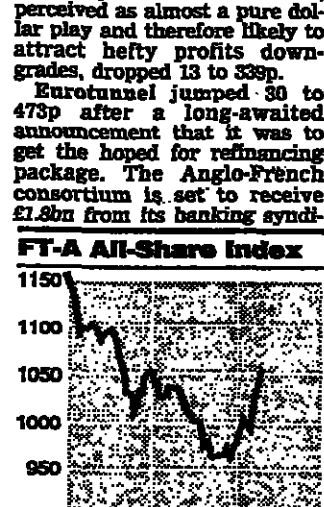
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Gold close: ounce yellow bullion fell to \$380.25, reflecting a decline before the market emerged, barring a recovery. Dealers said prices climbed in the morning wave of buying, covering £415 to £420 sterling's dollar. But attracted taking in London.

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MINES—Contd

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Company	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500
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Laborers	57	Premier	86
Liquidators	29	Suez	48
Lys Services	11	Telcel Inc.	6
Magna Bank	31	Ultramar	31
Mach Indus	28		
Martel & Societe	27		
Midland Bk.	38		
Nat West Br.	18		
P & O Dred.	42		
Poly Pack	40		

		Mixes	
Low-Inc.	21		
RIZ	40		

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CANADA

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NEW YORK DOW JONES										INDICES									
	Oct. 4	Oct. 5	Oct. 6	1990	LOW	Since completion	LOW	LOW	Oct. 4	Oct. 5	Oct. 6	Oct. 7	1990	LOW					
	5	4	3	HIGH	LOW	HIGH	LOW	HIGH	LOW	LOW	LOW	LOW	HIGH	LOW					
Aluminum	2510.04	2516.83	2499.36	2505.20	2999.75	2427.48	41.22	---	---	---	---	---	---	---					
Auto Bonds	89.17	89.11	89.15	89.11	93.04	88.41	---	---	---	---	---	---	---	---					
Transport	86.31	86.92	86.27	86.94	93.01	88.41	---	---	---	---	---	---	---	---					
Utilities	205.22	204.92	206.2	202.78	226.22	194.96	31.26	---	---	---	---	---	---	---					
4day's High 2544.55 (2528.22) Low 2433.47 (2464.85)																			
Computer s	311.50	312.69	311.40	315.21	368.95	300.97	67.98	---	---	---	---	---	---	---					
Industrial s	367.04	368.62	367.37	371.48	416.77	365.03	51.74	---	---	---	---	---	---	---					
Financial	30.79	31.06	30.69	31.08	31.87	31.88	---	---	---	---	---	---	---	---					
NYSE Composite	170.70	171.53	170.80	172.59	201.13	165.36	35.77	---	---	---	---	---	---	---					
Amer. Mkt. Value	306.48	308.14	305.25	305.93	362.45	305.43	56.92	---	---	---	---	---	---	---					
RUSSEAD Composite	307.36	309.89	305.35	306.93	349.60	304.10	45.50	---	---	---	---	---	---	---					
FTSE-100	2745.3	2745.3	2745.3	2745.3	2745.3	2745.3	---	---	---	---	---	---	---	---					
Over Industrial Div. Yield	4.04	4.14	4.03	4.10	4.62	4.03	0.59	---	---	---	---	---	---	---					
S & P Industrial div. yield	3.62	3.69	3.59	3.59	4.21	3.59	0.62	---	---	---	---	---	---	---					
S & P Ind. P/E ratio	14.85	14.55	15.32	14.72	24.79	14.55	10.24	---	---	---	---	---	---	---					
NEW YORK ACTIVE STOCKS																			
	Stocks traded	1990	Change on day	Y Volume	Oct. 5	Oct. 6	Oct. 7	Millions	Oct. 5	Oct. 6	Oct. 7	Oct. 8	1990	LOW					
Aluminum	3,290,000	40%	+	New York	153,580	145,410	136,490	---	---	---	---	---	---	---					
Auto Bonds	2,564,000	47%	+	Amex	12,046	9,225	11,225	---	---	---	---	---	---	---					
Money Mgmt.	2,950,900	32	+	NASDAQ	109,639	104,969	106,699	---	---	---	---	---	---	---					
Transport	1,994,700	3%	+	Over the Counter	1,851	1,864	1,864	---	---	---	---	---	---	---					
Auto-Mkt.	1,559,200	54%	+	Stamps	508	729	557	---	---	---	---	---	---	---					
Utilities	1,928,200	28%	+	Fats	933	778	936	---	---	---	---	---	---	---					
Computer s	1,496,200	14%	+	Unchanged	606	437	448	---	---	---	---	---	---	---					
Pub. Sec. E.E.	1,476,900	20%	+	New Lines	35	144	94	---	---	---	---	---	---	---					
TRADING ACTIVITIES																			
	Stocks traded	1990	Change on day	Y Volume	Oct. 5	Oct. 6	Oct. 7	Millions	Oct. 5	Oct. 6	Oct. 7	Oct. 8	1990	LOW					
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Transport	1,994,700	3%	+	Over the Counter	1,851	1,864	1,864	---	---	---	---	---	---	---					
Auto-Mkt.	1,559,200	54%	+	Stamps	508	729	557	---	---	---	---	---	---	---					
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Transport	1,994,700	3%	+	Over the Counter	1,851	1,864	1,864	---	---	---	---	---	---	---					
Auto-Mkt.	1,559,200	54%	+	Stamps	508	729	557	---	---	---	---	---	---	---					
Utilities	1,928,200	28%	+	Fats	933	778	936	---	---	---	---	---	---	---					
Computer s	1,496,200	14%	+	Unchanged	606	437	448	---	---	---	---	---	---	---					
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Money Mgmt.	2,950,900	32	+	NASDAQ	109,639	104,969	106,699	---	---	---	---	---	---	---					
Transport	1,994,700	3%	+	Over the Counter	1,851	1,864	1,864	---	---	---	---	---	---	---					
Auto-Mkt.	1,559,200	54%	+	Stamps	508	729	557	---	---	---	---	---	---	---					
Utilities	1,928,200	28%	+	Fats	933	778	936	---	---	---	---	---	---	---					
Computer s	1,496,200	14%	+	Unchanged	606	437	448	---	---	---	---	---	---	---					
Pub. Sec. E.E.	1,476,900	20%	+	New Lines	35	144	94	---	---	---	---	---	---	---					
TRADING ACTIVITIES																			
	Stocks traded	1990	Change on day	Y Volume	Oct. 5	Oct. 6	Oct. 7	Millions	Oct. 5	Oct. 6	Oct. 7	Oct. 8	1990	LOW					
Aluminum	3,290,000	40%	+	New York	153,580	145,410	136,490	---	---	---	---	---	---	---					
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Money Mgmt.	2,950,900																		

CANADA TORONTO									
Oct.	Oct.	Oct.	Oct.		1990				
1	2	3	4		HIGH	LOW			
Metal & Minerals	2822.73	2864.50	2865.30	2884.45	2465.05 (W)	2820.90 (C)			
Dominion	3166.56	3175.95	3179.50	3191.30	3089.47 (C)	3199.37 (C)			
MONTREAL PORTLAND	1698.27	1694.35	1694.94	1699.84	2066.90 (C)	1670.82 (C)			
(Base values of all indices are 100 except NYSE All Common - \$D; Standard and Poor's - 10; and Toronto Composite and Metals-1000. Tokyo Indices based 1975 and Montreal Portfolio 1/1/83, * Excluding bonds & Industrial, plus Utilities, Financial and Transportation, (a) Closed, (a) Unavailable.									

Atkinsrite Gen. (U/257)	911.58	968.1	956.6	981.9	1329.9 (577)	910.0 (209)
SWITZERLAND						
Selbst. Ind. (U/1258)	653.1	643.0	648.8	645.0	846.5 (3377)	613.4 (208)
WAGNER						
Traierman Price (C/1464)	2095.61	2771.48	2626.05	31	12495.34 (282)	2560.47 (138)
THAILAND						
Banktel SET (C/4749)	680.09	672.98	671.99	713.85	2143.70 (2577)	613.95 (259)
WORLD						
N.S. Capital Mkt. (U/1778)	(a)	490.2	403.5	405.4	571.0 (W)	423.1 (209)
* Friday October 6, 1990 Swiss Franc: 2739.94 Swiss Franc Ex. Mkt. 47						
Subject to official recalculation.						
Base values of all indices are 100 except: Standard & Poor's - 1000, JSE All Share - 255.7, JSE All Industrials - 254.2, and Australia All Industry and Mining - 500; (a) Unavailable.						

TOKYO - Most Active Stocks

Monday 8 October 1990

Stocks	Closing	Change			Stocks	Closing	Change		
Traded	on day				Traded	on day			
Globe Steel	18.30	-	G. Itoh & Co		Furukawa	7.20	+23		
Tokai-Hama	14.20	+43	Komatsu	6m	1.110	+20			
Nippon Steel	9.80	+22	NOC	5.8m	921	+16			
Aichi-Fabtech Fvy	9.80	+34	Sunumo Metal	5.5m	448	+19			
Mitsubishi	9.7m	+41	Toihitsu	4.5m	625	-10			

FINLAND

The Financial Times proposes to publish this survey on:
 15th November 1990

For a full official synopsis and advertisement details, please contact:
 Peter Saunderson, Synopsistien 17A, 20 00160 Helsinki, Finland
 or tel: 694 0417, fax: 694 5496
 or write to Chris Schaanning or Kirsty Saunders:
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 London SE1 1YH
 tel: 071 873 3428/4823, Fac: 071 873 3079

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on 021 454 0922

or write to them at:

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Edgbaston
Birmingham B15 1PG**

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

3pm prices October 8

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market. %C
close mkt.

Continued on Page 47

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NASDAQ NATIONAL MARKET[illegible]

3pm prices

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

WORLD STOCK MARKETS

AMERICA

Global rally lifts Dow in absence of budget accord

Wall Street

STRENGTH IN the Tokyo and London stock markets helped US equities post modest gains yesterday morning in spite of the failure by Congress to pass a budget accord over the weekend, writes Karen Zagor in New York.

At 1.30 pm, the Dow Jones Industrial Average was 10.40 higher at 2,521.04. Advancing issues led those declined by a ratio of eight to five. On Friday, the Dow had fallen 6.19 to 2,510.64.

US equities were buoyed by strong gains in overseas markets. But trading was dull on Wall Street, with fewer than 50m shares changing hands at 1 pm, with the Columbus Day federal holiday and the unseasonably warm weather in New York keeping many players away from the market. The bond market was closed. The dollar continued to slide, particularly against sterling, which has received support from Friday's announcement that Britain would enter the European Monetary System's exchange rate mechanism.

UAL, parent of United Airlines, plunged \$1.14 to \$82 after

the labour group, which had launched a takeover bid of between \$165 and \$170 a share, said that it had failed to get bank financing for the offer. The group said that it planned to present another offer to UAL's board which would contain less cash.

Travelers Insurance tumbled another \$2.44 to \$14.44, after dropping \$4.00 on Friday, when the company said it would cut its dividend and take large losses in the third quarter.

Abbott Laboratories added \$2.00 to \$41 after the company reported strong earnings and sales for the third quarter. Among other healthcare and medical companies, Baxter slipped \$1.00 to \$25.44, Pfizer rose \$1.00 to \$44, and Bristol-Myers rose \$1.00 to \$60.74.

A number of food and drinks stocks improved, including Gerber, up \$1.00 to \$54.44 and Hershey, \$1.00 higher at \$37.44. The dollar continued to slide, particularly against sterling, which has received support from Friday's announcement that Britain would enter the European Monetary System's exchange rate mechanism.

Corroon & Black moved \$1.00 higher to \$32.00 after the company said it had consummated its merger with the UK's Willis Faber, which has changed its name to Willis Corroon. Willis Corroon shares will trade as Willis Corroon American depository shares on the New York and Pacific stock exchanges, with trading beginning today using the ticker symbol WOC.

Dow Jones lost \$4 to \$23 after the company reported third quarter earnings of \$23.8m or 24 cents a share compared with \$28.8m or 29 cents a share earlier.

Reuters Holdings American depository shares dropped \$3.00 to \$39.00 in active, over-the-counter trading. R.R. Donnelley and Sons, the biggest commercial printer in North America, improved \$4 to \$47 after the company said it had acquired the US's Business Mail Data Services. Donnelley already has four printing facilities in the UK, including its Ben Johnson divisions in York and Gateshead, and operations in London and Toronto.

Canada was closed for the Thanksgiving Day holiday.

EUROPE

Short-covering helps Frankfurt leap 5.3%

BOURSES, with the exception of Milan, began the week with strong gains yesterday. There were hopes, described as wishful thinking by one analyst, that the UK's cut in base rates would spark similar moves by European central banks, writes Our Markets Staff.

FRANKFURT rallied along with the bond market, which was also encouraged by the good reception of the government's new 10-year, 9 per cent bond, the highest coupon in eight years.

In the equity market, foreign selling was countered by domestic buying and widespread short-covering. Large share price rises partially reflected the jump after-hours on Friday on the UK Treasury's surprise announcement of sterling's entry into the exchange rate mechanism (ERM) of the European Monetary System.

But volume was still low at DM4.04bn after Friday's DM3.5bn, suggesting that the jump was mainly technical. The FAZ index, calculated at mid-session, rose 21.62 or 3.6 per cent to 622.16, while the DAX closed 73.77 or 5.30 per cent higher at 1,465.53.

A broker based in Düsseldorf

said that sterling's entry into the ERM was not that positive for Germany. There was a risk of imported inflation, given that 7 per cent of Germany's imports came from the UK, and the current rally in the pound would also put downward pressure on the D-Mark in the short term.

He expected the market to firm further this week until most operators had covered their short positions, but added that the DAX could have difficulty in passing 1,520.

Gains were across the board, with blue chips leading the way. Deutsche Bank rose DM30.30 to DM619.80, Siemens added DM27 to DM553 and Daimler added DM29.50 to DM514.50. Even Thyssen put on DM10.90 to DM205 in spite of news that its steel production had fallen 7.3 per cent in the first nine months of this year and that steel prices had softened.

Commerzbank, which set the price on a planned issue of DM500m worth of convertible profit-sharing certificates at DM200 each, added DM8 to DM239.

PARIS, which had rebounded late on Friday afternoon on the news of sterling's

move into the ERM, rose again yesterday, but buying was not heavy. The CAC 40 index gained 34.23 to 1,586.16 in thin turnover estimated at FF1.7bn to FF1.8bn.

Most blue chips advanced, with CGE gaining FF17 to FF550, as the market's confidence grew a little. Some companies with ties to the UK were active: LVMH, which has a large stake in Guiness, rose FF134 to FF1,882 with 16,750 shares traded, and CMB Packaging reached a high of FF188, before closing 70 centimes higher at FF111.30 on 300,900 shares as investors took profits.

One of the day's best gains was by Locabail Immobilier, a unit of Compagnie Bancaire, which jumped FF26 or 8.1 per cent to FF750 on the news that it will take control of all the property rental activities of UCB, another Bancaparc subsidiary.

Locabail Immobilier remains a Sicom, or quoted property leasing company, but becomes a purely property-backed stock, and therefore looks undervalued, said one analyst. At the start of trading yesterday, its share price was calculated to stand at a 60 per cent discount to net asset value, he said.

Bancaire gained FF17.10 to FF373.10. Eurotunnel rose FF2.20 to FF47.60 on hopes that its re-financing package would soon be completed.

MILAN lagged behind other European bourses in a quiet session. Trading is expected to become increasingly technical before Thursday's expiry of the monthly stock options and Monday's end of the October trading account.

Dealers blamed the market's lethargy on what they described as the government's bad handling of the new capital gains tax, which had scared off domestic investors, and the potential difficulties in implementing the new levy.

The market needs clarification from the politicians, who have once again shown how cut off they are from the real world, said one broker. Volume was estimated at around Friday's paltry L114bn. The Comit index rose 1.45 to 571.55.

Flat gained 1.70 to 1,680 at the official close but slipped to 1,635 after hours on news that its share of the domestic car market had dipped to 53.4 per cent in the first nine months of the year compared with 57.4 per cent in the year-end period.

Banca Commerciale Italiana recouped L35 to L4,650 after falling sharply last week when Ferruzzi severed its ties with the bank.

STOCKHOLM closed sharply higher in sympathy with gains on other European exchanges. The Allshare index rose 23.7 to 991.8.

Eriksson free B shares were heavily traded, and rose SKr3 to SKr227, while Electrolux free Bs gained SKr3 to SKr169.

MADRID, which had been inspired by the ERM news to regain early losses on Friday, added another 1.6 per cent. The general index rose 3.56 to 22,040.

ZURICH was led higher by chemicals and banks, but slipped from afternoon highs on profit-taking. The Credit Suisse index rose 7.9 to 501.6. AMSTERDAM ended quietly. The CBS tendency index added 2.6 to 54.6 but it was off the morning's high of 56.1. Stocks which are also listed in London closed higher: Daf, the truck maker, rose FI 1.30 to FI 23.30; Unilever certificates jumped FI 6.10 to FI 143.70; and Royal Dutch gained FI 1.40 to FI 140.30. OSLO's composite index rose 10.41 to 537.34.

Equities enjoy their first weekly rise since August

By Antonia Sharpe

A BELIEF that there may be greater prospects for a peaceful resolution in the Middle East prompted a widespread, if volatile, recovery in world stock markets last week, although uncertainty about proposals to tackle the US budget deficit kept a lid on gains. The FT-Actuaries World Index rose by 4.4 per cent in local currency terms, its first weekly increase since the end of August.

Sweden led the gains in Europe, jumping 10.4 per cent in local currency terms and so closing back most of its 13.1 per cent loss of the previous week. The fall had followed news that several financial investment companies were in trouble. Mr Mikael Sjöwall of Kleinwort Benson Securities says moves by their parent companies to bail them out with injections of fresh capital had reassured the market.

Sweden's price/earnings ratio has now fallen to about nine times prospective, the lowest level for several years, says Kleinwort, adding that some stocks look attractive, such as Ericsson, the telecommunications supplier, and Skandia, the insurance company.

However, excessive increases in the cost of living and wages and the deteriorating competitiveness of Swedish industry mean that the economy might not grow at all next year, even if it slips into a recession. The deregulation of Swedish foreign exchange rules, which prompted many companies to borrow in foreign currencies, has resulted in soaring interest expenditure. "This could lead to a current account deficit of SKr30-35bn in 1991 (which is unheard of)," says Mr Sjöwall.

Mr Roddy Bridge at UBS Phillips & Drew says sterling's entry into the European exchange rate mechanism (ERM) was good news for the den, which has been hinting that it wants eventually to follow suit. Also, many Swedish companies have a large expo-

MARKETS IN PERSPECTIVE									
	1 Week	4 Weeks	1 Year	Start of 1990	% change since 1/1/89	% change since 1/1/88	% change since 1/1/87	% change since 1/1/86	% change since 1/1/85
Australia	+2.48	-16.43	-7.68	-6.35	-14.74	+2.99			
Belgium	+2.16	-6.63	-25.59	-23.62	-23.22	-14.49			
Denmark	+2.40	-6.59	-2.08	-8.85	-16.25	+1.16			
France	+2.08	-12.01	-29.50	-30.41	-36.10	-22.92			
Germany	+3.20	-4.78	-22.71	-24.37	-30.12	-15.58			
W. Germany	+3.37	-10.26	-13.44	-20.06	-27.65	-12.59			
Ireland	+6.03	-2.26	-24.41	-28.00	-31.13	-15.81			
Italy	+3.18	-5.00	-22.70	-21.11	-28.20	-13.27			
Netherlands	-0.10	-0.06	-19.46	-18.20	-24.78	-10.34			
Norway	+2.24	-12.84	+11.39	+1.39	-0.50	+19.72			
Spain	+5.36	-6.68	-33.13	-25.61	-30.59	-16.15			
Sweden	+10.41	-11.10	-14.67	-15.43	-23.75	-7.88			
Switzerland	+4.72	-5.82	-23.21	-20.33	-21.03	-4.80			
UK	+7.15	+0.20	-9.23	-13.84	-13.54	+4.45			
EUROPE	+5.19	-4.40	-15.08	-17.84	-21.71	-5.49			
Australia	-2.70	-8.23	-21.97	-16.75	-27.07	-9.92			
Hong Kong	+3.17	-6.60	-2.25	-1.18	-17.71	-0.57			
Japan	+7.62	-6.64	-38.84	-43.20	-48.89	-36.20			
Malaysia	+1.71	-14.75	-19.12	-18.69	-24.88	-10.69			
New Zealand	-0.33	-7.15	-35.71	-25.20	-35.61	-22.21			
Singapore	+1.36	-11.82	-19.08	-21.79	-28.61	-14.97			
Canada	-0.36	-3.29	-18.75	-16.98	-30.77	-18.57			
USA	+1.76	-3.72	-13.92	-12.25	-27.37	-12.26			
Mexico	+0.36	-5.36	+72.69	+59.97	+22.82	+48.34			
South Africa	-2.79	-9.29	+1.47	-10.30	-36.19	-22.91			
WORLD INDEX	+4.37	-5.70	-23.92	-25.23	-35.11	-21.60			

Source: The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Ltd.

sure to the UK, where demand should pick up following the cut in base rates.

Ireland was Europe's second best performer last week, advancing 6.1 per cent in local currency terms. Mr Robbie Keighley of Davy's stockbrokers in Dublin says the market was ready for a bounce after falling 35 per cent since its peak in January 1989.

Last week's rise was largely due to the better environment for international markets. Fundamentally, the Irish market looked attractive, especially after Friday's ERM and UK interest rates news, which brightened prospects for listed companies with British subsidiaries.

Japan ended a roller-coaster week 7.6 per cent higher in local currency terms, after the Nikkei index plunged more than 1,100 points on Monday only to rebound by 13.2 per cent on Tuesday, a record one-

ASIA PACIFIC

Nikkei closes above 23,000 as yen rebounds

Tokyo

THE REBOUND of the yen against major currencies gave equities a much-needed boost yesterday, and the Nikkei average closed above the 23,000 level for the first time in nine trading days, writes Marina Cannon in Tokyo.

The yen's strength also lifted bond prices, encouraging the spread of optimism on the deflated stock market. The leading index opened higher and rose steadily throughout the day on broad small-cap buying of leading stocks, including electricals, trading houses and other blue chips. A surge just before the morning close was mainly the result of index-linked purchases by investment trusts.

The Nikkei ended at the day's high of 23,690.00, up 302.35, or 1.3 per cent, after dipping to a low of 22,857.59. Volume came to 400m shares, against Friday's 450m. The Topix index of all listed stocks rose 46.53 to 1,727.19 and the second section index for the small business group, the JSE/Nikkei 50 index gained 6.28 to 1,378.63.

In Tokyo, advancing issues outnumbered declines by 776 to 144, with 106 unchanged. Early trading was dominated by the purchase of large-capital, interest rate-sensitive issues, including stocks and shipbuilding, as the strong yen and the weaker US economy led market participants to believe that interest rates might have peaked.

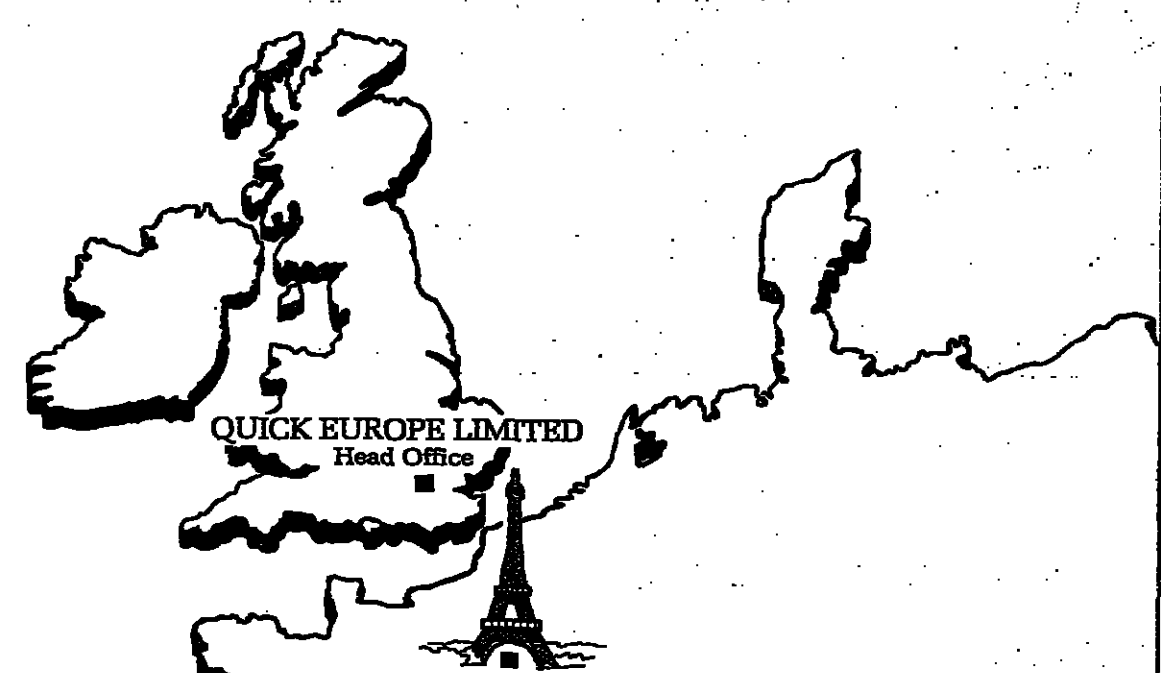
As the yen rose to Y129 against the dollar at one stage, buyers turned to utility and oil shares, in spite of the slight rise in oil prices. Tokyo Electric Power climbed Y210 to Y3,190 and Nippon Oil added Y80 to Y960.

Other significant winners in the morning were chemical and petrochemical stocks. LEADING INDUSTRIAL stocks gained ground in Johannesburg yesterday, but gold shares drifted slightly lower as the bullion price fluctuated narrowly around \$390 an ounce. The JSE industrial index added 16 to 2,666.

SOUTH AFRICA

LEADING INDUSTRIAL stocks gained ground in Johannesburg yesterday, but gold shares drifted slightly lower as the bullion price fluctuated narrowly around \$390 an ounce. The JSE industrial index added 16 to 2,666.

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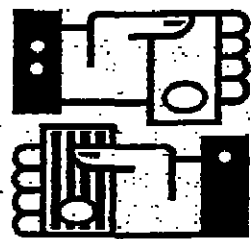
NATIONAL AND REGIONAL MARKETS										FRIDAY OCTOBER 5 1990										THURSDAY OCTOBER 4 1990										DOLLAR INDEX									
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1990 High	1990 Low	Year ago (approx)																							
Australia (78)	133.36	-0.7	101.50	111.52	107.26	106.08	-0.9	7.30	134.31	104.18	113.84	107.09	107.07	158.31	125.85	160.33																							
Austria (19)	137.65	-1.5	142.82	156.93	150.92	149.78	-1.6	1.82	140.41	147.89	161.11	151.81	152.17	285.63	178.57	167.67																							
Belgium (11)	132.26	-0.8	100.86	110.80	108.37	103.72	-0.1	5.58	133.27	104.18	113.84	107.09	107.07	158.31	125.85	160.33																							
Canada (120)	127.27	-0.9	98.86	106.43	105.19	106.39	-0.5	3.78	128.47	99.85	108.08	102.42	108.59	153.61	127.47	141.58																							
Denmark (33)	245.08	-0.5	185.53	204.96	197.11	195.42	-0.3	1.82	246.23	190.88	208.33	198.31	198.08	372.22	234.05	200.13																							
Finland (26)	102.75	-0.9	78.20	85.93	82.54	78.70	-1.1	3.48	103.67	80.41	87.72	82.85	79.57	122.12	75.23	125.63																							
France (123)	131.72	-0.9	100.25	110.15	105.93	107.08	+0.0	3.84	132.88	103.08	112.42	105.93	107.13	168.85	128.98	138.10																							
Germany (51)	108.14	-1.8	82.30	90.45	86.57	86.97	-0.9	2.59	110.08	83.06	90.53	93.54	118.60	147.49	112.24	119.47																							
Hong Kong (48)	115.48	-0.5	86.67	97.39	95.87	115.89	-0.5	1.17	117.07	90.00	100.00	100.00	100.00	100.00	100.00	100.00																							
Ireland (17)	151.03	-1.6	114.95	126.31	121.47	121.85	-1.5	4.29	153.44	119.01	129.82	123.23	123.78	198.57	138.04	160.70																							
Italy (15)	85.37	-1.8	64.96	71.39	68.86	73.65	-1.5	3.51	86.82	67.42	73.54	69.30	74.84	109.29	80.87	91.57																							
Japan (54)	121.37	+3.0	92.76	101.92	98.03	101.92	+1.8	0.63	118.29	118.75	128.85	128.85	128.85	128.85	128.85	128.85																							
Malaysia (13)	188.23	+0.7	141.74	155.74	148.78	153.55	+0.7	3.16	189.02	147.51	157.22	152.20	155.89	252.80	196.46	208.20																							
Mexico (13)	482.93	-1.4	387.53	403.87	388.41	403.24	-1.2	0.44	489.92	378.99	414.51	380.59	150.04	501.41	324.53	316.47																							
Netherlands (42)	129.01	-2.6	98.19	107.89	102.68	102.68	-1.8	5.55	132.47	102.74	112.08	106.81	104.57	149.73	127.59	131.50																							
New Zealand (16)	126.08	-0.5	42.08	46.91	45.11	46.20	-0.7	7.21	126.36	42.08	46.91	45.11	46.20	126.08	42.08	46.91																							
Norway (28)	239.27	-2.5	182.10	200.10	192.44	193.88	-2.5	1.05	245.32	190.28	207.79	195.59	198.79	278.03	202.54	194.74																							
Portugal (25)	150.89	-0.2	114.89	126.03	121.20	121.35	-0.4	3.47	151.07	117.17	127.82	120.44	121.80	208.24	147.24	166.50																							
South Africa (60)	151.50	-0.9	113.30	126.69	121.85	136.41	-1.5	4.19	166.33	129.01	140.73	132.61	131.81	251.39	181.50	157.73																							
Spain (42)	105.14	-0.5	104.07	114.39	108.98	108.54	+0.2	5.48	137.49	108.84	116.31	108.81	100.56	182.25	128.84	185.10																							
Sweden (27)	176.51	-2.2	147.83	162.29	149.89	151.93	-1.9	2.73	180.83	140.26	153.00	141.14	151.78	234.97	182.07	182.07																							
Switzerland (67)	89.74	-0.8	68.30	75.08	72.19	71.66	+0.0	2.98	90.52	68.30	75.08	72.19	71.63	109.77	85.00	91.93																							
United Kingdom (300)	165.78	+5.2	126.16	138.61	133.31	128.16	+3.3	5.51	157.51	127.17	133.25	125.56	122.17	178.18	138.87	148.68																							
USA (533)	125.52	+0.4	95.53	104.96	100.96	125.52	-0.4	3.91	126.00	97.72	106.61	100.46	126.00	149.95	121.30	145.80																							
Europe (967)	134.56	+1.4	102.41	112.53	108.28	105.44	+1.0	4.43	132.74	102.98	112.32	105.84	104.45	157.65	124.81	130.65																							
Nordic (14)	122.81	-1.5	138.13	152.88	147.03	143.80	-1.3	2.10	135.54	143.81	158.98	147.82	143.73	223.29	178.23	168.22																							
Pacific Basin (656)	121.81	+2.7	92.75	101.96	98.03	102.32	+1.6	1.28	118.68	92.74	100.40	94.61	100.68	128.75	107.82	179.98																							
Euro-Pacific (1623)	127.40	+2.1	95.58	105.54	102.46	104.37	+1.3	2.63	124.73	96.74	105.43	98.67	100.43	149.85	121.59	160.43																							
North America (853)	125.54	-0.4	95.53	105.00	100.89	124.26	-0.4	3.90	126.08	95.53	105.00	100.89	124.26	148.83	121.59	148.28																							
Europe Ex. UK (687)	115.49	-1.4	87.90	96.60	92.91	93.15	-0.7	3.90	117.18	87.90	96.60	92.91	93.15	148.83	121.59	148.28																							
Pacific Ex. Japan (202)	121.87	-0.6	92.90	101.77	97.87	104.01	-0.7	6.26	122.35	94.00	103.54	97.46	104.73	146.72	109.14	139.88																							
World Ex. US (1816)	127.84	+1.9	97.20	106.92	102.63	105.14	+1.2	2.98	126.47	97.20	106.92	102.63	105.14	160.84	117.77	160.23																							
World Ex. UK (2049)	122.15	+0.6	92.97	102.18	96.25	100.96	+0.3	2.78	121.45	92.97	102.18	96.25	100.96	149.83	117.04	163.93																							
World Ex. So. Af. (2298)	125.08	+1.2	95.80	105.28	101.25	111.41	+0.3	3.08	140.40	95.80	105.28	101.25	111.41	103.84	117.04	160.99																							
World Ex. Japan (2849)	128.44	+0.2	95.51	106.26	104.12	116.78	+0.1	4.21	128.20	100.42	109.32	103.02	116.78	159.59	124.31	140.43																							
The World Index (2249)	126.03	+1.1	95.92	105.40	101.37	111.58	+0.7	3.20	126.88	95.92	105.40	101.37	111.58	152.05	118.33	154.03																							

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PRIVATE BANKING

SECTION III

Tuesday October 9 1990



The past two months of stock market turmoil and the possibility of a recession are putting

private bankers in Europe and the US on their mettle. Their investment capabilities on behalf of wealthy individuals are now being put to the test, writes Sara Webb

The personal touch

PRIVATE BANKING is one of those amorphous phrases which can be stretched to cover whatever the banker or client in question wants it to mean.

To the Swiss, and to an increasing number of other Europeans, it means providing a personal banking service, where preservation of capital is of paramount importance and where the banker remembers his individual clients' names and details. To the English, it conjures up the image of generations of inherited wealth.

In the US, private banking is frequently associated with budding entrepreneurs who need to borrow from their bank to build up their business. For others - Arab sheikhs, for example - private banks provide safe havens at times of political turmoil such as during the Iran-Iraq war and the present Gulf crisis.

It may carry shadier connotations: to a third world dictator - a Marcos, a Duvalier or a Ceausescu - private banking means a secret bolt-hole, somewhere to keep money safe in case the need arises to leave the country quickly by helicopter.

There are, however, plenty of "ordinary" people, businessmen for example living in high

tax regimes, who might wish to keep part of their wealth in an offshore account, out of reach of the tax authorities. Or they may be Latin American businessmen who want to preserve their capital in a strong currency abroad because of the rate of inflation back home.

Many wealthy individuals simply do not have the time, experience or resources to make investment decisions to stay abreast of today's fast-moving markets. The world has become a far more complicated place and investment is a more global business.

The high net worth individual of the 1980s and 1990s has to think about factors such as exchange rates, interest rates, and exposure to a wide range of stock markets. He or she needs an investment manager who can allocate assets among different markets, currencies, financial instruments and economic sectors.

But after receiving high discretionary management fees for his professional expertise, the private banker must be on his mettle - which is easier said than done over the years that encompass the stock market crashes of 1987 and 1989, and the past two turbulent months. Turmoil - and the



likelihood of recession ahead - is a real test of a private banker's investment capabilities: those who have had the foresight to put clients into interest-bearing instruments may feel quite content today, while those too heavily invested in equities may be having awkward discussions with clients at the moment.

The reasons for using a private bank are various - the need to preserve wealth, have one's assets managed, escape the tax authorities, keep money in a safe haven, or for pure cachet. But whatever the different requirements of the customer, private bankers agree that this is a very attractive business, based on fees and commissions, and largely free from competitive pressure to keep those fees down.

Bear Stearns reported recently that the Swiss private banking industry managed about \$1,000bn in assets. It estimated that up to 75 per cent of

that was non-domestic business and that this \$750bn represented between one-third and one-half of the total international private banking market. The firm also believes that this particular area of banking should be one of the highest growth and most profitable financial businesses in Europe in the 1990s. It is hardly surprising that many banks are expanding their private banking divisions to cash in on the boom. The oldest players - such as Pictet, Lombard Odier and Coutts - have been joined by TSB and Lloyds Bank, while merchant banks such as Kleinwort Benson and Warburg are expanding this side of their business, too.

Private bankers earn their living from the fees generated by managing their customers' assets. The bigger the portfolio they look after, the greater their income. Tax cuts in the US and UK in the last decade have helped to create more

rich individuals, some of whom want the individual financial attention which private banks set out to provide.

"In a world where mass production has become the norm, there are still people who want a personal service in many areas including banking," claims Mr Georges-Andre Guendet, director at M M Hentsch, one of Switzerland's oldest private banks. Today that individual service means paying close attention to details: remembering the names of your clients, recognising their voice when they ring out of the blue, making sure that they deal with the same banker to give them a sense of continuity of service.

It means being on call (your private banker may sport a bleeper to keep in touch at all times) even at weekends in case the client happens to have "dropped by Geneva". Those banks that want to pamper their customers may send

them flowers at their hotel when they arrive in town, and offer advice on matters ranging from where best to educate their children to whether they should buy a house in the south of France - subjects on which, in their role as personal banker verging on friend, they may be called upon to answer.

Personal touches aside, the emphasis in private banking is very much on asset and financial management, for example, investing in a balanced portfolio of bonds and equities, and lending against the value of the assets if the customer wants to buy a new business or a luxury yacht. The Swiss have earned a reputation for cautious investment although they may face more pressure to be "performance-minded" as competition for high net worth individuals increases and customers become more sophisticated in their requirements.

According to Mr Jacques de Saussure, partner in the private bank Pictet, "when a client gives you all his wealth he doesn't expect to see it drop by 20 per cent one year and go up by 20 per cent the next - he wants to see the preservation of his wealth. The more risk-prone attitude in the US and UK is due partly to the fact that they look after a smaller proportion of their clients' funds. Switzerland's conservative attitude stems from the fact that you are looking after all of somebody's wealth."

The business of asset management has become more global in recent years, as investment managers have to take into account a multitude of factors - geographical allocation, currencies, interest rates and economic sectors - when placing clients' funds. These funds may be pooled and managed alongside those of other customers by the bank's investment manager. It is both time-consuming and expensive to look after an individual's portfolio unless he has at least \$100,000 at his disposal - some banks demand considerably more if the client wants his portfolio tailor-made. Many bankers now place their smaller clients in pooled funds.

As more players enter the field, the smaller banks may have to join forces if they are to cover their costs while providing a personal service and a creditable investment performance. Some have expanded on the institutional side, taking on the management of pension and insurance funds. But most admit that institutional business is not as lucrative as private banking: unlike institutions, few high net worth individuals are unlikely to kick up a fuss about the level of the charges. Their bankers have a pretty free rein when it comes to levying fees.

However, many private bankers are aware that the competition is increasing and that if they are to stay ahead they will have to woo new customers, not only in the US and Europe but also among the new breed of entrepreneurs in Asia. If their customers are to stay loyal, they will need to be happy with the investment performance provided by the bank - otherwise, the customer may get up and go elsewhere. There is, after all, plenty of choice.

IN THIS SURVEY

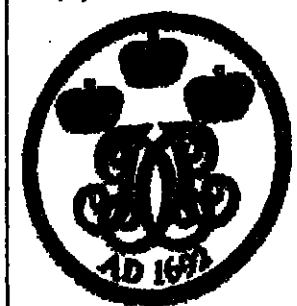
- New business: how to find customers as regulations get tighter
- Gulf Crisis: a safe bolt-hole for Arab millionaires
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- Swiss Republic profile: "safety first" seems to work
- US market confidence: "wealthy do well in a recession"
- Citibank profile: why global giant is active in the field
- Switzerland: advantages may slip away



■ Latest profile: (pictured) Chris Bell, chief executive of the family's Private Bank & Trust Company in London

■ Bankers Trust profile: emphasises put on money management

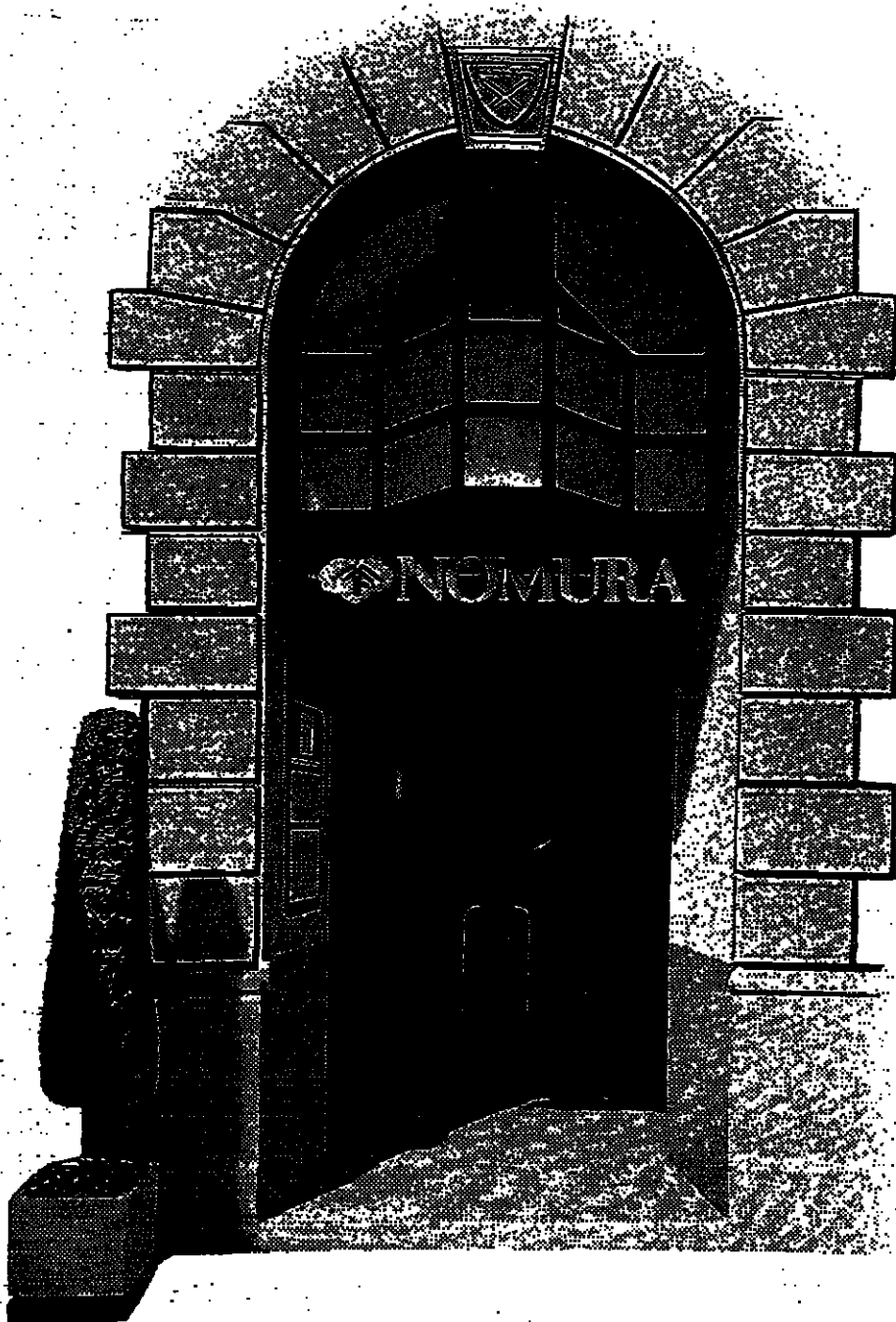
■ London: the more interesting your account, the less you will pay.



- (Above) Coutts is a key player in the UK market
- Luxembourg: the duchy that tries harder
- Geneva: holding its ground
- C Hoare profile: family faces future with equanimity

Editorial production
Gabriel Bowman

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A WEALTH OF KNOWLEDGE

PRIVATE BANKING 3



Women and children, fleeing from Baghdad in Iraq, arrive by special aircraft at Frankfurt, West Germany

IMPACT OF THE GULF CRISIS

A safe bolthole for the use of Arab millionaires

PRIVATE BANKERS should be saying thank-you prayers for President Saddam Hussein. Iraq's invasion of Kuwait sent Arab millionaires fleeing to their private banks, particularly in Switzerland and London.

Many of these rich clients thought that the conclusion of the Iran-Iraq war meant it was safe for them to bring their money back to the Middle East. But since the start of the Gulf crisis in August, more than \$8bn is thought to have poured out of the region and into the private bankers' coffers — enough to set the bankers swarming over the fees this will generate.

Naturally, what the Arab customers want is peace of mind. Private bankers offer them a safe bolthole for their millions. But bankers report that their customers are showing a far keener interest in the Swiss banks and branches than in their London counterparts.

"They want security and safety, which is why they want to put their money with our Swiss banking operations rather than with our London office," says one of Mercury Asset Management's portfolio managers.

More important, though, Switzerland did not impose a freeze on private funds in the way that the UK government did. Mr Walter Hanses, senior vice president

of Union Bank of Switzerland, remarks that Kuwaitis who escaped in the first few days of the invasion were unable to get their hands on their money in London to pay their hotel bills and living expenses. Fortunately, they were able

their tax situation could be affected by a lengthy stay in this country," says Ms Irene Owen of UBS.

But for the bulk of the Middle Eastern customers, the requirements are more conventional — namely asset

Islamic customer agrees to buy the goods from company A and then sells them on to the customer in Malaysia, generating a tidy turn on the deal.

Sara Webb

Islamic principles may lead portfolio managers to steer clear of companies with tobacco, alcohol, armaments or gambling interests

to get hold of funds in Switzerland where their accounts were not frozen.

Some banks, like the United Bank of Kuwait, have found themselves holding the hands of their customers to a far greater extent than usual.

For the hundreds of Kuwaitis stranded in London on \$2,000 spending money a day (the sum permitted by the Bank of England), the banks have had to advise on matters ranging from tax planning and rental accommodation to where they can learn English or send their children to school. UBS has been running a free helpline for customers, many of whom were on holiday in the UK at the time of the invasion and who are now watching the purse strings a little more carefully.

"We have advised them on how to extend their stay with the Passport Office, and alerted them to the fact that

management — though Islamic principles may dictate that the portfolio managers have to steer clear of companies with tobacco, alcohol, armaments and gambling interests. Hotels, which make profits from the bar (and sometimes from the casino) are also off-limits, as are western banks which make money by lending.

Mr Richard Duncan, who manages the trade financing division at Kleinwort Benson, looks after funds for both private and institutional clients from the Middle East. "Under Islamic law, the payment or receipt of interest is not allowed, and money is supposed to be put to productive use, funding trade and industry," he says.

So for its strict Islamic customers, Kleinwort Benson sets up trade-related deals. For example, say company A wants to sell goods to company B in Malaysia. The

Sara Webb looks at the problem of attracting clients

How to find new customers as regulations get tighter

IN THE old days, the private bankers would tell you, people could walk in off the street with a suitcase full of crisp notes and bank it, with very few questions asked. Now, despite the fact that

Associating with tin-pot dictators is not good for business

private bankers are eager to woo new customers, they like to give the impression of being a lot more choosy. Private bankers are rather sensitive about their image these days. They do not want to be associated with drug dealers and tin-pot dictators — it is not good for business and in many of the world's banking centres it carries the risk of a prison sentence for the banker as well as the criminal.

So new customers are usually asked for bankers' or lawyers' references, and a cheque or draft is preferable to dollar bills. As one banker put it: "I've got to know all about you if you want to be my client — who you are, your business, your needs, whether you have kids, and what would happen to your money if you dropped dead tomorrow."

Furthermore, your banker will need to know what currency you think or dream in, and whether the money you want managed is for short-term or long-term investment.

Some, like Lazards, will turn you away if you have less than \$1m to invest. Others will tactfully suggest you could do better in unit trusts. But usually if your funds are not sufficient to warrant individual attention, the manager will put

them into a pooled fund for you where they will be managed alongside those of other high net worth individuals.

However, the private banks do not necessarily find it easy to attract the new wealth generated by tax cuts and entrepreneurial flair in many parts of the world. The problem when it comes to attracting new business is that the class of customer private banks wish to woo generally does not respond to mailshots and heavy advertising.

"It's very hard to go out and advertise," says Mr Stuart Webb of Lazards. "Our problem is how to reach the man in the street. If we are looking for someone with at least \$1m, he is not going to be the sort of person who tears off a coupon in a newspaper."

In fact most new clients result through recommendations from existing clients and possibly from contact with the bank's other business associates, for example lawyers, accountants and advisers working in the mergers and acquisitions division. The latter may suggest that the chap who has just sold out of his small business

"Someone with \$1m won't tear off a newspaper coupon"

hand over his new-found wealth to be managed by the private banking arm.

Mr Paul Brown, director of private banking at Lloyds Bank, says that 90 per cent of his new customers come from the existing client base. "It's a referral business. You don't take them off the street

because it is not worth one's image to do that. One can never be 100 per cent sure that they are clean."

A clean bill of health from the customer has become more important following the

Business is coming from Japan and the Tiger economies

tightening up of regulations in many banking centres. Switzerland, once renowned for its secrecy, co-operated in the recent past in blocking the Marcos accounts. Dictators are no longer good for business because of the adverse publicity they attract when they fall from grace.

"We're not interested in African dictators, it is bad for our name," says Mr Georges Verignon, head of Swiss private banking at Chase Manhattan Bank. In fact a law came into force on August 1 stating that Swiss bank employees who do not check up on their customers' credentials can be put in prison for up to three years if it subsequently turns out that their money stems from criminal activities.

Drug dealing and fraud count as criminal activities, but in Switzerland and Luxembourg, tax evasion does not. Some of the big US names based in these countries still refrain from advising clients on how to cheat the IRS, but the Swiss and Luxembourg banks have no qualms and do not see why they should act as the "moral police" for the tax authorities.

"We live in a society where the power of the state is

increasing so I am not shocked at the pockets of resistance and I do not think it is the task of the banks directly to help the authorities to make sure people pay their tax," says Mr Damien Wigny, executive director of Kredietbank in Luxembourg.

Whatever the tightening up in regulations may mean in terms of losing crime-related business, bankers seem confident that there is a large pool of high net worth customers "out there and waiting to be tapped". Their present clientele consists mainly of the "old wealthy" and entrepreneurs in the US and Europe, as well as the wealthy Arabs. While these customers will continue to demand individual attention in the banking and investment management field, many bankers expect to see an increasing share of the new business coming from Asia, in particular from the Tiger economies and Japan.

The Japanese are turning to private bankers with their new-found affluence. "Before, it was the south Europeans who used to come to Switzerland with their suitcases of money; now it's the Japanese," says one US banker.

But it could be a while before the eastern European countries throw up a host of entrepreneurs eager to make their fortune now that they are free from the shackles of communism. "In 10 or 20 years, I wouldn't rule out the possibility of having some rough millionaires," says Mr Verignon of Chase Manhattan. Perhaps that is fitting for a bank which has a branch in Karl Marx Avenue, Moscow.

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Private Banking

PRIVATE BANKING 4

Karen Zagor, in New York, finds the US market is still confident

'The wealthy do well in a recession'

WHILE THE immediate future looks increasingly bleak for major US money centre banks, with loan-loss provisions growing apace and a recession looming on the horizon, the private banking sector seems remarkably healthy.

"Private banking is one of the few bright spots of the industry," says Mr John Hoyer, senior vice president of US Trust, a leading institution in the US market. "The prospect of a recession is worrisome, but the market is less fragile than other areas of banking."

Part of the reason for this confidence is the prevailing belief that the wealthy fare better than the overall population in times of recession.

"The 1980s was a period of unprecedented growth," says Mr Hoyer. "It will be harder to expand at the same rate, but we will continue to grow."

The sector has expanded very quickly in recent years - it is estimated that the number of American households with net worth of more than \$1m, excluding primary residences, has grown 36 per cent to 1.5m in the past two years - and the banks believe there are still untapped sources of wealth. The potential benefits of private banking are enormous. The average retail bank customer is said to generate about \$500 in annual pre-tax profit compared with about

\$5,500 from a private banking client. In general, private banking clients are charged an annual fee of 1 per cent of their assets under management, plus fees for transactions and services.

There is no simple definition of private banking in the US, but the area is summed up by the American Bankers Association as "some deliberate programme to attract and serve the affluent individual market."

The range of services offered by private banks includes portfolio management and other forms of investment counselling, reorganising bill-collection systems, renegotiating leases, revising wills and helping clients with other personal financial matters.

As in Europe, private banking in the US started as an exclusive service provided by exclusive banks to help the wealthy manage and maintain their wealth. Establishments such as JP Morgan and US Trust have relationships with some families that span more than 100 years. Although the older institutions

cater predominantly to old money - which in the US means at least three generations worth - the bulk of American wealth created after the Second World War came from the achievements of entrepreneurs, according to Mr David Gibson, group executive in charge of Citibank's world-wide private banking.

Last year Citibank, which has one of the lower entry level minimum deposit requirements of the US private banking sector, had assets under management of \$59.4bn, up 15 per cent from 1988.

As the number of so-called high net worth individuals multiplied, particularly in the boom-days of the 1980s, commercial banks moved into the market, attracted by the prospect of cashing in on *new money* - the American business fortunes. Citibank, Chase Manhattan and Bankers Trust are just a few of the big names that now offer private banking services.

The commercial banks have established a niche for themselves by fostering clients from the moment they show signs of

attaining wealth.

Some banks even have an unofficial client wealth/life cycle table, breaking the stages down into wealth creation followed by enhancement, preservation and - rather euphemistically - disposition. In many cases, banks may decide to take on a client based

on their potential for wealth rather than insisting the clients meet a minimum net worth.

Commercial banks tend to view themselves as offering one-stop services to their private banking clients. One of their strongest selling points is that they can lean on their non-private banking services to offer a vast array of conveniences, products and

services; these can range from such mundane extras as bank machine cards to more complex services such as international currency and interest rate swap transactions.

US private banks, particularly the divisions of big commercial banks, have placed a heavy emphasis on the extension of credit as a major source of business.

The entrepreneurial climate in the US partly explains this trend - since the money is often used to support new businesses. An added attraction is that the banks can charge as much as two points above the US prime rate. In comparison, when banks lend to companies, they can charge only a very slight premium of what they pay for funds themselves.

"Citicorp in the US started its high net worth individual services in the late 1970s, when we realised that a lot of entrepreneurs did not have extensive bank support," says Mr Gibson.

"Citicorp itself is viewed as an entrepreneurial institution," says Mr Gibson, "and entrepreneurs identify with Citicorp."

In general, the commercial banks have catered to the new wealth, while the old money has remained loyal to their traditional bankers. Prohibitively high entry fees, as much as \$5m at JP Morgan's private banking unit - Morgan Guaranty Trust - have helped the traditional players remain exclusive. But this has started to change. US Trust, for example, no longer sets a \$2m net worth minimum for clients despite its blue chip image.

"We are interested in broadening our market and are starting to look at newer wealth," says Mr Hoyer. "We avoid minimum numbers now." US Trust's discretionary assets under management as of June were \$18.2bn, while total assets in house, custody and corporate custodial amounted to \$14.3bn.

The commercial banks, for their part, have tried to mould themselves in the traditional image, concentrating on such intangibles as discretion and fostering client trust.

But this is not a purely competitive environment, since the

wealthy usually have more than one private banker. "We are always going to be sharing clients," says one private banker.

Some observers believe that the commercial banks face their strongest competition from brokerage outfits such as Merrill Lynch.

"The job of the traditional private bank is to manage and preserve assets," says Mr Arthur Urchul, senior vice president and director of Merrill Lynch Pierce Fenner Smith. "Securities and investment firms play a leading role in the management of active wealth." Merrill Lynch has \$350bn client accounts in the US, of which some \$10bn is managed on a discretionary basis.

As the US economy weakens, the emphasis in private banking is shifting away from lending. Private bankers say that demand for loans is dropping as their clients prepare for a recession instead of gearing up for growth.

With private banking becoming increasingly competitive, some banks are considering a rather unorthodox approach to getting new clients - advertising and marketing rather than relying on word of mouth, friends and advisers to steer potential clients towards their doors. US Trust, for example, has advertised in the past and plans to launch a new campaign this month.

IN THE past dozen years, a new kind of private banker has emerged. Driven by a new generation of "wealth creators", commercial banks have entered the field and are changing it. In the past, a client's character was paramount. But now, the other elements of the "five Cs" of capital, credit, cash flow, collateral and capacity have emerged and are united in a judicious blend of private banking services that appeals to many of the Europe's new wealthy.

Global giant Citibank is an illustrative case. With \$68bn in assets now under management by some 3,900 employees world-wide, Citibank's private bank got its European start in Switzerland in 1971.

"Most of the world's wealth has been created since the Second World War," says Mr David E Gibson, group executive who has been head of the Citibank private bank since late 1983. The European portion of this aggregate wealth is now significantly liquid for three reasons: the effects of an eight-year global boom in which equity assets grew some 300 per cent; the retirement of a generation of entrepreneurs who founded

European businesses after the Second World War; and consolidation to take advantage of economic unification in 1992.

In the US and Japan, where capital markets are well developed, stockbrokers tended to accommodate this new wealth. But in Europe, where capital markets are still fragmented and legal systems vary, it is the private banker who serves as the bridge between the capital markets and the rich.

In Europe, private banking has special challenges. "Canon (by fiat) law does not keep pace with the business environment as well as the common (by precedent) law system," says Mr Gibson. "We spend a lot of time trying to adapt Anglo-Saxon legal notions such as trust law to a canon law or Napoleonic system to give people in canon law countries an opportunity to protect and preserve wealth."

The evolution of Citibank as

private banker was a natural one. In the late 1980s, certain patterns of customer behaviour pointed the way. Entrepreneurs who initially had business accounts began to ask for personal financial accommodations as their

The bridge in Europe between the capital markets and the rich

businesses grew. Consumer banking specialists, among them Mr John Reed, who is now Citibank's chairman, saw the growing global liquidity and the emerging class of new and wealthy entrepreneurs. They concluded that a number of the bank's activities such as bond sales and large personal loans were aimed at the same target market - high net-worth individuals.

"When John became

chairman in 1984, he saw the demographics of the new wealth emerging, and recognised the value of a global consolidation of private banking," says Mr Gibson. In late 1985, the Citibank private bank was formed and now has offices in Zurich, Geneva, Lugano, Frankfurt, Paris, Monaco and London. There are also "on shore" entities in France, Germany, Italy and Spain which were established in 1988.

According to Mr J. Eric Daniels, a division executive who is head of the Citibank private bank in Europe, "the purpose of these private banking branches is to get closer to the obvious European centres of individual wealth."

Somehow, it is hard to associate a vision of an accommodating private banker with the world's most aggressive commercial bank. "American commercial banks

do not offer services in ways that clients experienced with private banks expect," says Mr Eric Kaufman, a New York lawyer with Kaufman & Kaufman who specialises in corporate law and services for high net-worth individuals. He also says that commercial banks push for a complete relationship very quickly.

"Some years ago, relationships began with a kiss, and later, much later, they developed," Mr Kaufman recalls. "Now, commercial banks want to go bed immediately." He says that commercial bank presentations can end up looking like a bait and switch (a method of consumer deception using attractive advertising to lure the customer in, then disparaging the advertised product, and selling a more expensive one). The client is brought to nicer offices than commercial banks normally have, and is offered a nicer

lunch. "But commercial banks end up showing you a menu of services that many rich people don't need or want," says Mr Kaufman. "And they want all of your business immediately." These differing views result

"Commercial banks show you a menu rich people don't want"

from different expectations about what customers expect of a private bank. From a series of intensive and continuing market surveys, Citibank knows that much of individual wealth has been newly earned, not inherited. Mr Daniels knows that demand for private banking services begins when someone has some \$1.5m in fungible assets excluding a principal residence. He knows too, that

many potential clients do not consider themselves wealthy. What is Citibank's appeal?

Like many of its clients, Citibank also made its mark after the Second World War. Many of Mr Daniels' clients became wealthy using Citibank. Many more of the post-war new rich identify strongly with Citibank's entrepreneurial skills. How does Citibank deal with them? "A client may tell us he wants to speculate in Greek drachmas because the interest rates are just out of this world," says Mr Daniels. "We will be happy to do that transaction, perhaps warning him that because his reference currency happens to be sterling, it may or may not go up or down depending on the drachma and the UK economy."

But if the client asks, or is well known, Mr Daniels' private bankers may advise him not to do the trade because the current risk is too high.

They may also tell him there is a better opportunity elsewhere, in Swedish kronor for example.

The advantage of Citibank is its 91,000 employees who are not private bankers, but whose collective knowledge and transactional expertise private bankers can presumably tap for their clients. Mr Daniels readily admits this is a challenge, but that the advantages of his vast global banking network outweigh the disadvantages inherent in dealing with a large organisation. "I think we are getting pretty good at harnessing the global nature of Citibank to see that our products are client-friendly and delivered through our private bankers who are relationship managers," he notes.

As unappealing as this may sound to those who dream of a single private banker who can solve all problems, the financial world is far more complicated than it was even 20 years ago. It should not be surprising that private banking, particularly in Europe where it was born, is changing.

Desmond MacRae

Once, a relationship began with a kiss...

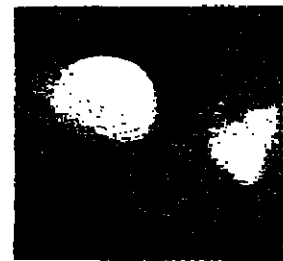
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William Dullforce on the pressures facing the Swiss

Advantages may slip away

LOOKING AFTER the fortunes of rich foreigners has been a Swiss specialty for at least two centuries. The Swiss continue to hold the high ground in private banking, although their supremacy has been challenged over the last decade.

Foreign banks, released by the relaxation of exchange controls, have been trying to carve out shares of a fast-growing business providing regular commission income with low capital exposure. They have certainly intensified the competition but their success has been varied and less than spectacular.

The inflow of funds reported by Swiss banks in the past two months, since the Iraqi invasion of Kuwait, attests to Switzerland's continuing status as the first safe haven to which wealthy individuals turn in turbulent times. The Swiss franc's recovery from last year's period of weakness was also a nicely timed incentive.

Forced to defend the Swiss enjoyed an impressive mixture of comparative advantages in private banking — internal political and monetary stability and a sound economy combined with neutrality, the absence of exchange controls and, above all, bank secrecy.

These features added up to a powerful magnet for people seeking to secure their wealth against inflation, currency depreciation or what they regarded as punitive taxation in their own countries.

Changes in international banking, economics and politics in the 1980s have been chipping at Swiss comparative advantages. Banking deregulation in other countries has levelled the playing field. Politically and economically, the Swiss are having to conform to foreign standards and practices, especially those being put in place for the European Community's single market of 1992.

Under international pressure Switzerland has started to abolish cosy price-fixing arrangements among its banks, which helped to boost earnings, and has introduced laws on insider trading in securities and on money laundering which have ended its banking secrecy — although the core of the secrecy, the refusal to regard tax evasion as a criminal offence, remains intact.

In contrast, rivals, such as Austria, Luxembourg and Singapore, have enacted legislation improving the discretion offered to clients.

Nevertheless, consultants, such as McKinsey and Arthur Andersen, called in amid the turmoil of the 1980s to plot the future for Swiss banks, agreed that their particular strength was continuing to be in international asset management.

Switzerland is still the only real international asset management centre along with

London, according to Mr Jean Bonna, partner in Lombard, Odier in Geneva, a private bank in the original sense where the partners accept unlimited liability.

Mr James Galbraith, general manager for the international private banking operation of Lloyds, the UK clearing bank, concurs. It made sense for Lloyds to centre the operation on Geneva, because Switzerland is the acknowledged home of private banking and the skills are there, he says.

Since the very nature of the business prohibits the collection of reliable statistics, these assertions can be backed only by informed estimates. The one most commonly cited is McKinsey's calculation, which dates back to 1987, that assets valued at SFr1,500bn to SFr1,500bn

cent. A similar share is calculated to belong to private banks which have gone public, such as Julius Baer and Vontobel in Zurich.

Few banks disclose the size of their operations. Lloyds said that at the end of 1989 it had 31,000 clients worldwide with almost £7.3bn (\$12.7bn) in assets, up from £5.1bn at the end of 1988. Mr Galbraith believed that Lloyds came near the top of the second division but it would have to make a "quantum leap" to reach the top 10.

Pictet and Lombard, Odier each say that they manage assets worth more than \$20bn. The portfolios at each of the three big banks would be counted in the hundreds of billions of dollars.

The paucity of the information makes it difficult to gauge profitability. One recent comparative study found that the average personnel costs of 24 private banks were twice as high per employee as those of the five biggest banks. But so was their cash flow while net earnings per employee were more than 130 per cent higher than those for the big banks.

The comparison is unfair because the big bank figures were based on their total personnel costs, including those in commercial banking, but it

does at least demonstrate the superior profitability of private banking.

Swiss private banking operations vary in size from the one-man-plus-secretary boutique providing investment advice for customers with perhaps a total of SFr100m on deposit in the banks to that of UBS which has some 1,000 portfolio managers, of which about half are based in Zurich and Geneva.

Clearly, the organisational requirements vary enormously. UBS portfolio managers work in teams, usually one senior and two juniors, with each team handling 300 clients or more. But the team acts within a larger unit, so that three or four specialised managers are always on call when a client is received.

A UBS investment committee sets broad guidelines indicating a rough allocation between money market, bond and equity holdings, preferred currency exposure and a list of approved stocks. If the committee decides to sell a stock, in which it considers its clients have become over-extended, managers are set a time limit to react — and the response is controlled by computer.

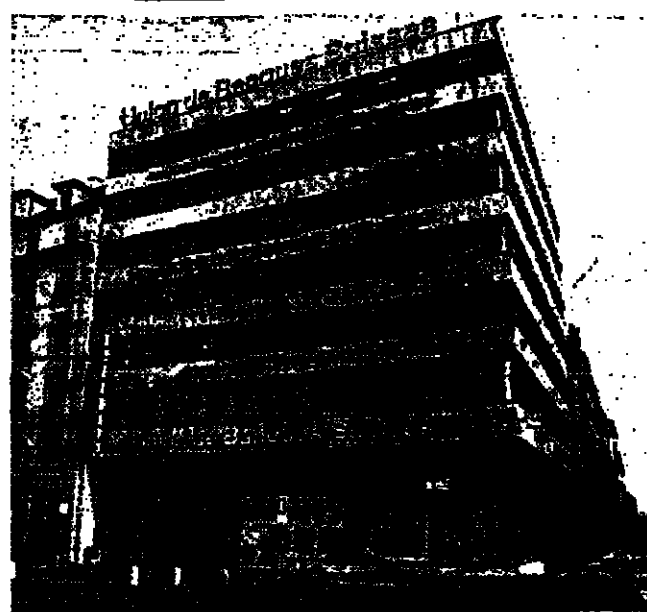
Currently, most Swiss banks say they need a minimum of SFr2m to design and run a

fully diversified portfolio. At least 5 per cent of a portfolio needs to be allocated to any one country, a Credit Suisse manager explains. "With anything lower than SFr100,000 per country, the client would do better with a mutual fund."

Some banks set a lower limit of SFr500,000 for running an account on a discretionary basis; others go as low as SFr250,000. At this level clients are increasingly advised to place their assets in mutual funds. Swiss banks have been busily launching new funds, most of them based in Luxembourg, a rival financial centre, for tax reasons. Lombard, Odier manages more than \$1bn of private money through funds and the proportion is growing rapidly.

Three characteristics are usually cited as distinguishing Swiss private banking practice. First, it aims primarily at preserving clients' capital. The target for capital growth is to match inflation and, if possible, add a couple of percentage points. Clients are not encouraged to take risks.

Second, even in the big banks, private banking is partitioned from the commercial operations. Unlike the Americans, the Swiss do not see portfolio management as a way of promoting lending.



Switzerland's three big banks, Union Bank of Switzerland (Geneva office, above), Swiss Banking Corporation and Credit Suisse have the lion's share of assets under management

finance minister, for the past three years remains in force. That, together with the 35 per cent withholding tax on investment income, is one reason why Swiss banks are transferring so much business to rival centres abroad.

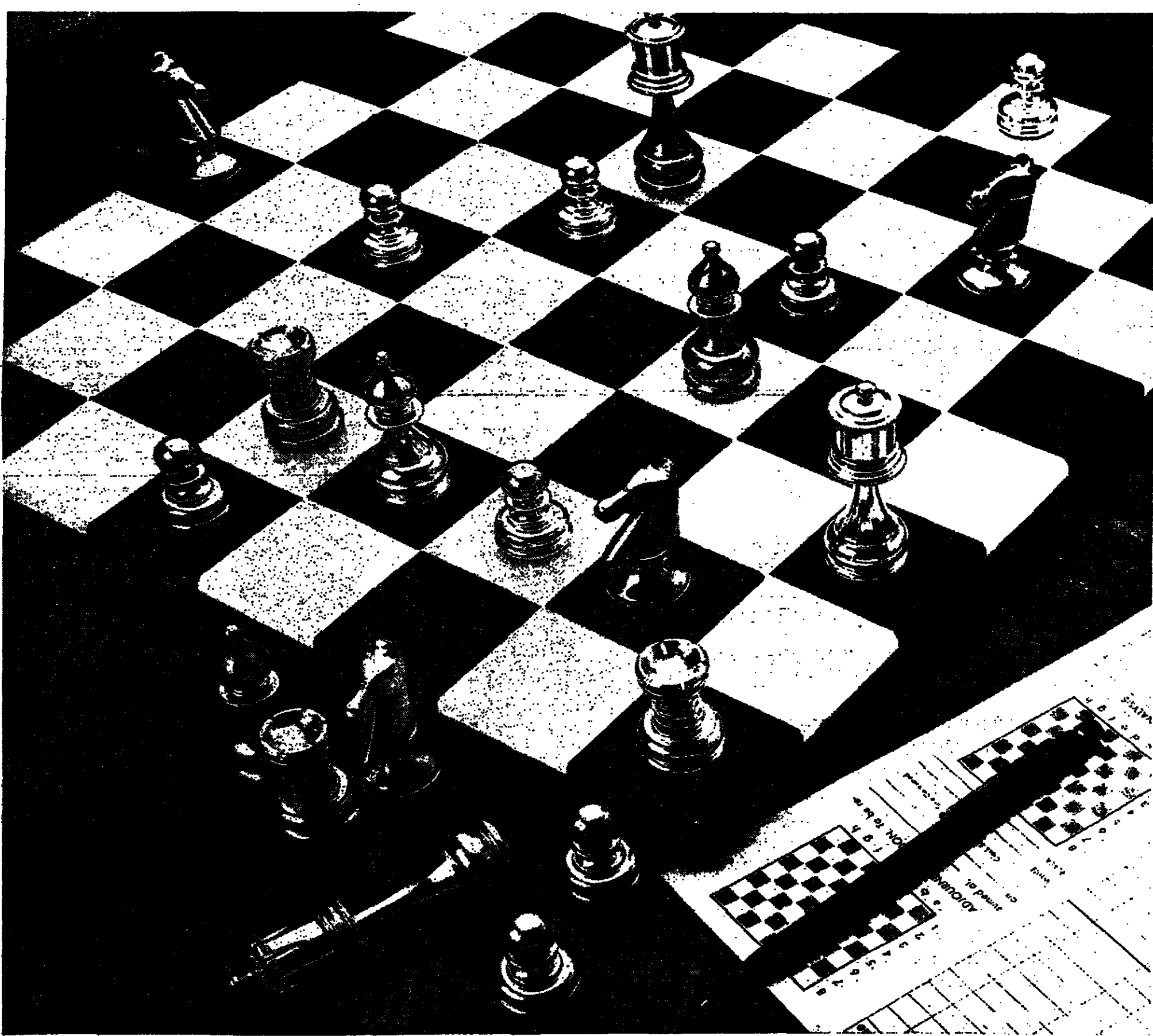
Fiduciary deposit operations — in which a bank for a fee executes transactions in its own name but on behalf of, and at the risk of, clients — are used to help foreigners avoid the withholding tax. Most go into Luxembourg-based money market paper, time deposits or Eurobonds.

The Cartel Commission's recommendation that the banks abandon their price-fixing agreement on securities transactions could halt churning — the practice in which some banks multiply transactions to boost income from commissions. It could also accelerate the movement away from trading-generated income towards management fees.

In a slightly longer perspective, the advent of the European Community's single market raises some important issues for Swiss private banking. From a favourable aspect, the pressure on Switzerland to revise its present restrictive laws on the employment of foreigners could help the banks to meet their shortage of skilled personnel.

More negatively, Swiss bank secrecy could indeed be threatened if the Community ever resolved its own differences over the cross-border transfer of information on taxes and then looked for compliance from Switzerland.

At home the stamp duty on securities transactions, over which the banks have been fighting Mr Otto Stich, the



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PRIVATE BANKING 6

Alan Friedman, in New York, profiles BANKERS TRUST

Emphasis put on money management

BANKERS TRUST makes no bones about its target market in private banking. Unlike traditional managers of old money in the US — such as Morgan Guaranty and US Trust — Bankers Trust says it is principally after "new-line" wealth.

Mr Neal Finnegan, the affable Bostonian who is head of the private banking division at Bankers Trust, says that "a creative and accessible company with global resources would better describe what we are about than the more white shoe and old money image." Indeed, the minimum amount of liquid assets needed to open an account at Bankers Trust is a mere \$1m, compared with twice or even five times as much at the Old Guard institutions.

Aside from a certain willingness to go after the nouveau riche customers who have emerged over the past decade, Bankers Trust likes to distinguish itself from its competitors on the grounds that its overall merchant banking emphasis provides a range of sophisticated

products and services. These go from currency hedging and interest rate swaps right through to merger and acquisition capabilities for the wealthy entrepreneur.

Bankers Trust itself has undergone a radical transformation over the past 10 years, abandoning its 103-branch retail banking activity and concentrating on capital markets, corporate finance, emerging markets, information services, fiduciary services and money management. Private banking is the only retail business left at Bankers Trust, although Mr Finnegan insists it is compatible with the rest of the merchant bank.

Since 1985 the total private banking assets under management at Bankers Trust

have grown from \$8.6bn to \$12bn, while total assets under administration have jumped from \$14bn to \$24bn.

The difference between

"We then send a sophisticated person to break through their indifference"

those assets under administration rather than under management refers to funds that are mainly held in a deposit-taking or custodial role.

The average amount of assets under management among the 8,000 US clients and 3,000 overseas customers is \$4m to \$5m. Some 60 per

cent of the funds under management are in US dollars and 40 per cent in other currencies. Mr Finnegan makes much of the fact that Bankers Trust has operations in 31 countries that can serve the internationally investment-minded customer of his private bank.

He says that since getting out of retail banking Bankers Trust has moved "from being a bank that offered money management services to being a money management company that also offers banking services".

Normal lending activities are less frequent among the private banking clients at Bankers Trust than they would be among those at a Chase Manhattan or Citibank, whose clients in any case tend

to have a smaller net worth. The total assets of the private bank at Bankers Trust amount to around \$3bn.

The path to new customers at Bankers Trust is often a rather tortuous exercise in financial and social sleuthing by one of Mr Finnegan's 27 account originators. A typical technique is to read an article in Forbes or Fortune about a wealthy entrepreneur who has just sold a company and then find out who he (or she) banks with.

"We try to get close to people and identify their interests and needs. We then send a sophisticated person to try and break through their satisfaction indifference."

"In some cases we become the second private bank to someone already involved in a

relationship and in other cases we are poaching," Mr Finnegan explains, adding that this Sherlock Holmes approach is only used for

"With infirm, wealthy old ladies, our involvement in well-being goes right up"

clients who have tens of millions of potential funds. Yet something like half of Bankers Trust's new clients are brought in by this method.

Mr Finnegan says that his fees tend to be about the same as other private banks. "There is no equation that allows you to be the best, the most responsive and the cheapest.

So we have the first two as our primary goals."

The fees are, as one would expect, substantial. A customer with a \$1m investment account would pay an annual \$10,000 portfolio management fee plus a \$1,000 administrative fee. For a customer with \$10m under management the fee is \$54,750.

A number of Bankers Trust customers made their money in the 1980s and Mr Finnegan stresses that while his model is European, he has little call for the ultra-secretiveness of a Swiss bank or the personal service of a Coutts.

"We do very little dog-walking or buying of theatre tickets here, but I can promise you that if we have an infirm, wealthy old lady then our involvement in her

well-being goes right up," says Mr Finnegan.

Instead, Bankers Trust likes to offer clients a high-tech array of global services, starting with basic risk management techniques and then taking advantage of the balance sheet strengths of a larger money centre bank and its international network.

The target market is therefore not only among successful entrepreneurs, corporate executives and individuals with family wealth, but also among those who require services for personal cross-border money flows.

It is hard to say how profitable the Bankers Trust operation has become since Mr Finnegan pressed forward with an expansion programme after joining in April 1988 — the bank declines to break out its earnings from private banking. But the sums under management are clearly respectable and support a staff of 1,000 people, of whom 250 are oriented to international clients.

Latsis bank in London

Beginning business in a big way

WHEN THE wealthy Latsis shipping family launched the Private Bank & Trust Company in London just over a year ago, it caused quite a stir in private banking circles.

With £100m in capital, the company was the largest new bank ever formed in the UK, and its size seemed rather excessive for such a specialised market, even allowing for the fact that the Latsis family was out to make an impact.

A year later, it is still too soon to make any judgments about whether that was the right course — the bank is only just emerging from the formative stage. At its sumptuously appointed offices in London's Berkeley Square, Mr Chris Ball, the chief executive, says: "Our brief is not to make a lot of money very quickly, but we are very confident about the prospects."

Apart from its large size, what distinguishes the bank is that it aims its services less at

rich people who want someone to help them manage their money than at people who own or manage their own businesses and want an active banking partner — what Mr Ball calls "the fundamentally

"Our brief is not to make a lot of money very quickly"

interesting person". In its first year, it claims to have turned away 90 to 95 per cent of would-be customers because it did not think they would bring enough business, or because it could not see the prospects for a flourishing relationship.

Because of that, the bank has developed a sophisticated back office operation, and has installed a dealing room and other facilities so that it can handle a wide range of banking services, from straight loans to complex deals in the money



Chris Ball, chief executive of the Latsis family's London-based Private Bank & Trust Company

and currency markets. A new fund management division is being set up where the emphasis will be on long-term investment.

There is an associate Latsis bank in Geneva, and the private bank itself is opening up in Athens and at another

location on the Continent. The bank has a staff of 44 people who joined from other institutions such as Lloyds Bank, Barclays Bank, Morgan Stanley, James Capel and Bank of Nova Scotia. The total is expected to rise to 75.

So there is both expertise

and, thanks to its capital, substantial lending power. "We're really a private merchant bank," says Mr Ball, who came from a background in Baring Brothers and Barclays Bank.

He will not say how many clients he has signed up in the first year. But about half of them came from word of mouth or through personal connections. Many of the others were disillusioned customers of the big clearing banks. Some were too small for

the large merchant banks. The amount of business that comes directly from the Latsis family is minimal, he says.

Clients include a property developer who is converting a convent into residences, the owner of a high quality dress hire business, a family business which imports office equipment from Japan, and a company which produces electronically-controlled signs. About half the clients are from the UK, according to Mr Len Kingshott, the executive

committee member in charge of banking.

In its first year, the private

The amount of direct business from the family is minimal

bank made about £42m of loans. The smallest was £25,000 and the biggest £10m, with £5m being a typical size. Its deposits amounted to £145m,

meaning it has plenty of leeway to increase the loan book, though Mr Ball stresses that loan policies are cautious. Fees are also quite hefty: this is not a bank for cheap or mass-produced services. Nor is it a bank which will fix theatre tickets for its customers or arrange to have a chauffeur pick them up at the airport. "Our clients are business people", says Mr Ball.

David Lascelles
Banking Editor

The advantages of a merchant bank to private banking clients

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PRIVATE BANKING 8

London has been - with Switzerland - Europe's leading centre for two centuries, writes David Barchard

Where only interesting customers need apply

AFTER SWITZERLAND. London is probably Europe's private banking capital, and has been in this position since the French Revolution brought a stream of aristocratic customers from abroad to Coutts and other London banks two centuries ago.

London's attractions as a cultural and financial capital bring a stream of wealthy customers from abroad, while few other centres can offer a comparable range of banking and financial services. On top of this, the UK in the 1980s has become something of a tax haven by international standards.

At one end of the market are a handful of banks going back to the 16th and 17th centuries, and catering for old money. At the other are the asset management operations of the large banks, with international customer bases and relatively little interest in bread-and-butter personal customer "bondoir banking" of the sort that revolves around upmarket cheque books and current accounts.

Both ends of the market are growing rapidly. Barclays, the largest of the Big Four clearers, is in the process of expanding its London offices,

and last week bought Merck, Flack, a blue chip German private bank.

At the upper end of the market, Lloyds and Barclays operate banking operations which are aimed at the super-rich, interested in asset management and security. To join this club, you will need

processes for would-be customers. Charges are likely to vary in inverse proportion to your wealth. "If a customer is keeping a million pounds in his current account, and some do, he will not expect to pay transaction fees," says one banker.

At this end of the market

less you will pay. A demanding customer who is not bringing the bank a lot of business may find himself or herself paying around £120 an hour for a bank's assistance.

"Trust comes when you can demonstrate expertise in a number of areas. Customers are often very astute, but they

customer. Prized British customers are captains of industry and new entrepreneurs.

The mid-corporate market and private banking tend to go hand in hand: the customer who wants private banking services and portfolio management for his own assets may also need the skills of a corporate finance department.

"The UK client will come to you on a wider range of financial matters. He may want advice on PEPs (personal equity plans), BES (business expansion schemes) or whatever," says Mr Holmes.

Banks seem to disagree about the extent to which they are providing services for the passive wealthy customer.

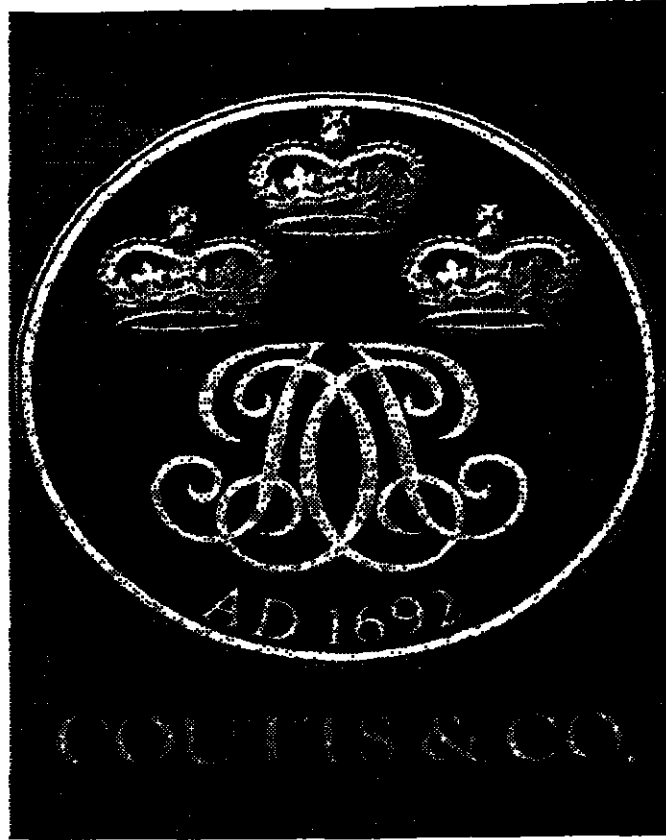
At the personal banking end of the market, Coutts, the private banking arm of National Westminster Group, is by far the best known player in the market with about 45,000 customers.

"Things are going our way," says Mr Warwick Newbury, general manager, adding that the arrival of new players in the market has not hurt Coutts at all. In the first half of this year, profits were up by 40 per cent.

"We do have the advantage of combining a tradition of good service and the financial muscle that membership of the NatWest Group gives us," says Mr Newbury.

Coutts is well respected by its competitors in the same market segment. These include Child & Co, the London private banking arm of the Royal Bank of Scotland Group, which also has extensive private banking operations outside the UK and Hoare & Co, perhaps the most venerable presence in the industry. All report a steady growth in the number of their customers, suggesting that they are feeding off an expanding market.

There are also some newcomers. For example, Samuel Montagu & Co, Midland Bank's private banking operation, was launched in February this year in premises in Old Broad Street, London, and is aimed at upmarket personal customers from the British market, who want services grouped around a current account.



Part of the National Westminster Group, Coutts is the best-known player among London's private banking fraternity

the University of Oxford and many legal practices among its customers.

The criteria for joining the personal banks are much less exacting than those of the asset management operations for the very wealthy. Coutts will take customers who have more than £50,000.

Child & Co says it does not have wealth criteria. "But to bank with Childs you have to want to do so. There can be certain disadvantages. To make it value for money, you have got to be doing things. On our side we are looking for customers who are interesting," says a director of the bank.

Political stability is an important ingredient of London's role in the private banking market. All the banks seem to agree that the Gulf Crisis has brought a fresh influx of Middle Eastern private banking business in the last two months - the latest in a series of political upheavals overseas since the French Revolution which have contributed to the private banking industry.

Apart from the specialist Arab banks, merchant banks such as Barings, Robert Fleming, Morgan Stanley and Schroder Assenly, are popular with Middle Eastern customers wanting sophisticated asset management services. Other requirements tend to be a West End branch presence and a range of retail banking products.

Among the young generation of Saudi customers, non-interest bearing accounts are becoming increasingly popular. Credit Suisse First Boston and Kleinworths have both developed products to satisfy this market.

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PRIVATE BANKING 9

Sara Webb looks at the duchy that tries harder

It's less grand in Luxembourg

LUXEMBOURG'S private bankers are a sensitive lot: they cringe at the inevitable "poor cousin" comparisons with Switzerland, but they cannot disguise the fact that their clientele is somewhat different from that of the Swiss banks.

"We deal with ordinary people, the man in the street, whereas the super-rich use Switzerland," says Mr. Damien Wigny, executive director of Kredietbank.

"If you go to Geneva, you see the private jets at the airport, and the banks collect their customers from the airport. Here, people come by car or train," adds Mr. Jean-Denis Calmes, senior executive vice president of Banque Internationale à Luxembourg (BIL).

The inferiority complex has, as one banker puts it, "made us - like Avis - try harder."

Luxembourg prides itself on being a private banking centre for Europeans. "The Arabs hardly know us - they use Switzerland," says one banker.

In fact, the clientele consists mainly of Belgians, Dutch, Germans and French using Luxembourg as an offshore centre. In many cases, they have other investments at home - such as real estate and shares - but use Luxembourg as an offshore centre for stashing away deposits and other anonymous forms of investment such as bonds.

The ordinariness of Luxembourg's private banking character has perhaps been shaped by that legendary creature, the Belgian dentist.

Eager for a secret haven for their savings, the Belgians (dentists and others) hopped on the train or into their cars for a short trip to Luxembourg and a day with their banker.

What they wanted was a safe place for their money, a bank which would not spill the beans to the Belgian tax authorities, and complete anonymity. They did not want a bank which would keep in touch with sending them statements or telephoning

them at home. Their savings were usually put into bonds and term deposits, and spread over a range of currencies.

If pushed to define Luxembourg's character, its private bankers still adhere to the view that their services are predominantly currency and deposit-oriented.

According to Mr. Wigny, "today, the Luxembourg banks specialise more in currency investment advice. The natural clients, those within easy reach of Luxembourg, such as the Belgians, Germans, French and Dutch, are more at home in a range of currencies, especially given their tendency to travel through Europe. What people want is advice on currency management and diversification, and on which currencies attract the highest interest rates while offering little risk on the exchange rate side."

The deposit side is still growing fast. There is, however, a growing interest among customers in portfolio

management.

Mr. Calmes of BIL says: "Ten years ago, Luxembourg was a safe haven for deposits, and the bulk of the customers still want that. There are periods like the present where deposits have their attraction and stock markets are out of favour - but we are making efforts to offer more sophisticated products."

This is partly because investors are becoming more aware of the fact that equity investment can provide capital growth. But in addition the banks themselves see portfolio management as a much more lucrative field providing fee income.

Mr. Calmes points out that, two years ago, only a few banks had set up pooled investment funds for clients' money. Now, most of the banks have ventured into this area, offering trusts which provide their customers with access to investments ranging from the emerging markets to the real estate market of the Benelux countries.

"The palette of products is getting bigger and bigger," says Mr. Calmes.

Many of these customers are in pooled investments because they lack the large sums required for a tailor-made portfolio management. BIL says you need to have \$500,000 for discretionary portfolio management in order to get good asset allocation.

For the moment, Luxembourg can boast of certain advantages over Switzerland: non-resident investors do not have to pay a withholding tax, whereas in Switzerland there is a withholding tax of 35 per cent on investment income.

Not only does this allow tax evasion, but also means that clients can plan their tax payments - in other words, instead of having the tax deducted at source when the income arises, they can pay on remittance. This is particularly significant if the tax is payable on large sums of money as it means the investor can reinvest 100 per cent of his

profits until the tax becomes due. "As a tax planning vehicle, the lack of withholding tax is very useful," says Mr. Robert Deed of TSB.

Luxembourg also has the advantage of being cheaper. Most banks claim that their fees are lower than in Switzerland, although given the nature of the business - the fact that fees are charged according to the service required - comparisons are difficult to make.

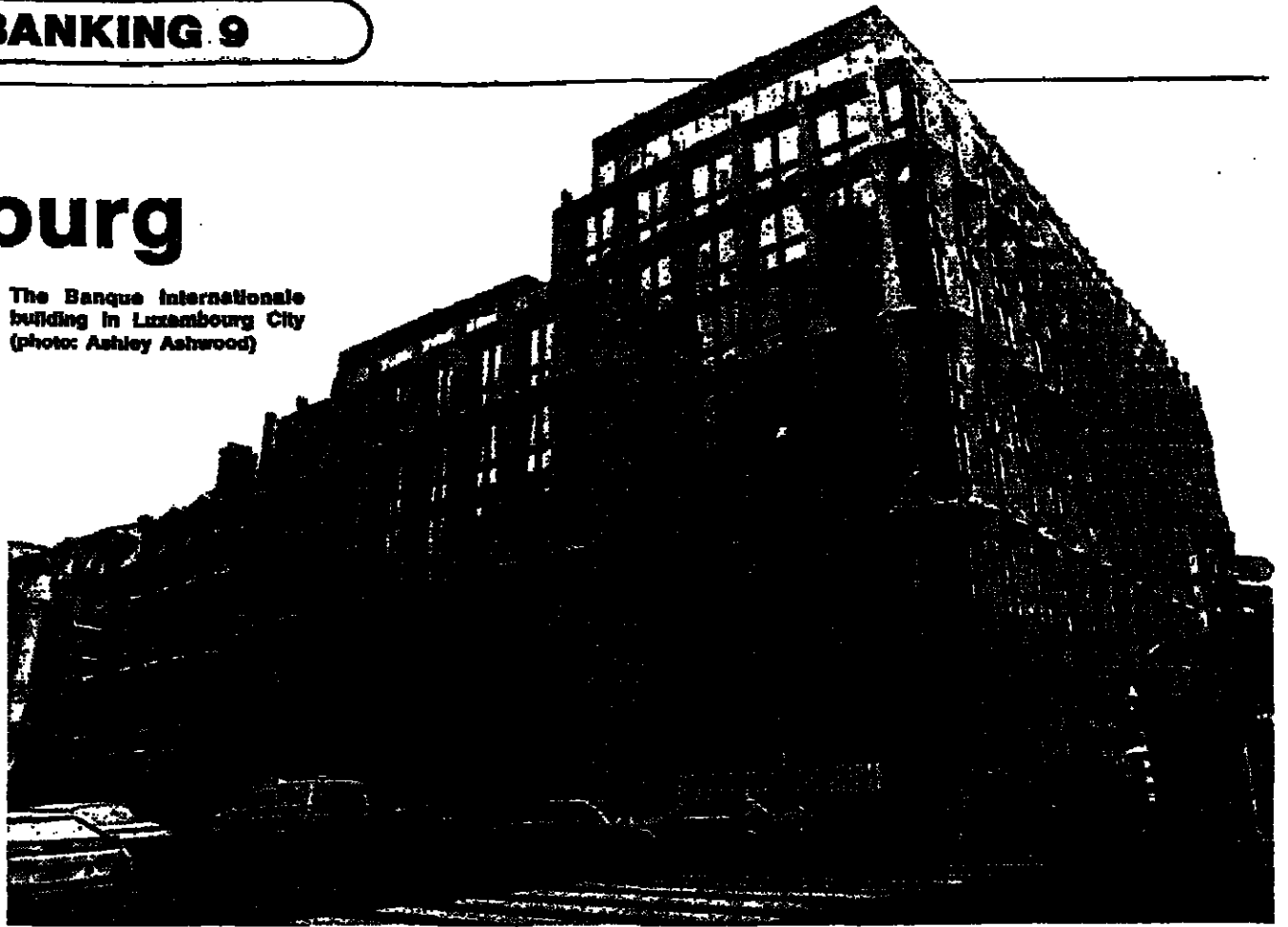
"Luxembourg is less expensive to operate than Switzerland, which is why the fees tend to be lower here," says Mr. Deed. "People who would find the services of Swiss banks prohibitively expensive are still prepared to pay for a good service, but there are limits to what they will pay."

As for the future, the Swiss hope that many customers will be lured away from Luxembourg by worries about its

secretary. The fact that Luxembourg is a member of the EC, whereas Switzerland is not, has led some to question whether moves towards a more united Europe will eventually mean sharing information across borders. For example, would Luxembourg banks ever be forced to reveal information about French nationals to the French tax authorities?

The Luxembourg banks do not consider such problems a threat. They do not see their role as that of tax police and will release information only if the activities are criminal. Tax evasion, in their eyes, is no crime.

Furthermore, bankers in Luxembourg are optimistic about the future of the business. They expect private wealth to increase in Europe and believe that more and more high net worth individuals will look for portfolio management and financial advice.



The Banque Internationale building in Luxembourg City (photo: Ashley Ashwood)

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Assets	June 30,		Liabilities and Stockholders' Equity	June 30,	
	1990	1989		1990	1989
		(Dollars in Thousands)			
Cash and due from banks	\$ 318,920	\$ 288,222	Non-interest bearing deposits:	\$ 830,776	\$ 737,025
Interest bearing deposits with banks	8,862,201	10,616,077	in domestic offices	71,967	80,863
Precious metals	385,280	208,047	Interest bearing deposits:	9,773,469	7,881,288
Investment securities	6,392,911	4,367,763	in domestic offices	8,570,211	7,707,456
Trading account assets	58,467	140,038	in foreign offices	19,248,423	16,206,850
Federal funds sold and securities purchased under reverse agreements	731,009	94,772	Total deposits	2,584,910	1,630,098
Loans, net of unearned income	8,923,169	6,034,474	Acceptances outstanding	2,017,390	2,259,997
Allowance for possible loan losses	(253,137)	(173,951)	Accrued interest payable	230,703	278,404
Loans (net)	8,670,032	5,860,523	Due to factored clients	448,678	327,072
Customers' liability on acceptances	2,010,434	2,253,065	Other liabilities	647,696	683,275
Premises and equipment	388,659	368,333	Long-term debt, excluding perpetual capital notes	2,256,724	2,718,919
Accrued interest receivable	336,758	335,597	Perpetual capital notes constituting primary capital	160,000	150,000
Investment in affiliates	485,022	466,286	Stockholders' Equity:		
Other assets	600,217	718,489	Cumulative preferred stock, no par value	309,425	309,425
Total assets	\$29,198,860	\$25,716,222	Common stock, \$5 per value 50,000,000 shares authorized; 34,630,334 shares outstanding in 1990 and 30,234,113 in 1989	173,154	151,171
			Surplus	333,925	380,636
			Retained earnings	599,641	618,409
			Total stockholders' equity	1,618,145	1,460,863
			Total liabilities and stockholders' equity	\$29,198,860	\$25,716,222

Summary of Results (In Thousands Except Per Share Data)	Six Months Ended June 30,		Three Months Ended June 30,	
	1990	1989	1990	1989
Net income	\$ 97,091	\$ 85,544	\$ 52,846	\$ 43,765
Cash dividends declared on common stock	\$ 21,398	\$ 19,288	\$ 11,428	\$ 9,876
Per common share:				
Net income	\$ 2.74	\$ 2.45	\$ 1.43	\$ 1.25
Cash dividends declared	\$.66	\$.64	\$.33	\$.32
Average common shares outstanding	31,855	30,072	33,082	30,103

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Assets	June 30,		Liabilities and Shareholders' Equity	June 30,	
	1990	1989		1990	1989
(In Thousands of US\$ except per share data)					
Cash and due from banks	64,003	\$ 51,399	Client deposits	4,786,459	2,555,557
Interest bearing deposits with banks	3,039,170	2,332,099	Bank deposits	1,178,249	985,273
Precious metals	1,425	1,512	Total deposits	5,964,708	3,540,830
Investment securities	2,708,979	1,283,252	Short-term borrowings	34,838	36,162
Trading account securities	13,909	11,985	Acceptances outstanding	39	165
Loans, net of unearned income	1,144,936	818,172	Accrued interest payable	80,285	39,355
Allowance for possible loan losses	(7,215)	(6,078)	Other liabilities	40,183	21,244
Loans (net)	1,137,721	812,094	Long term debt	64,481	68,298
Customers' liability on acceptances	39	165	Shareholders' Equity:		
Premises and equipment	50,306	45,535	Common stock	89,155	89,155
Accrued interest receivable	121,144	93,422	Surplus	818,578	819,851
Other assets	47,034	38,064	Retained earnings	90,363	51,497
Total assets	7,183,730	4,669,557	Total shareholders' equity	989,096	960,503
			Total liabilities and shareholders' equity	7,183,730	4,669,557

Summary of Results	Six Months Ended June 30,		Three Months Ended June 30,	
	1990	1989	1990	1989
Net income	34,205	30,517	17,505	15,401
Net income per share	US\$ 1.92	US\$ 1.71	US\$ 0.98	US\$ 0.86
Average shares outstanding (in thousands)	17,831	17,831	17,831	17,831

Summary of Results	Six Months Ended June 30,		Three Months Ended June 30,	
	1990	1989	1990	1989
Net income	\$4,205	\$0,517	\$17,505	\$15,401
Net income per share	US\$ 1.92	US\$ 1.71	US\$ 0.98	US\$ 0.86
Average shares outstanding (in thousands)	17,831	17,831	17,831	17,831

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PRIVATE BANKING 10

A city-state, geared to serve the wealthy

How Geneva is still holding its ground

GENEVA provides the forum *par excellence* for international private banking. It possesses tradition and experience; a fully fledged, modern financial centre with stock exchange, an international airport close to a city where luxury hotels, its main operating base, are geared to serve the wealthy.

All this is available in a city-state which is less inhibiting in size than London or New York and which offers a hinterland of lake and mountains with fully developed leisure facilities, including two renowned golf courses.

If service is the essence of private banking, Geneva is remarkably well-equipped. That is not to say that it is without problems. Offices are expensive, there is a shortage of skilled banking staff and the density of cars generates traffic and pollution problems.

Within Switzerland the rivalry between French-speaking Geneva and German-

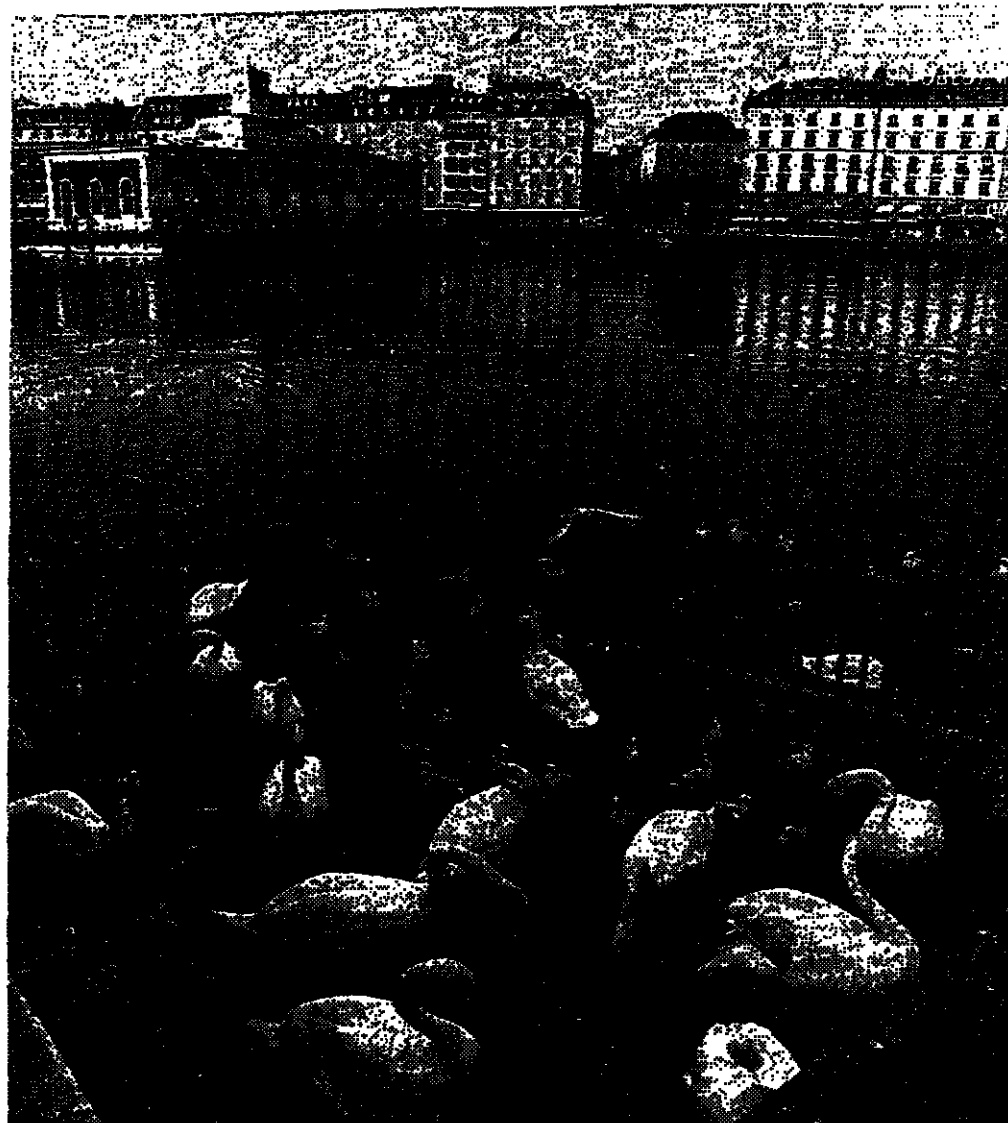
Geneva appears to have the edge in the Arab world

speaking Zurich extends into private banking. Zurich is the bigger metropolis; it is home to two of the three big Swiss banks while the third uses it as its main operating base; its stock exchange dominates the Swiss equities market; the volume of financial business done in Zurich is far superior to that done in Geneva.

Zurich is big, too, in private banking but, although the figures to prove it are lacking, in this particular business Geneva holds its ground. Significantly, several foreign banks, in recently re-organising their Swiss operations, have concentrated their private banking in Geneva.

All three big Swiss banks run private banking operations from the end of Lake Lemman. Union Bank of Switzerland says it employs close to 200 portfolio managers in Geneva compared with about 90 in Zurich. The big banks have also taken over small private banks which operate independently and cater to clients looking for more exclusive service. UBS has Banque Cantrade, Ormond, Burrus; Swiss Bank Corporation owns Ferner Lullin.

Both cities draw business from wealthy people on a broad geographical basis but Geneva appears to have the edge in the Arab world and in Latin America. Several



The lake hinterland is part of the charm of Geneva

Geneva-based banks, both Swiss and foreign, are also busy tapping south-east Asia. The vitality of private banking in Geneva is reflected as well in the variety of its financial institutions, from the big banks down to one-man investment counsellors. Almost 300 banks, finance companies and investment

boutiques are estimated to be in operation, the majority with asset management as their main business. Nearly 140 banks are registered with the National Bank and Banking Commission. The elasticity in the definition of private banking is well demonstrated. Banque Privée Edmond de Rothschild

went public in 1987 but is still completely controlled by the Baron. In addition to being a big operator in Luxembourg-based investment funds, the bank is associated with a finance company which recently came to the rescue of the Carven perfume and fashion house. Earlier this year Robeco, the

big Dutch investment fund group, set up its own bank in Geneva, to offer its customers money market placements and collateral credits. Turkey's Finansbank bought control of PBG Privatbank but indicated that it would use it to finance trade as well as for private banking.

Some American banks have difficulty in adapting to the Geneva private banking ethos - or are simply too impatient. At the end of last year American Express sold control of TDB American Express, Switzerland's biggest foreign-owned bank, to Mr Edgar de Picciotto's Compagnie de Banque et d'Investissements.

The US group had tried for six years to capitalise on the success of the private banking business it had bought from Mr Edmond Safra. The Lebanese-born banker returned to the Geneva private banking scene in 1988 with his Republic National Bank, which has

At the core are six banks, run by old Protestant families

since reported a steady inflow of foreign money. While its banks nowadays display a multiplicity of approaches, the private banking ethos which distinguishes Geneva from other centres is still largely set by the "real" private banks, the partnerships with unlimited responsibility, some of which go back to the 18th century.

At the core are the six banks, run by old Protestant families, which make up the Groupement des Banquiers Privés Genevois. They vary widely in size. Pictet and Lombard, Odier are major players with operations in London, New York and south-east Asia and computerised back offices. They manage institutional funds as well as private fortunes.

Hentsch and Darier, medium-sized, have also modernised, taken up positions abroad and have been feeling their way into new products. Bordier and Mirabaud remain small and faithful to a limited circle of private clients.

What these traditional private banks still have in common is an urbane and unaggressive emphasis on the personal tie between banker and client. And by osmosis "relationship banking" remains Geneva's trademark. William Dullforce

Profile: C. HOARE & CO

Family faces future with equanimity

ALMOST ALL private banks are offshoots of a larger banking group or financial conglomerate. There is one exception. C. Hoare & Co, a family business which has been going for over three centuries and is the last independent survivor of 4,000 private banks which flourished when Queen Victoria was a girl.

Outside a honey coloured neo-classical building in Fleet Street, a uniformed doorman still attends on visitors as his predecessors did 200 years ago. Once inside, visitors can gaze at shelves of bound volumes of ledgers stretching back several centuries. From the walls, past members of the Hoare family gaze down. Charles Arthur Hoare (1847-1900), a fox-hunting Victorian banker with a weakness for pretty ladies; Henry "The Magnificent" Hoare (1705-1785, a partner over six decades; and Richard (1848-1918), the bank's founder and Lord Mayor of London in 1912.

Past customers of the bank have included Catherine of Braganza, wife of Charles II; David Garrick; Jane Austen; and Lord Byron. Hoare's is not quite the oldest private bank in England. Child & Co, a few doors down the road, have been there, operating at the sign of the marigold, since 1673 but can trace their origin back to 1584. But Child & Co has belonged to Royal Bank of Scotland since 1926, while Coutts, the other venerable private bank in London, is part of the National Westminster Group.

"We are privately owned while the others are effectively branches of a clearing bank," says Mr Michael Hoare, one of Hoare & Co's six partners. Mr Hoare says it is difficult to explain why his bank has remained independent when others have not. What he describes as "a bad patch at the end of the 19th century" very nearly cost the bank its freedom. Several years of hard work were needed to extricate it from problems bequeathed by the fox-hunting Victorian partner.

Since then, all the bank's partners, with only two exceptions, have been direct descendants in the male line from Richard Hoare, the bank's founder. "A condition of being a partner now is that one must work more or less full-time. There is no automatic right to come in," says Mr Hoare.

Though nearly 320 years have passed, there is no shortage of suitable candidates. Richard Hoare had 11 sons and the family is now widely spread and some of the six partners are eighth cousins, a very distant kinship.

For those members of the family contemplating going into the business today, some years broadening their experience with another financial institution are seen as an advantage. Most of the bank's 250 employees on the other hand stay with it for life.

The bank's 10,000 customers are generally old families and legal practices (the Law Courts are only a stone's throw away, and the Inns of Court where

barristers are trained are also nearby). Some families have been with the bank for more than 300 years. "A lot of our customers are landed families. It is remarkably difficult to farm without an overdraft. Others were landed families in the past. The number of customers is steadily increasing," says Mr Hoare.

By no means all customers fit this pattern, however. Hoare, like any other private bank, has a few Middle Eastern customers and some new

All letters are answered by return of post

money. Once customers have joined the bank, their loyalty is fostered not by birthday cards and flowers in hotel rooms but by what Mr Hoare describes as superior service. Narrative statements are very full; care is taken over all accounts, and all letters are answered by return of post. There are no cards at Christmas but there is a clear attempt to win customers young, with the bank deftly helping pilot younger account holders through the spills and traumas of student life.

Hoare joined Visa in 1985 and so can offer its customers access to cash machines (it absorbs the transaction fee on each withdrawal) and payment cards. "It is a jolly sight cheaper than having a lot of branches," says Mr Hoare, adding that the introduction of Visa cards helped stem a drift away from the bank by the children of customers.

The 1,500 corporate customers are mostly solicitors' firms and chambers of barristers, along with some farming and personal business. There are virtually no large manufacturing companies.

Hoare & Co does some investment management (the average size of a portfolio is about £150,000) but it is a conservative sideline. Dividend collection, safe custody and similar tasks are specialties.

Competitors assert that Hoare's independence, attractive though it looks, has its drawbacks, preventing the bank from offering the kind of specialised corporate finance services that can only come from a larger organisation, but which high net worth individuals often want.

How profitable is the business? Asking a question like this at Hoare & Co is rather like yelling at the top of one's voice in the British Museum reading room. This is after all a family business par excellence. Being a private company, Hoare & Co publishes no accounts or balance sheet and Mr Hoare says merely: "We make sufficient profits."

Does Hoare & Co have any development plans? Again, Mr Hoare gives an entirely unprejudiced answer. "We have no particular plans," he says. "We meet demand and react to what people need."

Yet as long as its customers survive, so will Hoare & Co - for the family is in no danger of disappearing. How many of the giants against whom it competes can face the centuries ahead with equal equanimity?

David Barchard

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